



**SPECIAL BOARD MEETING OF THE
WESTSIDE CITIES COUNCIL OF GOVERNMENTS**
(Special Meeting Time and Change in Location)

**Thursday, February 8, 2024
12:30 PM – 1:30 PM**

Location for In-Person Participation:
Beverly Hills Public Library - Library Auditorium (2nd Floor)
444 N Rexford Dr, Beverly Hills, CA 90210

Remote Participation via Zoom Link:
<https://us02web.zoom.us/j/85112998714>

Livestream on YouTube:
http://bit.ly/wscocg_livestream

MEETING INFORMATION AND ACCOMMODATION

The Westside Cities Council of Governments (WSCCOG) Special Board meeting on **February 8, 2024** will be held in-person with remote public participation via Zoom and livestreamed on YouTube. WSCCOG Board voting members are required to attend in-person to participate and vote on action items on the agenda. For any questions regarding the meeting, please contact Winnie Fong at winnie@estolanoadvisors.com or (323) 306-9856.

PUBLIC COMMENT

Public comment on any agenda item may be made during the consideration of that item. All comments on items not listed on the agenda may be made during the time allotted on the agenda to the public. Members of the public may comment by raising a hand and being recognized by the Chair. Speakers shall confine their comments to three minutes per speaker. Unless otherwise noted in the Agenda, the public may only comment on matters that are within the subject matter jurisdiction of the WSCCOG or items listed on the agenda.

Members of the public who wish to comment on matters before the Board remotely are strongly encouraged to submit an email with their written comments limited to 1,000 characters to Riley O'Brien at riley@estolanoadvisors.com by no later than 12:00 p.m. on the day of the meeting. *Note: E-Comments received after 12:00 p.m. will be forwarded to the Board and posted on the WSCCOG's website at www.westsidecities.org/meeting as part of the official meeting record. The email address will remain open during the meeting for providing public comment during the meeting. Emails received during the meeting will be read out loud at the appropriate time during the meeting provided they are received before the Board takes action on an item (or can be read during general public comment).

AGENDA

1. CALL TO ORDER
2. WELCOME, INTRODUCTIONS, AND IDENTIFICATION OF VOTING MEMBERS (5 min)
3. ACTION ITEMS (1 min)
 - A. [WSCCOG December 14, 2023 Board Meeting Notes](#)
Recommended Action: Approve the draft meeting notes for the WSCCOG Board meeting held on December 14, 2023.
4. [EXECUTIVE DIRECTOR'S REPORT](#) (5 min)
 - A. [WSCCOG Annual Membership Dues](#)
 - B. [Statement of Economic Interests \(Form 700\)](#)
5. TRANSPORTATION UPDATE (8 min)
 - A. [Subregional Transportation Priorities Update](#)
6. HOUSING UPDATE (6 min)
 - A. [Governor's Budget Summary 2024-25](#)
 - i. [Housing and Homelessness](#)
 - ii. [Notice to Stop Incurring Expenses Due to Potential REAP 2.0 Funding Cuts](#)
 - B. [Global Policy Leadership Academy – Social Housing Field Trip to Vienna](#)
7. HOMELESSNESS UPDATE (32 min)
 - A. [LAHSA Master Leasing Presentation](#)
 - B. [FY 2024-25 Local Solutions Fund Discussion](#)
8. LEGISLATION
 - A. [League of California Cities Update](#)
9. ANNOUNCEMENTS (3 min)
 - A. [Westside Urban Forum – 2024 Annual Westside Mayors Forum](#)
10. FUTURE MEETING AND AGENDA ITEMS
 - A. Thursday, April 11, 2024 at Culver City Hall Mike Balkman Council Chambers, 9770 Culver Blvd., Culver City, CA 90232
11. PUBLIC COMMENTS
12. ADJOURN

SPECIAL MEETING OF THE WESTSIDE CITIES COUNCIL OF GOVERNMENTS

Instructions for Public Comments

You may submit public comments in three (3) ways:

- **Provide public comments in-person:** Members of the Public may comment on matters on the agenda to the WSCCOG Board in person during the meeting at the location below:

Beverly Hills Public Library - Library Auditorium (2nd Floor)
444 N Rexford Dr, Beverly Hills, CA 90210

- **To listen and provide comments via remote participation on Zoom:** To participate remotely on Zoom Event, use the link below:

<https://us02web.zoom.us/j/85112998714>

- **Submit written comments via email to:** Members of the Public who wish to comment on matters before the Board remotely are strongly encouraged to submit an email with their written comments limited to 1,000 characters to Riley O'Brien at riley@estolanoadvisors.com by no later than 12:00 p.m. on the day of the meeting. All written comments received after 12:00 p.m. on the day of the meeting will be announced and included as part of the official record of the meeting.

DRAFT MEETING NOTES

THURSDAY, DECEMBER 14, 2023
12:00 NOON

West Hollywood Library Building
City Council Chambers
625 N San Vicente Blvd.
West Hollywood, CA 90069

IN ATTENDANCE:

- Beverly Hills:** Mayor Julian Gold, Vice Mayor Lester Friedman. Staff: Cindy Owens*, Gabriela Yap*.
- Culver City:** Councilmember Göran Eriksson (WSCCOG Chair), Vice Mayor Dan O'Brien*. Staff: Larissa Hogan*, Lauren Wrenn*, Shelly Wolfberg*.
- Santa Monica:** Councilmember Jesse Zwick (WSCCOG Vice Chair). Staff: Josh Kurpies, Jason Kligier*
- West Hollywood:** Mayor Sepi Shyne (WSCCOG Secretary), Councilmember Lauren Meister, Councilmember Chelsea Byers. Staff: Hernan Molina.
- City of LA:** none
- County of LA:** Staff: Austin Cyr (Supervisory District 3).
- WSCCOG:** Staff: Cecilia Estolano, Winnie Fong, Riley O'Brien*. Legal Counsel: Lauren Langer.
- Other:** Sarah Dominguez*, David Kyobe* (SCAG).

(* Indicates virtual attendance)

1. WSCCOG REGULAR BOARD MEETING CALL TO ORDER

Councilmember Göran Eriksson (WSCCOG Chair) called the meeting to order at 12:11 p.m.

2. WELCOME, INTRODUCTIONS, AND IDENTIFICATION OF VOTING MEMBERS

Voting members included Mayor Julian Gold (City of Beverly Hills), Councilmember Göran Eriksson (City of Culver City), Councilmember Jesse Zwick (City of Santa Monica), Mayor Sepi Shyne (City of West Hollywood), and Austin Cyr (County of Los Angeles).

3. SCAG CONNECT SOCAL 2024 DRAFT PLAN PRESENTATION

Sarah Dominguez (SCAG) provided a presentation on the overview of the draft 2024 Connect SoCal Plan for review and comment. Stakeholders are encouraged to provide public comment by January 12, 2024. The SCAG Regional Council is expected to approve the final plan in April 2024.

4. ACTION ITEMS

A. **WSCCOG October 12, 2023 Board Meeting Notes**

Winnie Fong (WSCCOG Project Director) noted a discrepancy in the October 12th meeting notes regarding the COG officers listed under the attendance. Staff requested to correct the meeting minutes to reflect the current Vice Chair as the City of Santa Monica and the Secretary as the City of West Hollywood. Mayor Gold (Beverly Hills) moved to approve the meeting notes, and Councilmember Eriksson (Culver City) seconded the motion, which the Board approved unanimously (5-0).

B. **2024 WSCCOG Regular Board Meeting Schedule**

WSCCOG staff presented the 2024 schedule for the WSCCOG Regular Board Meetings. Mayor Shyne (West Hollywood) moved to approve the meeting schedule, and Mayor Gold (Beverly Hills) seconded the motion, which the Board approved unanimously (5-0).

C. **AB 761 Local Finance: Enhanced Infrastructure Financing Districts**

Hernan Molina, Governmental Affairs Liaison of the City of West Hollywood, provided a brief overview of AB 761, followed by a public comment from Kevin Burton in support of the legislation to fund the northern extension of the Metro K Line through West Hollywood. Mayor Shyne (West Hollywood) moved to approve the subregion's position in support of AB 761, and Councilmember Zwick (Santa Monica) seconded the motion, which the Board approved 5-0.

D. **Regional Early Action Plan (REAP) Subregional Partnership (SRP) 2.0 Program**

Fong provided an overview of the scope of work for the REAP 2.0 program and requested the board to consider a two-part action. Councilmember Eriksson called for a motion on the recommendation to authorize the WSCCOG legal counsel to review and execute an MOU with SCAG for the SRP. Mayor Shyne (West Hollywood) moved to approve, and Mayor Gold (Beverly Hills) seconded the motion, which the Board approved 5-0. Councilmember Eriksson called for a motion on the recommendation to authorize the WSCCOG staff to work directly with SCAG to draft and release the request for proposals (RFP) for the SRP. Dr. Gold requested that the WSCCOG share with the Board the evaluation scoring rubric and the final scores of each proposal to help in the decision-making process. Mayor Shyne (West Hollywood) moved to approve, and Councilmember Zwick (Santa Monica) seconded the motion, which the Board approved 5-0.

5. EXECUTIVE DIRECTOR'S REPORT

Cecilia Estolano (WSCCOG Executive Director) provided the updates outlined in the Executive Director's report. Fong shared an update on future federal funding opportunities available for broadband and digital equity efforts. Riley O'Brien (WSCCOG Analyst) provided a presentation on the redesigned map of the WSCCOG boundaries. O'Brien noted that the map is updated to reflect the 2020 redistricting of the City of Los Angeles Council Districts and the County of Los Angeles Supervisorial Districts. The updated map will allow the WSCCOG to clarify the subregion's population and employment data for relevant studies and methodologies for funding distribution, such as the Measure M Multi-Year Subregional Program (MSP).

6. TRANSPORTATION UPDATE

O'Brien presented the updated 5-year cash flow of the Measure M MSP and Subregional Equity Program (SEP). Kevin Burton provided a public comment to express support for funding active transportation, first-last mile connections, and the Northern Extension project to

West Hollywood. Vice Mayor Dan O'Brien (Culver City) inquired whether the construction of park and ride facilities are eligible under Measure M in which staff replied that it may not qualify under MSP, but SEP provides flexibility for the COG on the use of funds. Mayor Shyne requested further analysis regarding the needs of the north-south BRT corridors listed under the WSCCOG's strategic unfunded list, specifically La Brea and La Cienega corridors, to discuss how this funding could be targeted and utilized. Mayor Gold provided a suggestion for the COG to consider a plan for long-term operations and maintenance for the bus infrastructure projects. Councilmember Zwick expressed support for BRT to allow for buses to travel faster, as well as support for a BRT connection from the D Line extension to Santa Monica on Wilshire Blvd.

7. HOMELESSNESS UPDATE

Fong provided a brief update on the process and timeline for allocating the FY 24-25 Local Solutions Fund, as well as an announcement of the LA County Relief Program.

8. LEGISLATION

Jeff Kiernan (League of California Cities) was not present, but Kiernan provided updates in the agenda packet.

9. ANNOUNCEMENTS

10. FUTURE MEETING AND AGENDA ITEMS

The next WSCCOG Board Meeting will be on Thursday, February 8th, 2024, at 12:00 pm in Beverly Hills.

11. PUBLIC COMMENTS

WSCCOG staff did not receive any additional public comments.

12. ADJOURN

Councilmember Eriksson adjourned the meeting at 1:26 pm.



DATE: February 5, 2024
TO: Westside Cities Council of Governments Board
FROM: Westside Cities Council of Governments Staff
SUBJECT: Executive Director’s Report – WSCCOG Updates

WSCCOG Working Group Updates

WSCCOG staff convened the Transportation Working Group in January 2024 and the Homelessness Working Group in December 2023 and January 2024. Refer to [Attachment A](#) and [Attachment B](#) for the agenda items discussed in the meetings.

WSCCOG Transportation Working Group

Agenda for Tuesday, January 23, 2024

Introduction by WSCCOG Staff (5 min)

- Framing
- MSP cash flow & SEP funding

MSP & the Olympics: Roundtable (30 min)

- Roundtable Discussion (*participants to prepare answers in advance*)
 - o What has your city been doing to prepare for the mobility needs of the Olympics?
 - o What opportunities might the Olympics bring to your city?
 - o How much are the Olympics driving your city's workplans?
 - o Is your city more concerned with the weeks during the Games or the legacy of the investments?
- Map of Westside venues and Mobility Study corridors/pedestrian zones
 - o Are the needs for the Olympics met by these corridors/zones?
 - o What other subregional needs might exist?
 - For out-of-town spectators? For local/regional spectators?
 - For local residents?
 - For the Games workforce?
 - For the Games Family?

