



**REGULAR MEETING OF THE  
WESTSIDE CITIES COUNCIL  
OF GOVERNMENTS**

**Date: Thursday, June 9, 2022**  
12:00 PM Meeting  
1:15 PM Adjourn

**Hosted by:** City of West Hollywood  
**Location:** Plummer Park's Community Service Center  
Fiesta Hall to Rooms 5 & 6  
7377 Santa Monica Blvd  
West Hollywood, CA 90046

## **AGENDA**

Public comment on any agenda item may be made during the consideration of that item. All comments on items not listed on the agenda may be made during the time allotted on the agenda to the public. Members of the public may comment by raising a hand and being recognized by the Chair. Speakers shall confine their comments to three minutes per speaker. Unless otherwise noted in the Agenda, the public may only comment on matters that are within the subject matter jurisdiction of the Westside Cities Council of Governments (WSCCOG) or items listed on the agenda

### **IN-PERSON MEETING**

The WSCCOG Regular Board Meetings will now resume in-person. *All meeting attendees and members of the WSCCOG Board and staff will be required to wear a mask, regardless of vaccination status, during the meeting.*

### **WRITTEN COMMENTS**

Members of the Public who wish to watch the meeting or make public comments at the meeting live must attend in-person as the meeting will not be broadcasted live. Members of the public who wish to comment on matters before the Board must provide comments in-person at the meeting or submit an email with their written comments limited to 1,000 characters to [riley@estolanoadvisors.com](mailto:riley@estolanoadvisors.com) by no later than 12:00 p.m. on the day of the meeting. \*Note: E-Comments received after 12:00 p.m. will be forwarded to the Board and posted on the COG's website at [www.westsidecities.org/meeting](http://www.westsidecities.org/meeting) as part of the official meeting record. The email address will remain open during the meeting for providing public comment during the meeting. Emails received during the meeting will be read out loud at the appropriate time during the meeting provided they are received before the Board takes action on an item (or can be read during general public comment). Please contact Winnie Fong at [winnie@estolanoadvisors.com](mailto:winnie@estolanoadvisors.com) or (323) 306-9856 and Riley O'Brien at [riley@estolanoadvisors.com](mailto:riley@estolanoadvisors.com).

# AGENDA

## 1. CALL TO ORDER

## 2. WELCOME, INTRODUCTIONS, AND IDENTIFICATION OF VOTING MEMBERS (2 min)

## 3. ACTION ITEMS (25 min)

### A. [WSCCOG April 14, 2022 Board Meeting Notes](#)

**Recommended Action:** Approve the draft meeting notes for the WSCCOG Board meeting held on April 14, 2022.

### B. [WSCCOG's Measure M Multi-Year Subregional Program \(MSP\) Annual Update](#)

**Recommended Action:** Approve the updates to the WSCCOG's Measure M MSP list of projects and funding allocation as presented by Fehr & Peers.

### C. [Metro Mobility Concept Plan for the 2028 Olympic and Paralympic Games](#)

**Recommended Action:** Approve the WSCCOG's recommended projects for the Metro Mobility Concept Plan for the 2028 Olympic and Paralympic games.

### D. [Contract Amendment with the County for the FY 2022-23 Homelessness Regional Coordination and Cities Innovation Fund](#)

**Recommended Action:** Approve the proposed scope of work and funding for the FY 2022-23 County grant for Regional Homelessness Coordination and Cities Innovation Fund, and delegate authority to the WSCCOG Executive Director to execute the contract amendment with the County.

### E. Fiscal Actions for FY 2022-23

#### i. [Annual Work Plan for FY 2022-23](#)

**Recommended Action:** Approve the FY 2022-23 Work Plan

#### ii. [Estolano Advisors Contract Renewal for WSCCOG Executive Director Services for FY 2022-23](#)

**Recommended Action:** Approve a one-year contract renewal with Estolano Advisors for FY 2022-23.

#### iii. [Determination of Dues and the Annual Budget for FY 2022-23](#)

**Recommended Action:** Approve the FY 2022-23 determination of dues and budget

### F. [Election of WSCCOG Board Officers for FY 2022-23](#)

#### i. Election of the WSCCOG Chair, Vice Chair, Secretary and Treasurer

4. **EXECUTIVE DIRECTOR'S REPORT** (2 min)
5. **PRESENTATION** (20 min)
  - A. WSCCOG Regional Early Action Plan (REAP) Program
    - i. Westside Development Constraints Cost and Land Use Regulation Policy Action Presentation by ARUP
6. **LEGISLATION** (15 min)
  - A. League of California Cities Update – Jeff Kiernan, LA County Regional Public Affairs Manager
  - B. Housing Element Compliance Legislation – Josh Kurpies, District Director, Office of Assemblymember Richard Bloom
7. **ANNOUNCEMENTS** (3 min)
8. **FUTURE MEETING AND AGENDA ITEMS** (2 min)
  - A. Future Meeting
    - i. Thursday, August 11, 2022 (Location TBD)
  - B. Future Agenda Items
9. **PUBLIC COMMENTS** (6 min)
10. **ADJOURN**

Written materials distributed to the Board within 72 hours of the Board meeting are available for public inspection immediately upon distribution at the WSCCOG office 801 S. Grand Ave. #200, Los Angeles, CA 90017, during normal business hours. Such documents will also be posted on the WSCCOG website at [www.westsidecities.org](http://www.westsidecities.org) and will be made available at the meeting.



In accordance with the Americans with Disabilities Act, if you require a disability related modification or accommodation to attend or participate in this meeting, including auxiliary aids or services, please contact WSCCOG Project Director Winnie Fong at 323-306-9856 or [winnie@estolanoadvisors.com](mailto:winnie@estolanoadvisors.com) at least three days prior to the meeting.

**DRAFT MEETING NOTES**

THURSDAY, APRIL 14, 2022  
12:00 NOON

CITY OF CULVER CITY  
MIKE BALKMAN COUNCIL CHAMBERS

**IN ATTENDANCE:**

- Beverly Hills:*** Councilmember Robert Wunderlich (WSCCOG Vice Chair). Staff: Gabriella Yap, Cindy Owens, Stephanie Harris.
- Culver City:*** Councilmember Alex Fisch (WSCCOG Secretary). Staff: Shelly Wolfberg, Helen Chin, Jane Chan.
- Santa Monica:*** Mayor Sue Himmelrich, Councilmember Phil Brock. Staff: Stephanie Venegas, Jason Kligier.
- West Hollywood:*** Mayor Pro Tempore Sepi Shyne (WSCCOG Chair). Staff: Hernan Molina, Alicen Bartle.
- City of LA:*** District 5 Staff: Jay Greenstein. Analyst's Office: Steve Luu
- WSCCOG:*** Staff: Cecilia Estolano (WSCCOG Executive Director), Winnie Fong. Legal Counsel: Lauren Langer.
- Other:*** Sarah Jepson (SCAG); Jeff Kiernan (League of California Cities); Renato Romano, Michael Lushing (Rotary Club of Beverly Hills).

**1. WSCCOG REGULAR BOARD MEETING CALL TO ORDER**

Mayor Pro Tempore Sepi Shyne (WSCCOG Chair) called the meeting to order at 12:09 p.m.

**2. WELCOME, INTRODUCTIONS, AND IDENTIFICATION OF VOTING MEMBERS**

**3. ACTION ITEMS**

**A. Approval of February 10, 2022 Draft Meeting Notes**

Mayor Sue Himmelrich (City of Santa Monica) moved to approve the meeting notes from February 10, 2022, and Councilmember Alex Fisch (City of Culver City) seconded the motion, which passed unanimously.

**B. WSCCOG Regional Director to the League of California Cities – Los Angeles County Division**

Councilmember Alex Fisch moved to nominate and appoint Councilmember Phil Brock (City of Santa Monica) to serve as the WSCCOG Regional Director for the remainder of the year effective immediately until December 31, 2022, followed by Councilmember Göran Eriksson (City of Culver City) to serve a one-year term for the following year in beginning January 1, 2023. Then Councilmember Phil Brock will return to serve a one-year term in 2024. Mayor Himmelrich seconded the motion, which passed unanimously.

**C. SCAG Community, Economic & Human Development (CEHD) Committee Representative**

Mayor Himmelrich moved to approve appointing Mayor Lauren Meister (City of West Hollywood) to continue serving as the WSCCOG Representative to the SCAG CEHD committee in a two-year term, and Councilmember Fisch seconded the motion, which passed unanimously.