Mobility Study & Unfunded Project Lists (30 min)

- What has been completed?
- What could be prioritized by 2026 to prepare for the Olympics?
- What is missing and needs to be added?

Subregional Coordination (20 min)

- Access & mobility (BRT, FLM, TDM, traffic management plans, other?)
- Funding (MSP, SEP, other?)
- Staffing
- Special & Memorable Programming
- Outreach & Communications
- Dress Rehearsals, Evaluation & Monitoring

Next Steps (5 min)

- Data updates to determine final allocation
 - o Potential presentation to WSCCOG Board in April
- MSP timeline for 2024
 - o Presentation to WSCCOG Board in June

WSCCOG Homelessness Working Group

Agenda for Thursday, December 7, 2023

1. Tenant Protections and Eviction Defense Peer Learning Exchange
 1. Culver City Presentation
 2. WSCCOG next steps
2. County Innovation Funds/Local Solutions Funds
 1. Draft scope for the Subregional Behavioral Health Facility Feasibility Study RFP (In Progress)
 2. Invoices for reimbursements
3. LA County Rent Relief Program
 1. https://lacountyrentrelief.com/?utm_content=&utm_medium=email&utm_name=&utm_source=govdelivery&utm_term=
 2. County Equity Map
<https://experience.arcgis.com/experience/9d7a43397ea84ab98a534be5b5376fba>
4. LA County Intergovernmental Broadband Coordinating Committee
 1. Digital Equity Act Programs <https://broadbandusa.ntia.doc.gov/sites/default/files/2022-05/DEA-101-Webinar-Presentation-05-18.pdf>
5. Look ahead 2024 discussion topics/actions for the homelessness working group

Agenda for Wednesday, January 24, 2024

1. Local Solutions Fund
 - a. Funding allocation for FY 24-25
 - b. Contract timeline
2. City current programming needs
3. Collective regional approach and priorities for the LSF framework strategies
4. Next Steps
 - a. WSCCOG Staff meeting with City Managers (TBD)
 - b. Working Group proposed recommendations to the Board on 2/8



DATE: February 5, 2024

TO: Westside Cities Council of Governments Board

FROM: Westside Cities Council of Governments Staff

SUBJECT: WSCCOG Annual Membership Dues

Background

According to the WSCCOG By-Laws, a “Sixty (60) days notice shall be provided to Members of the date of the meeting at which dues are to be determined for the following year”. On June 8, 2023, the WSCCOG presented the proposed FY 2024-25 Annual Member Dues for the Board’s consideration and adoption later in early 2024. The WSCCOG Board is scheduled to adopt the FY 2024-25 budget in June. We propose that the Board adjust the annual dues to address the impact of inflation on operational costs, ensure fair compensation to the Executive Director, and maintain a sufficient operating reserve. This staff report provides information for the Board to consider for deliberation and adoption at the April regular boarding meeting.

Budgetary Impact and Inflation

The WSCCOG last revised the membership dues eight years ago in FY 2016-17. Since 2016, the Consumer Price Index (CPI) has increased from 2016 to 2023 by 27 percent, which impacts the inflation of operational costs, such as administrative expenses and personnel salaries. **Table 1** below shows the historical, current, and proposed annual dues per member jurisdiction. The WSCCOG staff proposes adjusting the FY 2024-25 dues by 15 percent, or \$3,450, for a total amount of \$26,450 per member jurisdiction to maintain the financial stability of the organization.

Table 1: WSCCOG Historical and Proposed Annual Membership Dues

Fiscal Year	Per Member	Difference	% Increase	Annual Revenue
<i>Historical</i>				
FY 2007-08	\$15,000	\$0		\$90,000
FY 2008-09	\$20,000	\$5,000	33%	\$120,000
FY 2016-17	\$23,000	\$3,000	15%	\$138,000
<i>Proposed</i>				
FY 2024-25	\$26,450	\$3,450	15%	\$158,700

Executive Director Contract Services

The WSCCOG’s current contract with Estolano Advisors to provide Executive Director Services in FY 2023-24 is \$120,000, with the firm submitting monthly invoices of \$10,000 to the COG. This annual contract amount and invoicing arrangement has remained unchanged since FY 2016-17.

Table 2 below shows the annual contract amount for the Executive Director Services over the years. The proposed increase in membership dues aims to ensure fair compensation for the Executive Director, allowing staff to oversee the organization’s expanding scope of work, which includes the managing grants on behalf of the member cities (e.g., Measure M, Measure H, REAP, and CalTrans) and facilitating Working Groups (e.g., Transportation, Housing, and Homelessness).

Table 2: WSCCOG Executive Director Contract Services

Fiscal Year	Per Month	Annual
FY 2014-15	\$12,000	\$144,000
FY 2015-16	\$15,000	\$180,000
FY 2016-17	\$10,000	\$120,000

Maintaining a Healthy and Sufficient Operating Reserve

The WSCCOG currently receives grants on a cost reimbursement basis from Measure M and Measure H. Increasing membership dues for the organization’s budget operating reserve will ensure that sufficient funds are readily available to pay the invoices of third-party consultants for existing and future contract services. For example, the WSCCOG currently contracts with Fehr & Peers to provide technical support for the Measure M Multi-Year Subregional Program (MSP) project development process. The WSCCOG also plans to solicit a consultant this year to conduct a feasibility study for a proposed Subregional Behavioral Health Facility (refer to **Table 2** for a summary of the contract services).

Table 2: Consultant Contracts

Grant	Consultant	Contract Amount
Measure M MSP Project Development	Fehr & Peers	\$31,428
Subregional Behavioral Health Facility Feasibility Study	TBD	\$124,375

Future Dues Evaluation Policy

To address future inflation impacts, we recommend that the WSCCOG Board and the Treasurer establish a process and policy that outlines when and how membership dues should be evaluated for adjustments. This policy will also allow the WSCCOG to effectively communicate with its member cities on the timing and reasoning behind the dues increase.

Next Steps

This staff report serves as an informational item for the Board’s consideration. We recommend that the Board deliberate on the proposed increase in membership dues, with the intention of a formal adoption on the determination of dues at the next regular meeting scheduled in April. The WSCCOG staff will also compile data and relevant information from other COGs in the region and begin facilitating discussions with the Treasurer related to the WSCCOG’s dues evaluation policy.



DATE: February 5, 2024

TO: Westside Cities Council of Governments Board

FROM: Westside Cities Council of Governments Staff

SUBJECT: Statement of Economic Interests (Form 700)

The County has initiated the Statement of Economic Interests (Form 700) annual filing period and the WSCCOG's Conflict of Interest Code requires that the following individuals file their annual statements:

- Governing Boardmember
- Alternate Governing Boardmember
- Executive Director
- General Counsel
- Treasurer
- Consultants

As the WSCCOG's Filing Officer/Official, your participation is crucial for achieving a smooth filing period. Statements must be filed **no later than April 2, 2024**. Statements filed late are subject to a late fee of \$10 per day up to a maximum of \$100.

File Electronically

Early next week, the WSCCOG Boardmembers will receive an email from the County with log-in information and instructions to complete their Form 700 through the County's e-Filing System. We advise that all Boardmembers provide the WSCCOG staff with their preferred email address for the e-Filing process.

File by Mail

Boardmembers are also allowed to submit their Form 700 by mail by mailing the forms directly to the WSCCOG at the address. The mail must be postmarked **no later than April 2, 2024**:

Attn: Winnie Fong
 Westside Cities Council of Governments
 801 S Grand Ave. #200
 Los Angeles, CA 90017

For any questions or assistance in determining disclosure requirements, filers should contact WSCCOG Project Director Winnie Fong at winnie@estolanoadvisors.com. Boardmembers who encounter any problems or have questions regarding the use of the County's e-Filing system should contact the County directly at COI-Desk@bos.lacounty.gov or at (213) 974-1748.



DATE: February 5, 2024

TO: Westside Cities Council of Governments Board

FROM: Westside Cities Council of Governments Staff

SUBJECT: Subregional Transportation Priorities Update

Background

On January 23, 2024, the WSCCOG staff convened the WSCCOG Transportation Working Group (TWG) to discuss subregional transportation priorities to consider under the Measure M Multi-Year Subregional Program (MSP), Subregional Equity Program (SEP), as well as the LA 2028 Olympics and Paralympic Games.

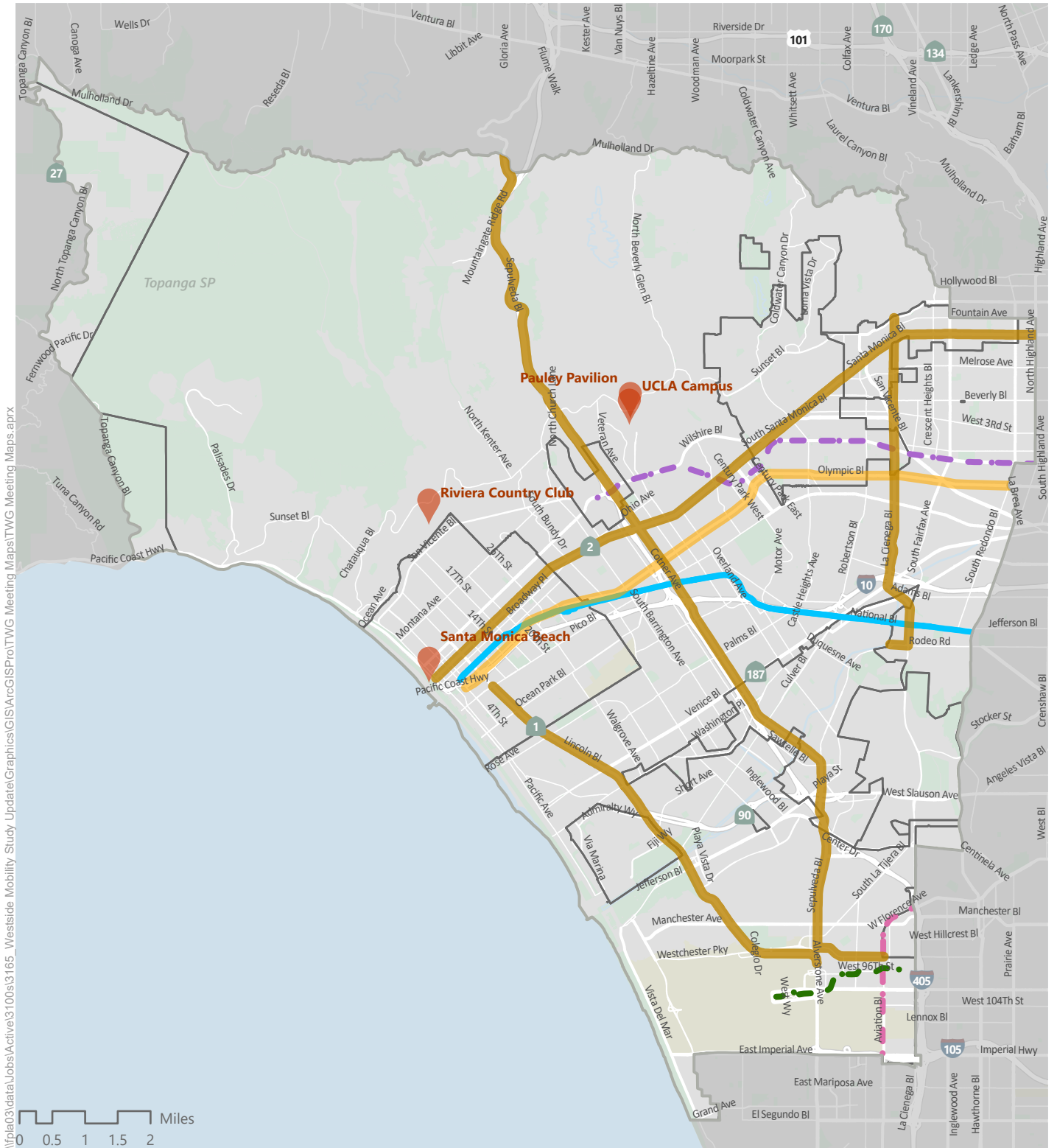
The WSCCOG staff and consultant Fehr & Peers facilitated a roundtable discussion with TWG members regarding each city's preparations for the mobility needs of the LA 28 Games and how the event is driving the city's work plan, as well as other subregional mobility needs. Based on a roundtable discussion, the TWG identified the following top priority corridors for regional and cross-jurisdictional collaboration for bus infrastructure improvements:

1. La Cienega Blvd.
2. Lincoln Blvd.
3. Olympic Blvd.*
4. Santa Monica Blvd.
5. Sepulveda Blvd.

() Olympic Blvd considered as a Games Route Network corridor*

Attachment A displays the entire extent of each priority corridor within the WSCCOG boundary, including the locations of the LA 28 Games venues. **Attachment B** provides additional details of the center line mileage by jurisdiction. The TWG will continue discussions regarding planned projects along the prioritized corridors to consider under Measure M and other leveraged funding. Below is a timeline of next steps and activities.