**D. Metro Westside/Central Service Council Representative**

Mayor Himmelrich moved to approve appointing Francisco Gomez (City of West Hollywood) to continue serving as the WSCCOG Representative to the Metro Westside/Central Service Council in a three-year term, and Councilmember Fisch seconded the motion, which passed unanimously.

**E. Metro Subregional Equity Program (SEP) Guidelines**

Mayor Himmelrich moved to approve the Metro SEP guidelines and authorize Cecilia Estolano, WSCCOG Executive Director, to request clarifications and additional language in the guidelines regarding the accumulation of unused funds for larger transformational projects and a detailed process for the acceleration of funds. Councilmember Fisch seconded the motion, which passed unanimously.

**F. Westside Subregional Affordable Housing Funding Program Study**

Mayor Himmelrich moved to approve proceeding with ECONorthwest as the consultant for the WSCCOG Regional Early Action Planning (REAP) project for the Subregional Affordable Housing Funding Program Study. Councilmember Fisch seconded the motion, which passed unanimously.

**G. WSCCOG Homelessness Strategic Work Plan**

Mayor Himmelrich moved to the WSCCOG Homelessness Strategic Work Plan with an amendment to the work plan to include an action for the WSCCOG to explore how the subregion can expand the workforce and support high road career pathways for essential workers in outreach and mental health services related to homelessness. Mayor Pro Tempore Shyne seconded the motion, which passed unanimously.

**4. EXECUTIVE DIRECTOR'S REPORT**

Cecilia Estolano (WSCCOG Executive Director) provided an update regarding her one-on-one meetings with the WSCCOG Boardmembers in March, which resulted in the proposed action to convene a special COG meeting to discuss best practice models and programs in addressing mental and behavioral health related to homelessness, as well as the possibility of exploring the development of a subregional mental health facility that would support current efforts led by our Westside cities—including West Hollywood's Behavioral Health Crisis Response Unit, Culver City's Mobile Crisis Intervention Services, and Santa Monica's Alternative Response Pilot Program. The WSCCOG staff will work with the member cities to organize this special meeting and invite representatives from

Be Well Orange County for a presentation about its campus on mental health and substance abuse treatment services

Estolano also announced that the City of Beverly Hills has served as our COG Treasurer for the past five years and the city is ready to transition out of its role starting with the next fiscal year on July 1, 2022. The WSCCOG Board will elect the new treasurer in June. Beverly Hills will work closely with the next member city to transition the role and duties.

## **5. TRANSPORTATION UPDATES**

Estolano provided brief informational updates regarding the I-405 Comprehensive Multimodal Corridor Plan and the Metro Measure M Multi-Subregional Program updates for the WSCCOG list of projects.

## **6. HOUSING AND HOMELESSNESS UPDATES**

Sarah Jepson, SCAG Planning Director, provided updates on SCAG's advocacy efforts on the status of the housing element updates in the SCAG region, which included a focus on extending the deadline for AB 1398 to ensure that cities do not get penalized for noncompliance. Mayor Himmelrich commented that more needs to be done beyond advocacy to extend the deadlines and stated that the state's program design and implementation process for the housing element is arbitrary and capricious for jurisdictions to execute. Estolano mentioned that the other COG Regional Directors have engaged in discussions regarding litigation related to the RHNA's 6<sup>th</sup> cycle and suggested that the WSCCOG Board should clarify its shared goals and alignment on the ask to HCD and state legislators. Lauren Langer (WSCCOG Legal Counsel) stated that SCAG's approach to engage with HCD to reform the Regional Housing Needs assessment (RHNA) is a good start. Mayor Pro Tempore Shyne added that extending the deadline does not address the issue on the impacts of noncompliance, which prevents jurisdictions from accessing state funding to build more housing. Estolano outlined next steps for the WSCCOG staff to work with member cities staff to determine whether there is consensus to mobilize with SCAG and the other COGs in a collective strategy to address this issue. Langer added that the WSCCOG should include a standing item on the board agenda to report back on updates regarding this issue, which the board members suggested inviting state representatives in the Westside subregion to the next meeting.

Jepson continued her update on SCAG's Regional Early Action Planning (REAP) program funding opportunity for 2021, also known as REAP 2.0, and provided an overview on the potential program areas: (1) Early Action Initiatives, (2) Housing Supportive Infrastructure Program, and (3) County Transportation Commission Partnership Program. Mayor Himmelrich added a suggestion to SCAG to consider rental subsidies under its approach to housing preservation.

## **7. LEGISLATION**

Jeff Kiernan (League of California Cities) provided a brief update on the contents listed in the agenda packet, including AB 1976 (Santiago) related to housing element compliance.

## **8. ANNOUNCEMENTS**

Councilmember Robert Wunderlich invited Renato Romano and Michael Lushing of the Rotary Club of Beverly Hills to present their request for the Westside cities to participate in organizing a regional climate event, which includes inviting John Kerry, US Special Presidential Envoy on Climate Change as a guest speaker. Estolano advised that the WSCCOG Boardmembers take this item back to their respective city councils for further discussion and consideration to participate in this event.

**9. FUTURE MEETING LOCATIONS AND AGENDA ITEMS**

Cecilia Estolano (WSCCOG Executive Director) noted that the June WSCCOG Board Meeting will occur in-person in the City of West Hollywood.

**10. PUBLIC COMMENTS**

**11. ADJOURN**

The WSCCOG Board adjourned at 1:31 p.m.

Draft



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** WSCCOG's Measure M Multi-Year Subregional Plan (MSP) Annual Update

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### **Recommended Action**

Approve the updated WSCCOG's Measure M MSP list of projects and funding allocation presented by Fehr & Peers.

### **Background**

On December 17, 2020, the WSCCOG Board adopted its finalized Measure M Multi-Year Subregional Program (MSP) project list for FY 2020-21 through FY 2023-24. The Metro Board approved the MSP list on January 28, 2021 (refer to **Attachment A**).

Earlier this year, the WSCCOG staff initiated the process for the MSP annual updates with Fehr and Peers for FY 2024-25 through FY 2025-26 based on updated Metro's projected 5-year MSP cashflows (refer to **Attachment B**). On October 29, 2021, Metro released the projected cashflow and unallocated balance, which estimated \$9.7 million for the WSCCOG subregion's Active Transportation and 1<sup>st</sup>/Last Mile Connection Program.

Fehr and Peers connected with each member jurisdiction to identify any budget shortfalls and proposed modifications to existing projects on the list of projects currently funded by the MSP. In addition, member jurisdiction staff discussed potential uses for the projected cashflows in FY 2025-26 for existing and/or new projects. The new funding amount is allocated based on the same methodology adopted for the WSCCOG's MSP Project list approved in 2021, which is identified as the proportion of service population (population and jobs) within the subregion. Fehr & Peers prepared a draft list of proposed revisions for the WSCCOG's MSP's annual update for the WSCCOG's board consideration, which is shown in **Attachment C**.

Once the WSCCOG Board approves the proposed revisions, the WSCCOG staff will submit the materials to Metro for its 60-day review before it is transmitted to the Metro Board for final approval in September of this year.

### **Attachments**

- A. WSCCOG Adopted MSP for FY 2021-21 through FY 2023-24
- B. Metro Projected 5-Year MSP Cash Flows (FY 2024-25 through FY 2025-26)
- C. WSCCOG Measure M MSP Annual Update (FY 2024-25 through FY 2025-26)  
Presentation by Fehr & Peers



Westside Cities Subregion

Measure M Multi-Year Subregional Plan - Active Transportation First/Last Mile Connection Program (Expenditure Line 51)