- **April:** Fehr & Peers will present to the Board the updated population and employment data for the MSP funding distribution by jurisdiction. Board to consider and adopt funding distribution.
- **June:** Fehr & Peers will present to the Board the proposed project list for the MSP annual update. Board to consider and approve the transmittal of the updated WSCCOG MSP project list and relevant materials to Metro staff.
- **July– September:** Metro to launch its 90-day review of the updated WSCCOG MSP project list.
- **October:** Metro Board to consider and adopt the WSCCOG MSP annual update.



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- LA28 Olympic Game Venues
- Transit Corridors in Mobility Study - Priority for Olympics
- Other Potential Olympics Corridors (GRN)
- Existing Metro Rail
- E Line
- Metro Rail Under Construction
- D Line
- K Line
- LAX Automated People Mover

Westside Mobility Study
Prioritized Transit Corridors
+ LA28 Olympic Game Venues

Source: Westside COG Agencies



WSCCOG Priority Transit Corridors

Transit Corridors	Entire Corridor Extent in Westside COG Boundary	Total Mileage of Center Line	Center Line Mileage by jurisdictions						
			City of Santa Monica	City of Culver City	City of Beverly Hills	City of West Hollywood	City of Los Angeles	Los Angeles County	Caltrans
Santa Monica Blvd **	Ocean Ave to Highland Ave	11.0	2.4		1.8	2.9	2.5		1.4
Lincoln Blvd **	Pico Blvd to Sepulveda Blvd	6.9	1.0						5.9*
Sepulveda Blvd	Mullholand Dr to the Airport Metro Connector (AMC) rail station	15.1		2.5			11.9	0.7	
La Cienega Blvd	Sunset Blvd to Jefferson Blvd	5.5		0.3	0.7	0.6	3.9		
Olympic Blvd	4th St to La Brea Ave	9.8	2.6		1.6		5.6		

Note:

* 0.8 miles of this corridor borders Los Angeles County.

** Some segments along this corridor are owned by Caltrans.



AGENDA ITEM 6 REPORT

Southern California Association of Governments
January 31, 2024

To: Executive/Administration Committee (EAC)
Regional Council (RC)

EXECUTIVE DIRECTOR'S
APPROVAL

From: Alisha James, Senior Public Affairs Specialist
(213) 236-1884, james@scag.ca.gov

Subject: Governor's Budget Update: Regional Early Action Planning Grant 2021
(REAP 2.0)

Kome Ajise

RECOMMENDED ACTION:

Information Only – No Action Required

STRATEGIC PLAN:

This item supports the following Strategic Plan Goal 1: Produce innovative solutions that improve the quality of life for Southern Californians. 4: Provide innovative information and value-added services to enhance member agencies' planning and operations and promote regional collaboration.

EXECUTIVE SUMMARY:

Resolution 22-649-1 authorizes SCAG to receive and administer \$246,024,084.00 in Regional Early Action Planning Grant Program of 2021 (REAP 2.0) funds from the State of California. REAP 2.0 is managed by the California Department of Housing and Community Development (HCD), the Governor's Office of Planning and Research (OPR), the Strategic Growth Council (SGC), and the California Air Resources Board (CARB). REAP 2.0 supports Transformative Planning and Implementation Activities and accelerates infill development that facilitates housing supply, choice, and affordability, to reduce Vehicle Miles Traveled (VMT), support Affirmatively Furthering Fair Housing (AFFH), and advance implementation of the region's Sustainable Communities Strategy (SCS). SCAG's REAP 2.0 program is designed to implement Connect SoCal, our regional vision to address transportation and land use strategies that help the region achieve sustainability goals.

In July 2023, SCAG's full REAP 2.0 application was approved by HCD, formally awarding \$246 million to SCAG. SCAG is sub-allocating 80 percent of the \$246 million grant award for partner-led projects. To date, SCAG has awarded more than \$192 million to planning and capital improvements projects across the region.

The recent proposed budget announced by Governor Gavin Newsom would cut \$300 million from the State's REAP 2.0 program. HCD has informed SCAG and other MPOs that reductions would be

shared evenly across the program, meaning SCAG's award would be cut in half to approximately \$123 million. SCAG urges the Governor to reconsider these funding cuts, which would severely impact cities' and counties' ability to address the housing crisis and adversely affect the funding dedicated to projects throughout the SCAG region. While SCAG assesses the impacts and until there is greater certainty, SCAG will administer a hold on sub-allocation programs. This report addresses the impacts of the proposed cut, advocacy efforts, and next steps.

BACKGROUND:

The REAP 2.0 program was established as part of the 2021 California Comeback Plan under AB 140. REAP 2.0 builds on the success of Regional Early Action Planning Grant Program of 2019 (REAP 1.0) and expands the program focus by integrating housing and climate goals, and allows for broader planning and implementation investments, including infrastructure investments supporting infill development to facilitate housing supply, choice, and affordability.

Major investments in program development and prioritization of projects have resulted in SCAG's development of a comprehensive REAP 2.0 program that combines coordinated and transformative actions aligning transportation and housing development by investing in innovative finance, land use, and transportation strategies.

On January 10, 2024 Governor Gavin Newsom announced a proposed budget that would cut \$1.2 billion in funding for housing programs, including \$300 million for the Regional Early Action Plan (REAP 2.0) program. SCAG is issuing a hold on suballocation programs, while working to assess the impacts of the proposed cut and partnering with key stakeholders to use the state's budget approval process to advocate for the protection of critical housing programs funded by REAP 2.0.

Governor Newsom's January 10, 2024, budget proposal served as the first step of a lengthy budget process that can last through September 30, 2024. There are many more steps that the Governor and the Legislature must take before finalizing the fiscal year 2024-25 budget. The Senate and Assembly Budget Committees had their first budget hearings on January 23, 2024. Senators and Assembly members had their first opportunity to question the California Department of Finance on the proposed cuts and other strategies to balance the budget. These legislative budget hearings will continue through the May 14 deadline, mandated by state law, for the Governor to issue an updated budget proposal, known as the "May Revision." Before the State Legislature reaches a deal with the Governor, both chambers must work together to reach a budget agreement and pass a balanced budget bill by midnight on June 15, 2024, as mandated by the state constitution. The Governor will then have a June 27, 2024, deadline to sign into law, veto, or line-item veto the budget bill. However, the budget process is usually far from over at this point. The Legislature will be able to pass budget bill juniors and budget trailer bills until August 31, 2024, the last day on which any bill may be passed. Then, the Governor will have until September 30, 2024, to sign or veto any remaining bills, including budget-related bills, on his desk.

ADVOCACY

Immediately following the release of the Governor's January Budget, SCAG's advocacy team sprung into action. SCAG wrote an official budget letter responding to the Governor's January Budget that was delivered to Assembly Speaker Robert Rivas (D-Hollister), Senate President Pro Tem Toni Atkins (D-San Diego), Assembly Budget Committee Chair Jesse Gabriel (D-Van Nuys), and Senate Budget and Fiscal Review Committee Chair Nancy Skinner (D-Berkeley). The letter outlines SCAG's concerns with the devastating cuts proposed to the REAP 2.0 program. The letter asks Legislative leaders to reject this proposal, as well as proposals to cut \$200 million from the State's Active Transportation Program and cut \$200 million from the Infill Infrastructure Grant program. The letter was further shared with every member of the Southern California Legislative Delegation and SCAG partner organizations, including the California Association of Councils of Governments, California State Association of Counties, League of California Cities, and our sister Metropolitan Planning Organizations.

SCAG lobbyists, Cruz Strategies, provided public comment in support of the REAP 2.0 program at Assembly and Senate budget committee hearings on January 23, 2024. During the Assembly Budget Committee hearing, Assemblymember Steve Bennett (D-Ventura), who is also Chair of the Sub-Committee No. 4 on Climate Crisis, Resources, Energy, and Transportation spoke in defense of the REAP 2.0 program, noting the significant benefits the program provides, especially for the communities in his district.

SCAG will continue to engage our member and partner organizations to grow the coalition supporting the REAP 2.0 program. SCAG, with the help of this coalition, will continue to advocate to protect these funds at the Sacramento Summit and going into the May Budget Revision.

PROGRAM ADMINISTRATION & DELIVERY

SCAG staff, under the direction of the policy committees, the EAC, and the RC, has had an extensive engagement process to develop a comprehensive REAP 2.0 program based on stakeholder input. Our funding is targeted to address key issues contributing to the housing crisis: scarcity of developable land, insufficient and costly utility and transportation public infrastructure, and lack of capacity building financing tools. Ultimately, SCAG is piloting solutions locally that can be scaled across the region.

SCAG has committed the entire \$246 million award from the State. Advanced funding of \$24.6 million was authorized to support outreach and program development, including hiring required limited-term staff and consultants. To date, SCAG has granted \$192.7M to 118 projects. The remaining funding is allocated to regional technical assistance and program administration.

A fifty percent reduction to the program would compromise the ability of SCAG and its partners to implement many of the projects sub-allocated funding to the standards required by the State. Therefore, should these reductions materialize, SCAG will need to restructure the full program, potentially eliminating some sub-allocation programs in their entirety.

Given this uncertainty, the Executive Director has paused all significant REAP 2.0 activities, including holding on further MOU development and instructing grantees with executed agreements to hold on all work. These holds will result in delays that present risks to the program, which already faces a tight timeline for implementation, further presenting risks in delivery. There are also uncertainties remaining around REAP 2.0 deadline extensions with the State Legislature.

Listed below is a summary of SCAG's impacted suballocation programs that support eligible entities in the SCAG region:

- The Sustainable Communities Program - Civic Engagement, Equity and Environmental Justice (SCP CEEJ) grant prioritizes housing planning that aims to close the racial equity gap and include partnerships with community-based organizations. On October 5, 2023, the Regional Council approved funding awards for six Housing and Land Use Strategies projects totaling \$2.3 million. SCAG staff will not proceed with further MOU development until there is greater certainty on the State budget.
- The Sub-Regional Partnership Program 2.0 (SRP 2.0) Program makes \$23 million available to sub-regional partners for eligible activities supporting member jurisdictions with implementing housing element work plans and strategies for increasing affordable housing. SCAG has received applications from 14 of its subregional partners. SCAG staff will not proceed with further MOU development until there is greater certainty on the State budget.
- The County Transportation Commission (CTC) Partnership Program connects infill housing to daily services and increases travel options that support multimodal communities to shift travel modes. On July 6, 2023, the Regional Council approved staff recommendations to fund 33 transformative planning and implementation projects that expand access, increase mobility, and bring jobs and housing closer together to achieve a more sustainable growth pattern across the region. SCAG has executed Memorandums of Understanding (MOUs) with some of the CTCs. SCAG staff will inform all partners with an executed agreement to pause work and will not proceed with all other MOU executions until there is greater certainty on the State budget.
- The Housing Infill on Public and Private Lands (HIPP) Pilot Program makes \$8 million available to support eligible applicants in scaling up development of available land and implementing large corridor-wide or area-wide infill housing policies and initiatives. In

October, the Regional Council approved funding recommendations to award 11 projects including site assessments, site inventories, inclusionary housing programs and specific plans that unlock lands for housing with diverse housing types. SCAG staff will not proceed with further MOU development until there is greater certainty on the State budget.