	Agency	Project ID No.	Project/Location	Funding Phases	FY2020-21	FY2021-22	FY2022-23	FY2023-24	Total Program
1	Beverly Hills	MM4801.02	La Cienega Blvd Bus Stop Improvements	PS&E Construction	\$ -	\$ 405,000	\$ -	\$ -	\$ 405,000
2	Beverly Hills	MM4801.03	Pedestrian and Wayfinding FLM Improvements - La Cienega Purple Line Station	PS&E Construction	-	723,158	-	-	723,158
3	Beverly Hills	MM4801.04	Wilshire Blvd Bus Stop Improvements	PS&E Construction	-	486,000	-	-	486,000
4	Culver City	MM4801.05	Overland Class II and IV with Pedestrian Improvements	PS&E Construction	750,000	92,496	-	-	842,496
5	Culver City	MM4801.06	Microtransit/First Last Mile Service Program	Equipment/Vehicle	-	100,000	-	-	100,000
6	Culver City	MM4801.07	Washington Transit/Mobility Lanes + Circulator/First-Last Mile Service Program	PS&E Equipment/Vehicle Construction	742,495	-	-	-	742,495
7	LA City	MM4801.08	Brentwood Walkability Enhancements (San Vicente Blvd: Bundy to Bringham) *	PS&E Construction	-	-	-	2,561,297	2,561,297
8	LA City	MM4801.09	Connect Del Rey Stress-Free Bicycle Enhanced Corridor *	PS&E Construction			4,393,838		4,393,838
9	LA City	MM4801.10	Expo Bike Path Gap Closure	Construction	-	3,168,000	-	-	3,168,000
10	LA City	MM4801.11	Santa Monica to Westwood Stress-Free Bicycle Enhanced Corridor *	PS&E Construction	-	-	8,406,584	-	8,406,584
11	Santa Monica	MM4801.12	Broadway Protected Bikeway: 5th Street - 26th Street	PS&E Construction	-	550,000	-	161,471	711,471

ATTACHMENT A

	Agency	Project ID No.	Project/Location	Funding Phases	FY2020-21	FY2021-22	FY2022-23	FY2023-24	Total Program
12	Santa Monica	MM4801.13	Colorado Protected Bikeway: 5th Street - 17th Street	PS&E Construction	-	-	150,000	350,000	500,000
13	Santa Monica	MM4801.14	Stewart & Pennsylvania Safety Enhancement Project	Construction	-	804,000	-	-	804,000
14	Santa Monica	MM4801.15	Wilshire Active Transportation Safety Project	PS&E Construction	-	128,000	-	968,000	1,096,000
15	West Hollywood	MM4801.16	Willoughby, Vista, Gardner Greenways *	Construction	-	-	1,211,000	-	1,211,000
<b>Total Programming Amount</b>					<b>\$ 1,492,495</b>	<b>\$ 6,456,654</b>	<b>\$ 14,161,422</b>	<b>\$ 4,040,768</b>	<b>\$ 26,151,339</b>

\* Conditional programming approval as only high level scope of work was developed and reviewed. Future annual update process will reconfirm the programming.

Measure M Multi-Year Subregional Programs 5-Year Cashflows (October 2021)												
In Year of Expenditure Dollars												
Program	Sub-region	Ground-breaking Start Date	Unallocated Balance [a]	FY 2021 FY 2022	FY 2022 FY 2023	FY 2023 FY 2024	FY 2024 FY 2025	FY 2025 FY 2026	2021 New Total Plus Unallocated Balance	Project Development Funding Maximum [b]	Project Development Funding Unexecuted Balance	
Modal Connectivity Program and Complete Streets Proj.	av	FY 2018	\$ 3,658,970				\$ 2,369,575	\$ 2,429,762	\$ 8,458,306	\$ 100,387	\$ 23,996	
Transit Projects	av	FY 2018	\$ 1,627,107				\$ 3,015,929	\$ 3,092,534	\$ 7,735,569	\$ 127,770	\$ 30,543	
Subregional Equity Program	av	FY 2018							\$ -	\$ -	\$ -	
Active Transportation Projects	av	FY 2033										
Arroyo Verdugo Projects to be Determined	av	FY 2048										
Goods Movement Projects	av	FY 2048										
Highway Efficiency, Noise Mitigation and Arterial Proj.	av	FY 2048										
Arroyo Verdugo Subregion Total									\$ 16,193,875	\$ 228,157	\$ 54,539	
Active Transportation, 1st/Last Mile, & Mobility Hubs	cc	FY 2018	\$ 11,314,499		\$ 2,442,263	\$ 2,504,540	\$ 2,522,072	\$ 2,586,133	\$ 21,369,507	\$ 106,848	\$ 106,848	
Subregional Equity Program	cc	FY 2018							\$ -	\$ -	\$ -	
Los Angeles Safe Routes to School Initiative	cc	FY 2033										
BRT and 1st/Last Mile Solutions e.g. DASH	cc	FY 2048										
Freeway Interchange and Operational Improvements	cc	FY 2048										
LA Streetscape Enhancements & Great Streets Prog.	cc	FY 2048										
Public Transit State of Good Repair Program	cc	FY 2048										
Traffic Congestion Relief-Signal Synchronization	cc	FY 2048										
Central City Area Subregion Total									\$ 21,369,507	\$ 106,848	\$ 106,848	
Active Transportation Program	gc	FY 2018		TBD								
I-605 Corridor 'Hot Spot' Interchange Improvements [c]	gc	FY 2018	\$ 34,990,815		\$ 14,085,608	\$ 14,444,791	\$ 14,545,904	\$ 14,915,370	\$ 92,982,487	\$ 496,965	\$ 233,837	
Subregional Equity Program	gc	FY 2018							\$ -	\$ -	\$ -	
Gateway Cities Subregion Total									\$ 92,982,487	\$ 496,965	\$ 233,837	
Active Transportation, Transit, and Tech. Program	lvm	FY 2018					\$ 2,502,521	\$ 2,566,085	\$ 5,068,606	\$ 106,019	\$ 49,971	
Highway Efficiency Program	lvm	FY 2018	\$ 30,796,884				\$ 10,587,022	\$ 10,665,292	\$ 52,049,198	\$ 440,643	\$ 207,691	
Subregional Equity Program	lvm	FY 2018							\$ -	\$ -	\$ -	
Modal Connectivity Program	lvm	FY 2048										
Traffic Congestion Relief and Improvement Program	lvm	FY 2048										
Las Virgenes Malibu Subregion Total									\$ 57,117,804	\$ 546,662	\$ 257,662	
Active Transportation Program	nc	FY 2018	\$ 2,151,930				\$ 3,096,870	\$ 3,175,530	\$ 8,424,331	\$ 131,199	\$ 131,199	
Transit Program [b]	nc	FY 2018	\$ 6,017,015				\$ 6,897,574	\$ 7,072,772	\$ 19,987,361	\$ 292,216	\$ 292,216	
Subregional Equity Program	nc	FY 2018							\$ -	\$ -	\$ -	
Multimodal Connectivity Program	nc	FY 2033										
Arterial Program	nc	FY 2048										
Goods Movement Program	nc	FY 2048										
Highway Efficiency Program	nc	FY 2048										

### Measure M Multi-Year Subregional Programs 5-Year Cashflows (October 2021)

In Year of Expenditure Dollars

Program	Sub-region	Ground-breaking Start Date	Unallocated Balance [a]	FY 2021 FY 2022	FY 2022 FY 2023	FY 2023 FY 2024	FY 2024 FY 2025	FY 2025 FY 2026	2021 New Total Plus Unallocated Balance	Project Development Funding Maximum [b]	Project Development Funding Unexecuted Balance
<b>North County Subregion Total</b>									<b>\$ 28,411,692</b>	<b>\$ 423,414</b>	<b>\$ 423,414</b>
South Bay Highway Operational Improvements [b]	sb	FY 2018	\$ 31,340,704					\$ 13,231,377	\$ 44,572,081	\$ 248,483	\$ 116,919
Transportation System and Mobility Impr. Prog. 2057	sb	FY 2018						\$ 4,209,984	\$ 4,209,984	\$ 173,938	\$ 81,843
Transportation System and Mobility Impr. Prog. 2032	sb	FY 2018	\$ 55,587,768					\$ 23,535,813	\$ 79,123,581	\$ 972,395	\$ 457,542
Subregional Equity Program	sb	FY 2018							\$ -	\$ -	\$ -
<b>South Bay Subregion Total</b>									<b>\$ 127,905,645</b>	<b>\$ 1,394,816</b>	<b>\$ 656,304</b>
Active Transportation Prog. (Including Greenway Proj.)	sg	FY 2018	\$ 1,955,059				\$ 2,709,761	\$ 2,778,589	\$ 7,443,409	\$ 114,799	\$ 54,016
Bus System Improvement Program	sg	FY 2018	\$ 2,562,114				\$ 645,181	\$ 661,569	\$ 3,868,864	\$ 27,333	\$ 12,861
First/Last Mile and Complete Streets	sg	FY 2018					\$ 2,322,652	\$ 2,381,648	\$ 4,704,300	\$ 98,399	\$ 46,300
Highway Demand Based Prog. (HOV Ext. & Connect.)	sg	FY 2018	\$ 12,222,560				\$ 2,709,761	\$ 2,778,589	\$ 17,710,910	\$ 114,799	\$ 54,016
Subregional Equity Program	sg	FY 2018							\$ -	\$ -	\$ -
Goods Movement (Improvements & RR Xing Elim.)	sg	FY 2048									
Highway Efficiency Program	sg	FY 2048									
ITS-Technology Program (Advanced Signal Tech.)	sg	FY 2048									
<b>San Gabriel Valley Subregion Total</b>									<b>\$ 33,727,484</b>	<b>\$ 355,330</b>	<b>\$ 167,194</b>
Active Transportation 1st/Last Mile Connections Prog.	w	FY 2018	\$ 1,145,609				\$ 4,234,735	\$ 4,342,297	\$ 9,722,642	\$ 179,404	\$ 84,415
Subregional Equity Program	w	FY 2018							\$ -	\$ -	\$ -
<b>Westside Subregion Total</b>									<b>\$ 9,722,642</b>	<b>\$ 179,404</b>	<b>\$ 84,415</b>