- The Notice of Funds Available for Lasting Affordability (NOFA) provides \$45 million to support innovative housing finance, trust funds, catalyst funds, and new permanent funding sources. On November 2, 2023, the Regional Council approved funding recommendations for 14 projects. SCAG staff will not proceed with further MOU development until there is greater certainty on the State budget.
- The Regional Utilities Supporting Housing (RUSH) program provides \$35 million to focus on investments in utility infrastructure planning and capital improvements that will support jurisdictions in basic utility infrastructure needed for housing: water, wastewater, stormwater management and electricity. On January 4, 2024 the Regional Council awarded funding for 12 projects for a total of \$35 million. SCAG staff will not proceed with further MOU development until there is greater certainty on the State budget.

SCAG staff recognizes this disruption in project delivery may have devastating impacts on projects and is assessing opportunities to help awardees further define projects scopes and repackage projects for alternative funding programs. More information on these opportunities and any updates SCAG receives from HCD on the program will be promptly shared with partners.

NEXT STEPS

Staff will return to the Regional Council with an update on the state budget process and revised budget by June.

FISCAL IMPACT:

Work associated with this item is included in the FY 23-24 Overall Work Program (305.4928.01 – REAP 2.0 – Program Development and Outreach).

HOUSING AND HOMELESSNESS

HOUSING

Given the scale of California's housing shortfall, the state has taken a variety of actions in recent years, to address the issue. This includes investing billions of state and federal dollars in a variety of affordable housing programs since 2019, passing legislation to streamline the approval of much-needed housing, and taking executive action to make excess state properties available for housing development.

Despite the budget shortfall, this work will continue. The Administration is identifying opportunities to pursue additional federal funding that supports housing development, as well as opportunities to streamline and rationalize the process by which the state and local governments plan for housing. Additionally, the Administration is advancing and developing strategies to facilitate housing construction and adaptive reuse in infill areas, as well as strategies to reduce the cost of housing construction overall. The Administration will continue to engage with tribal partners and the Legislature to help address tribal housing needs.

ADDRESSING THE BUDGET PROBLEM

Since 2019, the state has invested approximately \$5.2 billion General Fund into affordable housing and homeownership programs. The Governor's Budget includes

over \$1.2 billion General Fund in reductions over the multiyear period for various housing programs that received recent investments, leaving the total General Fund investment in affordable housing and homeownership programs at approximately \$4 billion since 2019. To address the projected budget shortfall, the Budget proposes General Fund solutions to achieve a balanced budget. These include:

- **Regional Early Action Planning Grants 2.0 (REAP 2.0)**—A reversion of \$300 million General Fund for REAP 2.0.
- **Multifamily Housing Program**—A reversion of \$250 million General Fund for the Multifamily Housing Program, which leaves \$75 million in 2023-24 for this purpose.
- **Foreclosure Intervention Housing Preservation Program**—A reduction of \$247.5 million General Fund for the Foreclosure Intervention Housing Preservation Program over the next three years (\$85 million in 2024-25, \$100 million in 2025-26, and \$62.5 million in 2026-27).
- **Infill Infrastructure Grant Program**—A reversion of \$200 million General Fund for the Infill Infrastructure Grant Program, which leaves \$25 million in 2023-24 for this purpose.
- **CalHome Program**—A reversion of \$152.5 million General Fund for the CalHome Program.
- **Veteran Housing and Homelessness Prevention Program**—A reversion of \$50 million General Fund for the Veteran Housing and Homelessness Prevention Program.
- **Housing Navigators**—A reduction of \$13.7 million General Fund ongoing for Housing Navigators.

HOMELESSNESS

California continues to face the consequences of persistent increases in the number of people experiencing homelessness, particularly unsheltered individuals. As part of the state's continued focus on homelessness, the Budget maintains \$3.4 billion General Fund in 2023-24 to continue the state's efforts, as committed to in prior budgets. This includes previously budgeted amounts of \$400 million for a third round of encampment resolution grants and \$1 billion for a fifth round of Homeless Housing, Assistance, and Prevention (HHAP) grants.

SIGNIFICANT BUDGET ADJUSTMENT

The Budget includes the transition of specified homelessness grant programs from the California Interagency Council on Homelessness to the Department of Housing and Community Development, per Chapter 40, Statutes of 2023 (AB 129).

ADDRESSING THE BUDGET PROBLEM

To address the projected budget shortfall, the Budget proposes General Fund solutions to achieve a balanced budget. These include:

- **Homeless Housing, Assistance and Prevention Program:**

- A delay from 2023-24 to 2025-26 of \$260 million General Fund HHAP funding, to more appropriately align with when those funds will be available to eligible applicants. The Budget maintains a total of \$1.1 billion General Fund for HHAP 5 across 2023-24 and 2024-25 to provide local jurisdictions, including federally recognized tribal governments, with flexible funding to continue efforts to prevent and end homelessness in their communities.

With few limited exceptions, the Governor's Budget defers all new, discretionary spending discussions to this spring, for discussion with the Legislature, based on actual revenues. That said, addressing the homelessness crisis remains a top priority of the Administration.

As part of the spring budget process, the Administration will commit to working closely with the Legislature on additional funding to support local governments' response to the homeless crisis—assuming local governments deliver on the performance commitments made under HHAP 3 and HHAP 4, and on the regional planning and coordination requirements of HHAP 5.

- A reversion of \$100.6 million General Fund in HHAP administrative set asides as General Fund savings, leaving \$51.1 million for program administration. This amount matches the resources required to administer HHAP.
- **Behavioral Health Bridge Housing**—A shift of \$265 million from the Mental Health Services Fund appropriated in the 2023 Budget Act to the General Fund in 2024-25 due to lower-than-projected Mental Health Services Act revenues and a delay of \$235 million General Fund originally planned for 2024-25 to 2025-26. (See the Health and Human Services Chapter for more information.)

- **Behavioral Health Continuum Infrastructure Program**—A delay of \$140.4 million General Fund from 2024-25 to 2025-26, for a total of \$380.7 million for the final round of grants in 2025-26. (See the Health and Human Services Chapter for more information.)
- **Bringing Families Home Program**—A delay of \$80 million General Fund for the Bringing Families Home Program to 2025-26. (See Health and Human Services Chapter for more information.)
- **Home Safe Program**—A delay of \$65 million General Fund for the Home Safe Program to 2025-26. (See the Health and Human Services Chapter for more information.)
- **Housing and Disability Advocacy Program**—A delay of \$50 million General Fund for the Housing and Disability Advocacy Program to 2025-26. (See the Health and Human Services Chapter for more information.)



SOUTHERN CALIFORNIA ASSOCIATION OF GOVERNMENTS
900 Wilshire Blvd., Ste. 1700
Los Angeles, CA 90017
T: (213) 236-1800
www.scag.ca.gov

VIA EMAIL AND CERTIFIED MAIL

January 26, 2024

Winnie Fong
Project Director
Westside Cities Council of Governments (WSCCOG)
801 S Grand Ave #200
Los Angeles, CA 90017
winnie@estolanoadvisors.com

Subject: Notice to Stop Incurring Expenses Due to Potential REAP 2.0 Funding Cuts

Dear Winnie Fong:

As you are likely aware, on January 10, 2024, Governor Newsom introduced his 2024-25 State Budget Proposal. The budget proposal contains several cuts to housing programs, including a reversion of \$300 million in Regional Early Action Planning Grants 2.0 (REAP 2.0). As a recipient of \$246 million in REAP 2.0 funds, this proposed reversion would have a serious impact on SCAG’s REAP 2.0 programs.

While SCAG is taking steps to try and secure these funds, until the budget is finalized, we must prepare for the loss of a large portion of our REAP 2.0 funds. Consequently, SCAG is suspending its REAP 2.0 Programs during this period of uncertainty.

As an award recipient under the Subregional Partnership Program 2.0 (Program), you were eligible to receive reimbursement for approved costs associated with Program development. **SCAG is hereby suspending this authorization and issuing a written notice to stop incurring expenses under the Program effective January 29, 2024 (Effective Date).** WSCCOG should immediately cease incurring any additional obligation costs or expenses under the Program and require any consultants or contractors to do the same. SCAG shall not be liable for any expenses incurred after the Effective Date of this notice. By February 29, 2024, please provide, with as much detail as possible, an accounting of allowable staff costs incurred to date under the Program. A template can be provided if requested.

This Notice to Stop Incurring Expenses shall be effective from the Effective Date until written notice is provided authorizing you to

REGIONAL COUNCIL OFFICERS

- President
Art Brown, Buena Park
- First Vice President
Curt Hagman, County of San Bernardino
- Second Vice President
Cindy Allen, Long Beach
- Immediate Past President
Jan C. Harnik, Riverside County Transportation Commission

COMMITTEE CHAIRS

- Executive/Administration
Art Brown, Buena Park
- Community, Economic & Human Development
Frank Yokoyama, Cerritos
- Energy & Environment
Deborah Robertson, Rialto
- Transportation
Tim Sandoval, Pomona

resume incurring expenses. We will provide further updates as more information becomes available regarding the availability of REAP 2.0 funds.

Please acknowledge receipt of this letter and your agreement with the Notice to Stop Incurring Expenses by signing and returning this notice by February 2, 2024.

If you have any questions regarding this issue, please direct any questions to REAP2.0@scag.ca.gov.

Sincerely,



Kome Ajise
Executive Director

Acknowledged and agreed to by:

[Name]
[Title]

Date

Vienna Social Housing Field Study: International Best Practices in Mixed- Income Housing

UPCOMING VIENNA SOCIAL HOUSING FIELD STUDY TRIPS

Spring and Summer sessions available in 2024

What to Expect

Program participants will learn from and engage with [GPLA key faculty](#) and a wide diversity of Viennese housing experts to gain firsthand knowledge about this [proven model of social housing](#). Key topics include urban planning, construction, financing, land management, and community engagement.

It Doesn't End There

To reinforce and share our collective learnings, GPLA offers a robust online learning platform after each field study where participants can access course materials, engage in discussion forums, exchange information on challenges and best practice solutions, and collaborate on projects.

Each cohort of field study participants is carefully planned and curated to ensure a diverse and productive mix of highly complementary thought leaders.

Invitations are still available for the following field studies:

- **Spring Cohort:** April 14 – 20, 2024
- **Summer Cohort:** July 14 – 20, 2024

Discover, Learn, and Share

The exclusive curriculum includes daily lectures, symposia, gatherings, exhibits, field trips, and discussion of topics including:

- The role of government in planning and funding social housing
- The economics of the Vienna Social Housing Model including rents and incomes served
- A comparison of affordable housing in the USA to the Vienna Social Housing Model

- Urban planning and urban design
- Creating permanent affordability for all
- Housing subsidies in Vienna
- Creating a walkable and bikeable city

Who is This Experience For?

Join our curated cohort on this enlightening and information-packed field study in Vienna, Austria. Our intensive curriculum is ideal for:

- Elected officials
- Local, regional, and state housing policy leaders
- Community leaders
- Community planning professionals
- Community resiliency and sustainability professionals
- Affordable housing development and finance professionals
- Non-profit changemakers

Looking to send a group from your organization?

GPLA works with **Community Sponsors** to identify diverse cohorts and create exclusive, relevant learning opportunities.

For more information, visit: <https://gpla.co/vienna-social-housing-field-study/>

- [Vienna Field Study Overview](#)
- [Vienna Field Study Curriculum](#)
- [Frequently Asked Questions](#)
- [About GPLA](#)

Centralized Master Leasing Pilot

January 2024

CEO Homeless Initiative and Los Angeles Homeless Services Authority



Chief Executive Office.



County of Los Angeles Homeless Initiative



About the Homeless Initiative

The Homeless Initiative is the central coordinating body for Los Angeles County's effort to expand and enhance services for people experiencing or at risk of homelessness.



- Created by the Board of Supervisors in August 2015
- Part of the County's Chief Executive Office
- Administers funding to address housing and homelessness, including Measure H and state HHAP funds
- Implementing a new Framework since Board of Supervisors unanimous approval in May 2022

Homelessness and Housing Incentive Program (HHIP)

In March 2023, L.A. Care and Health Net approved **\$114 million** in Housing and Homeless Incentive Program (HHIP) funding for LA County. **\$55.6 million** of this funding will be administered by the Homeless Initiative to fund Unit Acquisition strategies, including the Centralized Master Lease program.