Notes:

[a] - Includes amounts needed for project development funding.

[b] - Project development funding (0.5%) amount based on Measure M funding only.

[c] - Includes all funding sources programmed in the Expenditure Plan (page 3 of Attachment A) to subregional program.

Forecasts assume inflation.



# Westside Cities Council of Governments

# First Annual MSP Update

June 9, 2022

# Agenda

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- Overview of 2021 MSP Project List
  - Funding Allocation
  - Adopted Project List
- 2022 MSP Project List Update
  - MSP Funds Available
  - Funding Allocation Methodology
  - Proposed revisions to MSP Project List
- Timeline & Next Steps
  - WSCCOG Board approval
  - Metro Review Period
  - Metro Board Approval

# 2021 MSP Funding Allocation

- Funding allocated by proportion of Service Population (population + jobs) within the sub-region

Jurisdiction	Share of Service Population* (Pop + Jobs)	Allocation of Available Funds (through FY23-24)	Programmed Funds (2021)
West Hollywood	4%	\$1,211,256	\$1,211,000
Culver City	6%	\$1,684,991	\$1,684,991
Beverly Hills	6%	\$1,614,158	\$1,614,158
Santa Monica	11%	\$3,111,471	\$3,111,471
Los Angeles	68%	\$18,529,719	\$18,529,719
County	4%	\$1,152,265	\$0
<b>TOTAL</b>	<b>100%</b>	<b>\$27,303,860</b>	<b>\$26,151,339</b>

\*Source: SCAG RTP/SCS Regional Model, Baseline Year 2016



Item 3B - Attachment C

# Westside Cities Council of Governments

# First Annual MSP Update

June 9, 2022



# Agenda

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West Hollywood	4%	\$1,211,256	\$1,211,000
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County	4%	\$1,152,265	\$0
<b>TOTAL</b>	<b>100%</b>	<b>\$27,303,860</b>	<b>\$26,151,339</b>

\*Source: SCAG RTP/SCS Regional Model, Baseline Year 2016

# 2021 Adopted MSP Project List

No.	Project Name	Jurisdiction
1	Willoughby/Gardner/Vista Greenway	West Hollywood
2	Broadway Protected Bikeway	Santa Monica
3	Colorado Protected Bikeway	Santa Monica
4	Wilshire Ped Safety Improvements	Santa Monica
5	Stewart & Pennsylvania Bike/Ped Safety Enhancements	Santa Monica
6	Wilshire Bus Stop Improvements	Beverly Hills
7	La Cienega Bus Stop Improvements	Beverly Hills
8	La Cienega Purple Line Extension FLM	Beverly Hills
9	Overland Bike Lane & Ped Improvements	Culver City
10	Washington Transit/Mobility Lanes + Circulator	Culver City
11	Microtransit/FLM Service Program	Culver City
12	Expo Bike Path Gap Closure	City of Los Angeles
13	Connect Del Rey Stress-Free BEN Corridor	City of Los Angeles
14	Santa Monica to Westwood Stress-Free BEN Corridor	City of Los Angeles
15	Brentwood Walkability Enhancements	City of Los Angeles

# 2022 MSP Funds Available

- Metro MSP Cashflows
  - Unallocated Balance: \$1,057,532 (Note: there is a small discrepancy that Metro will correct on the next Cashflow; unallocated balance is reported as \$1,145,609)
  - FY 24-25: \$4,234,735
  - FY 25-26: \$4,342,297
- TOTAL = \$9,634,564