HHIP unit acquisition funds are being used to secure apartments on the private rental market and lease them directly to people experiencing homelessness, including those with tenant-based rental subsidies who struggle to lease up with traditional landlords.



County of Los Angeles
Homeless Initiative
REAL HELP,
LASTING CHANGE



Master Leasing: Overview

CEO HI is partnering with LAHSA to administer the Centralized Master Lease program. Under **master leasing**, LAHSA leases entire buildings and individual apartments (scattered site) and then subleases units to people experiencing homelessness. These units offer permanent housing to individuals and families.

Participants receive wraparound services through local service providers.



Master Leasing: Overcoming Challenges

Challenges to house PEH:

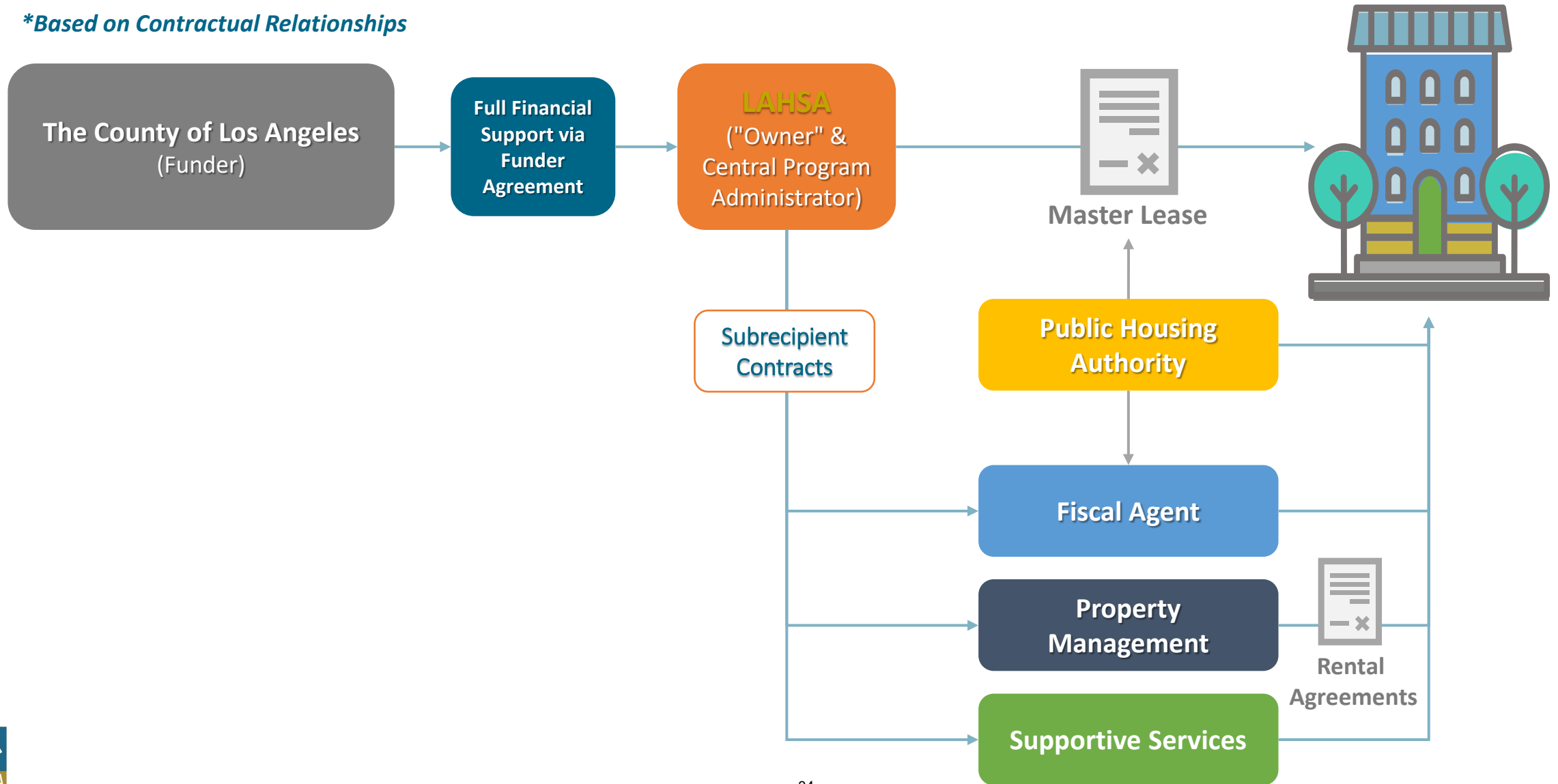
- ✓ Tight rental market and competition
- ✓ Tenant Screening Criteria
- ✓ Timeline to approve units and voucher holders with Housing Authorities

Benefits of master leasing:

- ✓ More units available for the system
- ✓ Eliminates landlord biases
- ✓ No documentation required to allow for immediate move-ins
- ✓ Optimizes utilization of all federal, state, and local vouchers and PH resources

Snapshot of Critical Stakeholders

**Based on Contractual Relationships*





Master LEASING

BY THE LOS ANGELES HOMELESS SERVICES AUTHORITY

WHAT IS A MASTER LEASE?

A master lease is an agreement between the owner and LAHSA to be the single master tenant of a rental unit. LAHSA takes on the responsibilities as the "owner" for a multi-year term. The owner will receive rent from a government entity for all the units under agreement, every month, and would not need to worry about the day-to-day management and maintenance of the units. LAHSA manages it all, including the entire leasing and property management process.

PROPERTY OWNERS

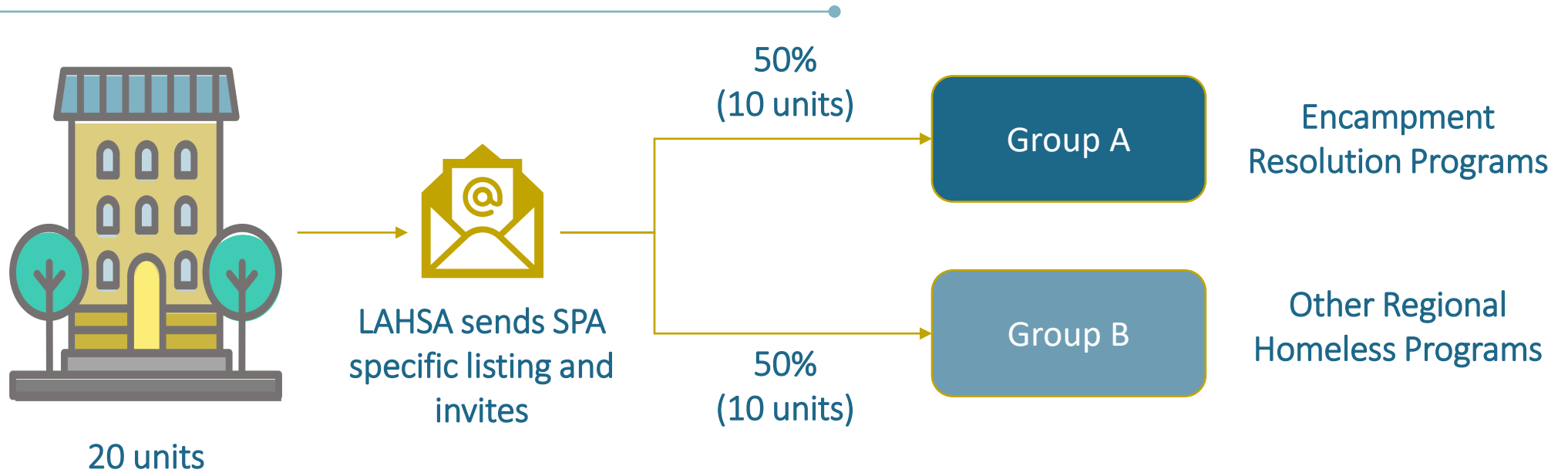
Interested owners may refer entire buildings or individual units to LAHSA for consideration. LAHSA will review your units and reach out for any additional documents. Each unit is uniquely assessed. If the unit is suitable, LAHSA may then provide a master lease to the owner for a term of up to five (5) years. The lease is accepted, and the owner receives rent payment directly from LAHSA who then immediately leases up the units!

**Ready to Master Lease your units?
Submit a Unit Referral Form [Here!](#)**

An Owner May Refer Units to LAHSA

1. Clicking the hyperlink will direct an owner to a referral form.
2. Submitting a referral formally queues the units for review.
3. If appropriate, LAHSA will reach out to the owner to describe the master lease program and contract.
4. LAHSA conducts an initial site visit and property evaluation.
5. The property evaluation is submitted to the local housing authority.
6. LAHSA coordinates with the local housing authority to inspect for HUD HQS and rent reasonableness.
7. LAHSA provides the owner with the rent amount.
8. Upon acceptance, LAHSA initiates the contracting process by providing the owner with a template master lease agreement.

At the moment, LAHSA will consider properties that are *newly built or imminent with Temporary Certificate of Occupancy or Certificate of Occupancy.*



Regional Preference by SPA

- Within the SPA where master leased units occur: encampment resolution initiatives (Group A) and programs (Group B) are prioritized.
- LAHSA will invite providers within the region to apply to units. This includes providers connected to City funded Interim Housing, Outreach, and Housing Navigation programs

Special Considerations

- Direct investment by a funder, including a City, to a LAHSA master leased project may receive priority.
- If an agency, or City, presents LAHSA with an appropriate master lease opportunity, they may receive priority for their participants.

How is Master Leasing Funded?

HHIP “Backfill Costs”

- Property Maintenance
- Landscaping
- Damages
- Vacancy Loss
- Utilities
- Property Management Fees
- Security

Measure H

- Rent
 - Time Limited Subsidies
 - Flexible Housing Subsidy Pool
 - Shallow Subsidy
- Security Deposit
- Supportive Services
 - TLS, FHSP, and Federal Vouchers

Federal Vouchers

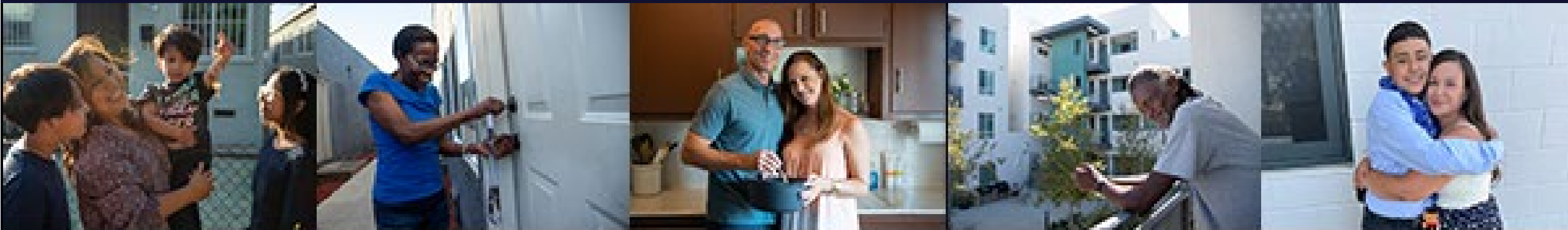
- Long-term rental assistance

How to Partner with CEO HI and LAHSA

- **Support and conduct outreach** to property owners and developers within the community
- **Share the marketing flyer** for the program
- **Commit to identifying one building** within Council of Government cities
- **Invite CEO HI and LAHSA to present** on the program to city Business Department leaders
- **Watch and Share** this link with partners: [A Pathway Home Thanksgiving – Homeless Initiative \(lacounty.gov\)](https://www.lacounty.gov/homeless-initiative/a-pathway-home-thanksgiving)



Questions?



County of Los Angeles

**Homeless
Initiative**



DATE: February 5, 2024

TO: Westside Cities Council of Governments Board

FROM: Westside Cities Council of Governments Staff

SUBJECT: FY 2024-25 Local Solutions Fund Discussion

Background

On January 24, 2024, the WSCCOG staff convened the Homelessness Working Group to disseminate information on the FY 2024-25 Local Solutions Fund (LSF) for discussion. Based on the 2022/2023 Point-in-Time (PIT) Count average, the County is allocating \$1,626,187 to the WSCCOG for FY 2024-25, a 9 percent increase from the previous year's LSF allocation. The WSCCOG staff engaged in a discussion with the Working Group exploring the potential programming for city programs (refer to [Attachment A](#) on the County's framework strategies), as well as proposing a strategy for equitable distribution of the FY 2024-25 LSF. The Working Group indicated a strong preference to equally distribute the funding among the member jurisdictions and endorsed a continuation of funding for the cities' programs in alignment with the FY 2023-24 LSF statement of work.

The WSCCOG staff also proposed allocating the 9 percent increase in the LSF (approximately \$133,687) to advance the Westside Regional Behavioral Health Facility Feasibility Study. While the Board approved \$124,275 of the County Innovation Funds towards the study last year, the staff recognizes that this is insufficient for a comprehensive study. WSCCOG is currently working on drafting a Request for Proposal (RFP) to solicit a consultant to execute the various work streams under the study. The WSCCOG staff is currently collaborating with the City of Santa Monica to build on their existing study on a Behavioral Health Facility by expanding the work in the subregion to explore potential sites, conduct site analyses, identify key partnership, and develop funding strategies for implementation.

On February 1st, the WSCCOG staff met with the subregion's City Managers to solicit their feedback on the proposed funding distribution scenarios presented in **Table 1** on the following page. The City Managers endorsed their recommendation for Option A to distribute \$1,492,500 equally among the four member cities (or \$373,125 for each jurisdiction) and dedicate the remaining \$133,687 towards the Westside Regional Behavioral Health Facility Feasibility Study. The City of Beverly Hills added a caveat to Option A that the study includes splitting the new hospital beds or temporary housing equally among the cities.

Table 1: Proposed WSCCOG Local Solutions Funds Allocation for FY 2024-25

Item	FY 23-24	FY 24-25	
		Option A	Option B
Local Solutions Funds (LSF)	\$1,492,500	\$1,626,187	\$1,626,187
LSF Allocation by Jurisdiction			
Beverly Hills	\$373,125	\$373,125	\$406,547
Culver City	\$373,125	\$373,125	\$406,547
Santa Monica	\$373,125	\$373,125	\$406,547
West Hollywood	\$373,125	\$373,125	\$406,547
Subtotal	\$1,492,500	\$1,492,500	\$1,626,187
Westside Regional Behavioral Health Facility Feasibility Study	\$124,275	\$133,687	\$0

Below is a timeline of the next steps.

- **February 8**: WSCCOG staff presents to the Board the FY 2024-25 WSCCOG LSF allocation and engage in a discussion on proposed funding distribution and regional project.
- **February – March**: WSCCOG staff will work with the Homelessness Working Group members to draft the LSF Statement of Work.
- **March 27**: WSCCOG Working Group will finalize the draft Statement of Work and recommendation to the Board for consideration.
- **April 11**: WSCCOG Board to consider and adopt the LSF Statement of Work and funding allocation.
- **April – June**: WSCCOG staff to work with the County on executing the LSF contract.
- **July**: LSF funds will become available as early as July 1st pending contract execution.



Chief
Executive
Office.



County of Los Angeles
Homeless
Initiative


Item 7B - Attachment A

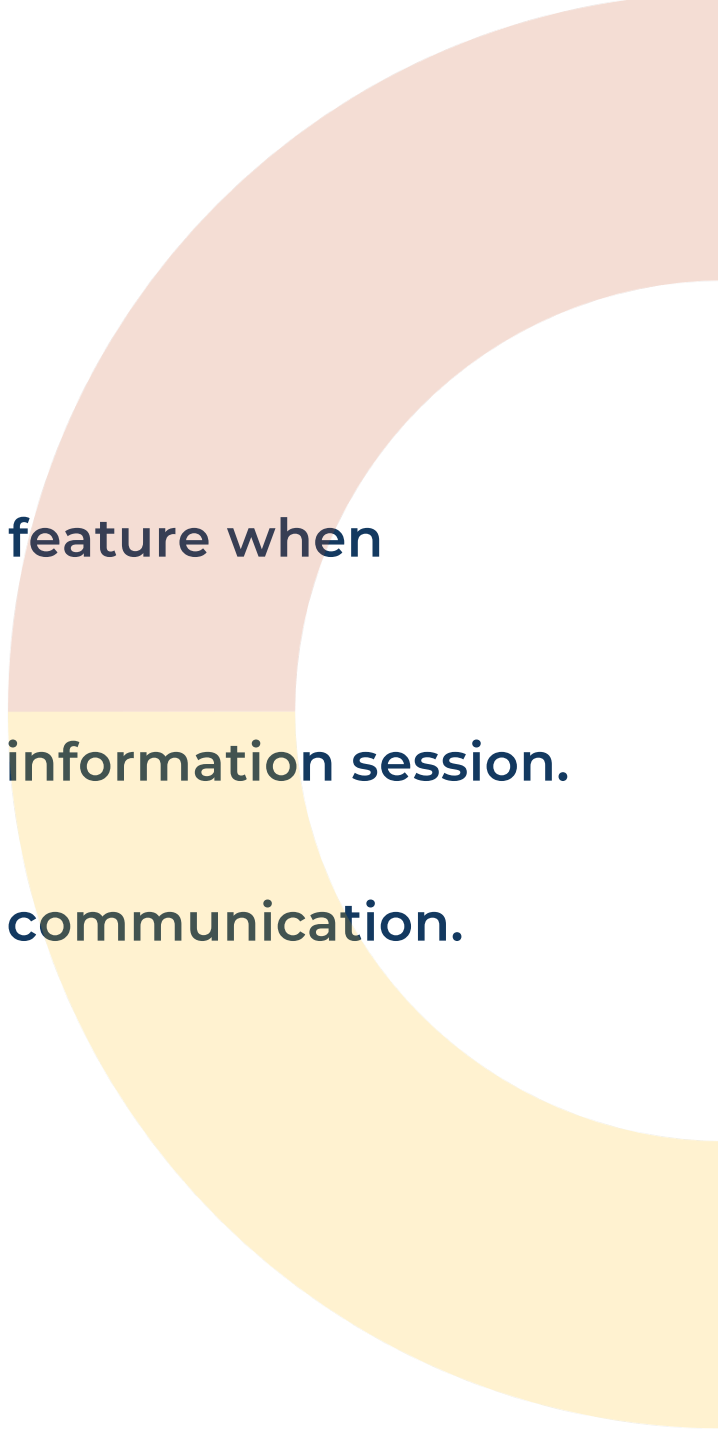
Local Solutions Fund

Local Homeless Services and Housing Programs Statement of Work (SOW)

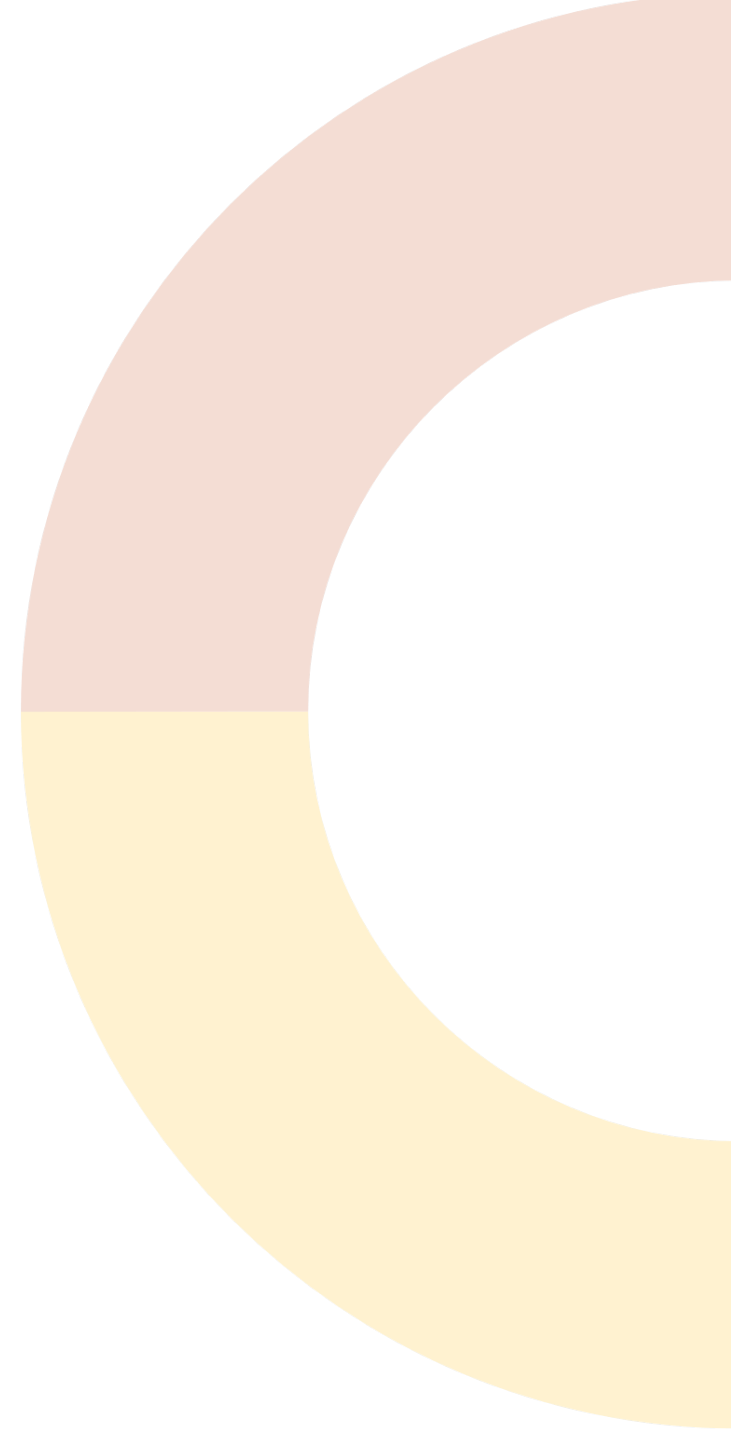
PRESENTATION BY
CEO-HI

PRESENTATION TO
Councils of Government & Cities
January 2024

- 
- 1. Review the County's New Framework to End Homelessness**
 - 2. Reaffirm role of Cities/COGs within the County's New Framework to End Homelessness**
 - 3. Provide guidance on SOW process, including program of services, pricing schedule, KPIs and targets, examples, etc.**
 - 4. Enable strategic decision-making on the best use of the Local Solutions Fund to reduce unsheltered homelessness, ensure encampment resolutions, and increase pathways to permanent housing**

- 
- 1. Please ensure your audio is muted.**
 - 2. Please submit questions via chat or use the “raise hand” feature when applicable.**
 - 3. All slides and supporting documents will be shared post information session.**
 - 4. Any unanswered questions will be followed up via email communication.**

- 1. New Framework To End Homelessness Overview**
- 2. Guiding Principles**
- 3. Supporting Activities**
- 4. Eligibility and Process Timeline**
- 5. Funding and Implementation Decisions**
- 6. Submission Checklist**
- 7. Application Tools**
- 8. FAQs**

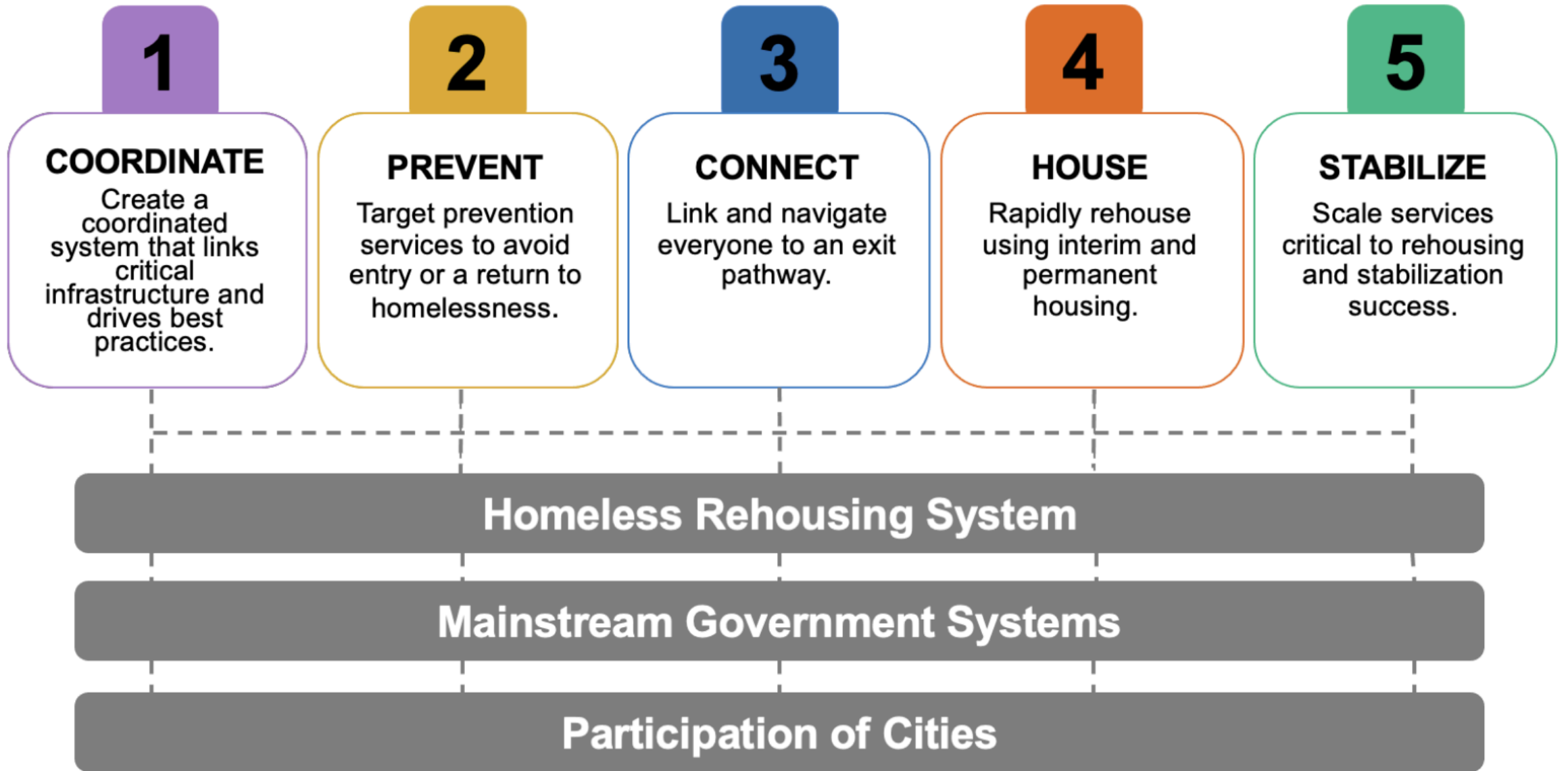




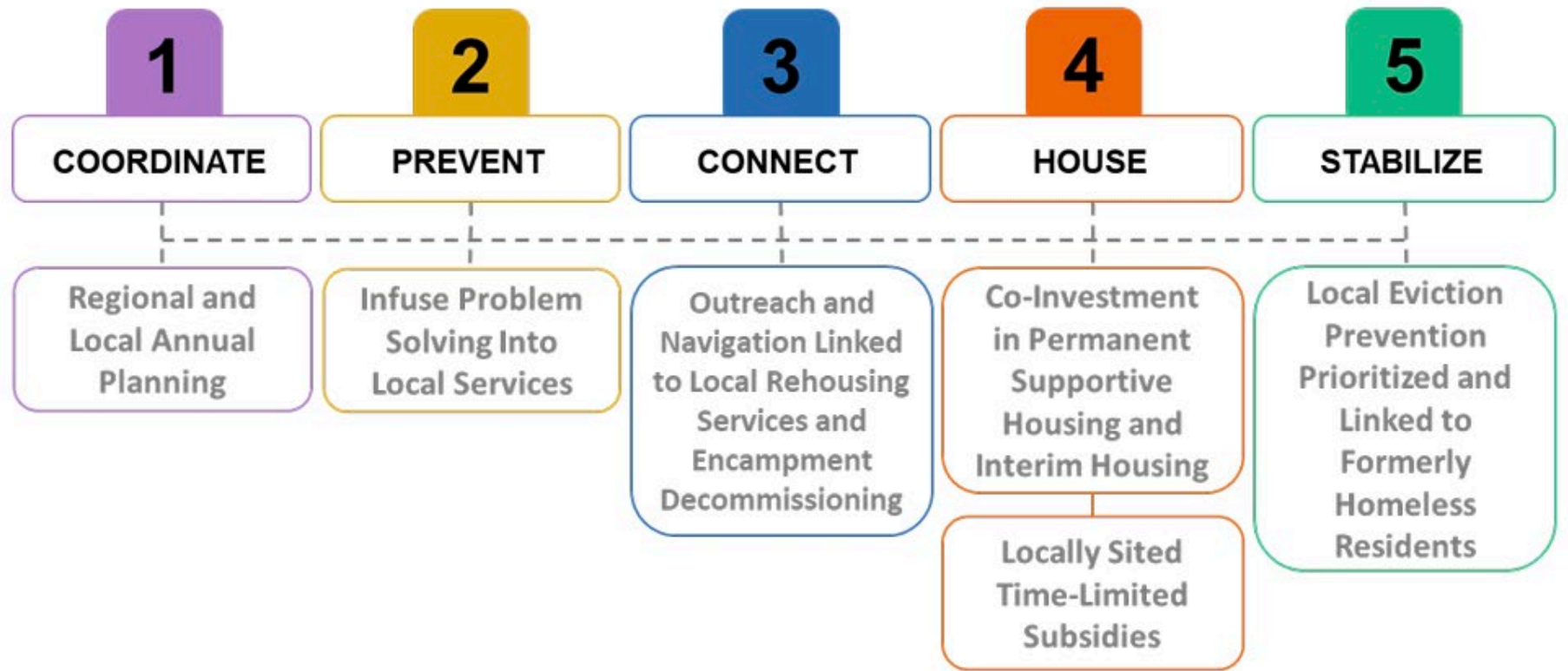
County of Los Angeles
**Homeless
Initiative**

New Framework Overview

NEW FRAMEWORK



NEW FRAMEWORK: Participation of Cities



GUIDING PRINCIPLES: Participation of Cities

1. Respond, at scale, to the **persistently underserved**
2. Expand the supply of **permanent housing**
3. Leverage the infrastructure and capacity of the mainstream and rehousing systems to advance local solutions
4. Advance **racial equity**, and **work in partnership with people with lived expertise**

STRATEGIES FOR KEY PARTNERS

Mainstream Government Systems (Safety Net)

Identify and **prioritize the most at-risk households for prevention** services **to reduce inflow** into homelessness.

Create a culture of, “No wrong door for people with housing insecurity.”

Homeless Rehousing System

Focus primarily, but not exclusively, on **housing the “persistently underserved”** – people with the most complex challenges who require ongoing, focused, resource-heavy intervention

Role of Cities and COGS

Strengthen collaboration, creative investment, and resource pooling to develop more permanent housing

Coordinate on encampment decommissioning to provide pathways to interim, & permanent housing and services.

SUPPORTING ACTIVITIES

Practices To Advance Racial Equity

**Implementation
Coordination**

**Quality
Improvement**

**Data
Sharing &
Tracking**

**Training &
Capacity
Building**

Advocacy

**Regional
Planning**

Eligible Applicants

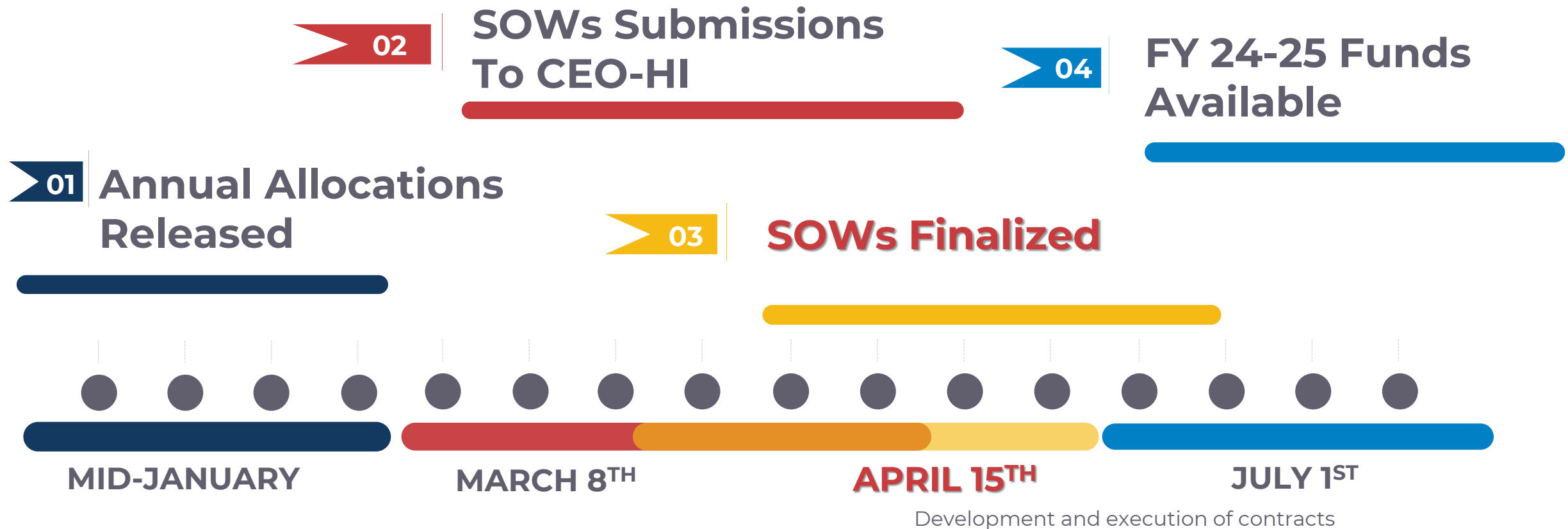
- **Councils of Government (COGs)**
- **Cities that are not represented by COGs**

Note: The City of Los Angeles and the three Continuums of Care (CoC) cities in LA County are not eligible applicants. The three cities are Long Beach, Pasadena, and Glendale.

- **Unique Situations**

Applicants seeking to apply under this category must complete a pre-application consultation and receive approval from CEO-HI.

Process Timeline Overview





County of Los Angeles
**Homeless
Initiative**

Statement of Work Development

FUNDING AND IMPLEMENTATION DECISIONS SHOULD BE:

- Based on the **New Framework Principles**
- **Data-driven**
- Focused on supporting programs that have demonstrated the **greatest impact** in moving principles forward
- **Performance should be measured** accurately and consistently, and **course corrections** based on analysis of outcomes should be implemented swiftly.

Submission Checklist

For a comprehensive and well-rounded submission, SOWs should include the following:

- ✓ **Alignment** of proposed actions and programming with the New Homeless Initiatives Framework principles and strategies
- ✓ Consideration of how proposed actions and programming will **address the needs of underserved populations** within their community
- ✓ **Ways in which COGs/Cities will co-invest**, describing resources, funding, staffing, etc. that will be directly allocated toward this work

Green Flags

- Increasing **permanent housing** (creation and acquisition)
- **Decreasing the time** between falling into homelessness and becoming rehoused
- Serving **persistently underserved** people experiencing homelessness
- Complimentary services that leverage and **coordinate with mainstream and rehousing partnerships**

Red Flags

- **Incomplete or vague** responses
- **Misalignment or failure to align** with New Framework to End Homelessness goals, principles, and strategies
- SOWs that propose **duplication of staff, services, or programming** already provided by the County
- Utilization of funding for **non-direct services or administrative expenses**

FAQs

1. What should COGs/Cities prioritize in their SOWs?

COGs/Cities should prioritize activities that align with the strategies listed in the County's New Framework to End Homelessness; specifically, SOWs should strive to incorporate the strategies that focus on closing the housing gap in their communities, such as those [focusing on Connect \(3\) and House \(4\)](#).

2. Are COGs/Cities required to set Key Performance Indicators (KPIs) and Targets outlined in EXHIBIT D: Key Performance Indicators (KPIs) Development Tool?

COGs/Cities must utilize the Key Performance Indicators (KPIs) Development Tool as they develop KPIs and Targets for their programs, [incorporating a minimum of one KPI from the template](#). If applicable, incorporate all. The outlined KPIs and Targets will ensure alignment across homelessness response efforts countywide, fulfill objectives of the New Framework To End Homelessness, and aid in streamlining reporting processes. KPIs and Targets should be utilized where applicable. To align with reporting requirements and ensure a similar denominator across jurisdictions, all Timelines should be [written and measured on a quarterly basis](#). If measurement on a quarterly basis is not possible, COGs/Cities should discuss with CEO-HI and/or LDC staff during the scheduled office hours.

Application Tools

- **Exhibit A: Statement of Work Template**
- **Exhibit B: Statement of Work Pricing Schedule**
- **Exhibit C: Statement of Work Reporting Requirements**
- **Exhibit D: Key Performance Indicators (KPIs) Development Tool**
- **Exhibit E: New Framework to End Homelessness**



LOCAL SOLUTIONS FUND
Statement of Work Guidance: COGs and Cities

This Document is to provide Councils of Governments (COGs) and Cities with guidance to develop and submission of Statements of Work (SOWs), ensuring alignment with the [New Framework to End Homelessness](#) goals, principles, and strategies.

EXHIBIT A: Statement of Work Template

STATEMENT OF WORK
XXXX COUNCIL OF GOVERNMENTS
LOCAL SOLUTIONS FUND (LSF)

I. Overview

Homelessness is a regional crisis. As such, one of the top priorities of the Chief Executive Office Homeless Initiative (CEO-HI) is to continue strengthening the collaboration between the County and diverse stakeholders, including the 88 cities in Los Angeles County. Since cities have jurisdiction over local planning/land use activities and have the insight to support locally specific solutions, cities play a unique role in our countywide efforts to prevent and combat homelessness. The Councils of Governments (COGs) have a unique and important role in facilitating a regional approach with member cities to address homelessness.

[If contract is with a COG, use the following language] The **XXX COG** is a joint powers authority created by the member cities of **X, Y, and Z** (located in Supervisorial Districts **X, Y, and Z**). **[Add additional information here as needed.]**

[If contract is with a City, use the following language] The City of **X** (City), a city in the **XXXX** region located in Supervisorial District **#** and Service Planning Area (SPA) **#**. **[Add additional information here as needed.]**

In aiming to increase participation of cities in County's New Framework to End Homelessness, the emphasis of the strategies is to create opportunities for co-investment that lead to an increase in cities' ability to respond at a local level to community members' greatest concerns in alignment with the New Framework, while leveraging cities' unique capabilities to increase access to housing.

Information on the required deliverables for the Local Solutions Funds. **[COGs/Cities]** shall use Local Solutions Funds (LSF) to implement activities that align with the CEO-HI's New Framework to End Homelessness. The New Framework to End Homelessness outlines the following strategies for **COGs and Cities**.

EXHIBIT D: Key Performance Indicators (KPIs) Development Tool

The purpose of this guiding document is to provide Councils of Governments (COGs) and Cities with guidance in developing Key Performance Indicators (KPIs) and Targets ensuring alignment with the [New Framework To End Homelessness](#) goals, principles, and strategies. Please incorporate a minimum of one KPI from the template below for the strategy proposed in the Statement of Work (above). If applicable, incorporate all. Please note that, due to quarterly reporting requirements, it is required to base Targets on a quarterly basis. If measurement on a quarterly basis is not possible, COGs/Cities should discuss with CEO-HI and/or LDC staff during the scheduled office hours.

COORDINATION			
Regional and Local Annual Planning			
	Key Performance Indicators (KPIs)	Targets	Timeline
A.	Number of Homelessness Meetings/ Committees	Host XX meeting(s)	Quarterly
B.	Number of Homelessness Trainings/ Technical Assistance	Host XX training(s) for staff	Quarterly
C.	Number of Completed Regional Plans	Complete updated Homelessness Plan	Annually

PREVENT			
Infuse Problem Solving into Local Services			
	Key Performance Indicators (KPIs)	Targets	Timeline
A.	Number of Individuals Prevented from Becoming Homeless	XX individuals connected to homelessness prevention services	Quarterly
B.	Number of Families Prevented from Becoming Homeless	XX families connected to homelessness prevention services	Quarterly
	Number of Individuals and Families Who Engaged In At Least	XX individuals/families placed in	

CONNECT

Outreach and Navigation Linked to Local Rehousing Services

	Key Performance Indicators/ Metrics	Targets (Anticipated Impact)	Timeline
3.a	Number of Individuals Engaged by Outreach Teams	<i>XX individuals engaged through street outreach</i>	Quarterly
3.b	Number of Individuals Receiving Case Management/ Care Coordination	<i>XX individuals received case management/care coordination</i>	Quarterly
3.c	Number of Individuals Linked To Housing through Housing Navigation	<i>a. XX individuals enrolled in housing navigation services</i> <i>b. XX individuals linked to housing</i>	Quarterly

HOUSE

Co-Investment in Permanent Supportive Housing and Interim Housing; Time Limited Subsidies

	Key Performance Indicators/ Metrics	Targets (Anticipated Impact)	Timeline
4.a	Number of permanent housing placements	<i>XX permanent housing placements</i>	Quarterly
4.b	Number housed with Time Limited Subsidies (TLS)	<i>XX individuals housed with TLS</i>	Quarterly
4.c	Number housed with Permanent Supportive Housing (PSH)	<i>XX housed through PSH</i>	Quarterly
4.d	Number housed using landlord incentives	<i>XX housed using landlord incentives</i>	Quarterly
4.e	Number of interim housing units created/ secured	<i>XX of interim housing units created/ secured</i>	Quarterly
4.f	Number of permanent housing units created/ secured	<i>XX of PSH units created/ secured</i>	Quarterly

What Next?

- **Office Hours:** Monday, January 29th- Thursday, February 8th
- **Draft SOWs Due:** Friday, March 8th
- **Office Hours:** [Tentative] Monday, March 11th- Thursday, March 21st
- **Final SOWs Due:** April 15th



Chief
Executive
Office.



County of Los Angeles
Homeless
Initiative

Thank You

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**County of Los Angeles
Homeless
Initiative**



TO: WESTSIDE CITIES COG BOARD OF DIRECTORS
FR: JEFF KIERNAN, LEAGUE OF CALIFORNIA CITIES
RE: CAL CITIES UPDATE FOR 2/8/2024 MEETING (AS PREPARED JAN 30)

LEGISLATIVE ADVOCACY UPDATE

The first month of the Legislature's return to Sacramento focused on moving bills from last year to the second house before the JAN 31 deadline and the unveiling of the Governor's budget proposal for FY2024-25.

The Governor's budget proposal assumes a \$37.9 billion deficit, which is markedly different from the Legislative Analyst's Office prediction of \$68 billion deficit just last month. Despite the difference in these numbers, the Governor's proposal mostly avoids impacts to local funding streams by utilizing \$13 billion from the state's rainy-day fund and other delays, deferrals, and fund shifts to paper over the deficit. Since this is just the starting point for budget negotiations, Cal Cities will continue to monitor the situation as the budget moves through the legislative process to ensure as little impact to cities as possible.

A full analysis of how the Governor's budget proposal impacts cities can be found [HERE](#), but notably the \$1 billion in funding for Homeless Housing, Assistance and Prevention (HHAP) that was in this year's budget is spared any cuts in the Governor's proposal. This is still far short of the \$3 billion that Cal Cities has been asking for to help local agencies address the homeless crisis and is still just one-time funding instead of the on-going stream that would provide some certainty as cities and counties try to stand up programs that are effective in combating homelessness.

Other disappointing news in this budget proposal include the \$1.7 billion in cuts to housing funds over the multi-year period which could mean reductions or delays in funding programs that impact local housing projects and incentives. These cuts put California cities in a difficult position when it comes to spurring much needed housing development. The elimination of \$250 million from the Multifamily Housing Program leaves only \$75 million for 2023-2024. This is one of the most successful state programs to development multifamily housing, including affordable housing. The Governor would also like to cut \$200 million from the Infill Infrastructure Grant Program, leaving only \$25 million in 2023-2024. This grant program is already a highly competitive grant that helps provide funding for essential infrastructure. Without this funding many projects will be unable to be constructed.

Retail Theft

Cal Cities is prioritizing retail theft and the increase in crime. We will be working with other stakeholders in this space including the Police Chiefs, Retailers, Sheriffs, and Chambers of Commerce to find solutions to this problem. With the creation of a Select Committee on Retail Theft, the Assembly is also prioritizing this issue and the Governor recently [announced several legislative proposals](#), but it should be noted that the Governor is not suggesting amendments to Prop 47, which could limit the impact.

Single Use Plastics, Recycling, and Organic Waste Diversion

Draft regulations were recently released for SB 54, the single use packing and plastic legislation from 2022. Cal Cities will be engaging with Cal Recycle over the next year on the regulations, as well as the Producer Responsibility Organization representing plastic producers who have the extended responsibility of managing plastics through the end of their life cycle, including reimbursement to local jurisdictions implementing these recycling programs. Cities are

implementing Cal Recycle's SB 1383 organic waste diversion regulations; however, Cal Cities anticipates significant legislation to be introduced to reform SB 1383 following the analysis conducted by the Little Hoover Commission released in August 2023, which called upon the Legislature to put a complete pause on implementation of the statewide program. Cal Cities will continue to advocate for progress but will be weighing in on legislation to ensure city interests are protected if changes to the program are forthcoming.

The Ralph M. Brown Act

Cal Cities is a co-sponsor of [AB 817 \(Pacheco\)](#) which passed out of the Assembly Local Government Committee this week and will continue to move through the legislative process. This measure would remove barriers to entry for appointed and elected office by allowing nondecision-making legislative bodies that do not have the ability to take final action to participate in two-way virtual teleconferencing without posting their location. (see the related *Guide to the Brown Act* below)

Cal Cities' Board Votes to Support Proposition 1

In December, Cal Cities Board of Directors voted overwhelmingly to support Proposition 1 on the March ballot. This measure makes substantial changes to the Mental Health Services Act and includes a \$6.4 billion bond to fund over 11,000 new behavioral health beds. In addition to supporting Proposition 1, Cal Cities Board directed staff to engage in the regulatory process and pursue legislation to implement reasonable oversight of licensed recovery housing and sober living homes to ensure the safety and success of those receiving services and support.

OPEN AND PUBLIC: A GUIDE TO THE RALPH M. BROWN ACT

The newest edition of Open & Public is now available.

Open & Public VI: A Guide to the Ralph M. Brown Act is a valuable tool designed for local government officials, the public, and news media on California's open meetings law for local agencies. First published in 1989, Open & Public VI builds upon the previous five editions. The newest edition of this guide reflects the current law as of November 2023.

Printed copies are available for \$35, or \$30 if you purchase 15 copies or more. A digital version is also available for Cal Cities members to download at no cost via the [Cal Cities website](#).

NEWS AND UPCOMING EVENTS

[March 6 – 8: Planning Commissioners Academy \(Long Beach Hilton\)](#)

[March 7 from 6 – 8:30 PM: LA County Division Membership Meeting \(USC Hotel\)*](#) Our event speaker will be Little Hoover Commission Chair Pedro Nava who will discuss the commission's work studying retail theft.

[March 13 – 15: Public Works Officers Institute \(Monterey\)](#)

[April 17 – 19: City Leaders Summit \(Sacramento\)](#). Registration for City Leaders Summit has just opened, I would encourage registering early to ensure your lodging preferences.

[May 8 – 10: City Attorneys Spring Conference \(Rancho Mirage\)](#)

*The Division is transitioning to the [MyCalCities](#) portal for all event registrations. This one-stop portal allows for easier event registration and will allow our members to provide important information about themselves and the issues that are most important to them. For questions or concerns, please contact [Jennifer Quan](#).

WESTSIDE
**URBAN
FORUM**

**FEBRUARY
PANEL**

Westside Mayors Forum

Helms Design Center

THURSDAY, February 15, 2024

Doors open 7:45; Panel from 8:30-9:30

RSVP Required



Mayor Phil Brock,
City of Santa Monica



Mayor John M. Erickson,
City of West Hollywood



Dr. Jimmy Biblarz,
Attorney, Munger Tolles
& Olson, LLP
Lecturer, UCLA School
of Law
(Moderator)



Mayor Julian Gold M.D.,
City of Beverly Hills



Mayor Yasmine-Imani McMorris,
City of Culver City

www.westsideurbanforum.com

Click on the link below to register for the event:

<https://www.westsideurbanforum.com/events>