# 2022 Funding Allocation Methodology

- Funding allocated by proportion of Service Population (population + jobs) within the sub-region

Jurisdiction	Share of Service Population* (Pop + Jobs)	Allocation of Funds by Jurisdiction (Unallocated**, FY24-25 & FY25-26)	Funding Decision
West Hollywood	4%	\$376,537	Hold
Culver City	6%	\$523,449	Hold
Beverly Hills	6%	\$501,443	Hold
Santa Monica	11%	\$966,589	Allocate to existing project
Los Angeles	68%	\$5,756,324	Hold
County	4%	\$1,510,221	Hold
<b>TOTAL</b>	<b>100%</b>	<b>\$9,634,564</b>	

\*Source: SCAG RTP/SCS Regional Model, Baseline Year 2016

\*\*Note: The most recent Metro Cashflows show a slight discrepancy in unallocated funds which will be corrected on the next Cashflow.

# 2022 Proposed Revisions to MSP Project List

No.	Project Name	Jurisdiction	Proposed Changes
1	Willoughby/Gardner/Vista Greenway	West Hollywood	No change
2	Broadway Protected Bikeway	Santa Monica	No change
3	Colorado Protected Bikeway	Santa Monica	No change
<b>4</b>	<b>Wilshire Ped Safety Improvements</b>	<b>Santa Monica</b>	<b>Allocated additional funds; modified total cost &amp; programming year</b>
5	Stewart & Pennsylvania Bike/Ped Safety Enhancements	Santa Monica	No change
<b>6</b>	<b>Wilshire Bus Stop Improvements</b>	<b>Beverly Hills</b>	<b>Consolidated with Project No. 8</b>
<b>7</b>	<b>La Cienega Bus Stop Improvements</b>	<b>Beverly Hills</b>	<b>Consolidated with Project No. 8</b>
<b>8</b>	<b>La Cienega Purple Line Extension FLM</b>	<b>Beverly Hills</b>	<b>Consolidated with Projects No. 6 &amp; 7; modified programming year</b>
<b>9</b>	<b>Overland Bike Lane &amp; Ped Improvements</b>	<b>Culver City</b>	<b>Modified programming year</b>
10	Washington Transit/Mobility Lanes + Circulator (MOVE Culver City)	Culver City	No change
<b>11</b>	<b>Microtransit/FLM Service Program</b>	<b>Culver City</b>	<b>Modified programming year</b>
12	Expo Bike Path Gap Closure	City of Los Angeles	No change
13	Connect Del Rey Stress-Free BEN Corridor	City of Los Angeles	No change
<b>14</b>	<b>Santa Monica to Westwood Stress-Free BEN Corridor</b>	<b>City of Los Angeles</b>	<b>Modified programming year</b>
15	Brentwood Walkability Enhancements	City of Los Angeles	No change

# 2022 MSP Project List Update Timeline

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- COG Board Approval today – June 9, 2022
- Metro Staff Review – June 10-August 10, 2022
- Metro Board – September 14, 2022 (P&P Committee);  
September 22, 2022 (Regular Board Meeting)

# 2021 Adopted MSP Project List

No.	Project Name	Jurisdiction
1	Willoughby/Gardner/Vista Greenway	West Hollywood
2	Broadway Protected Bikeway	Santa Monica
3	Colorado Protected Bikeway	Santa Monica
4	Wilshire Ped Safety Improvements	Santa Monica
5	Stewart & Pennsylvania Bike/Ped Safety Enhancements	Santa Monica
6	Wilshire Bus Stop Improvements	Beverly Hills
7	La Cienega Bus Stop Improvements	Beverly Hills
8	La Cienega Purple Line Extension FLM	Beverly Hills
9	Overland Bike Lane & Ped Improvements	Culver City
10	Washington Transit/Mobility Lanes + Circulator	Culver City
11	Microtransit/FLM Service Program	Culver City
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<b>9</b>	<b>Overland Bike Lane &amp; Ped Improvements</b>	<b>Culver City</b>	<b>Modified programming year</b>
10	Washington Transit/Mobility Lanes + Circulator (MOVE Culver City)	Culver City	No change
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12	Expo Bike Path Gap Closure	City of Los Angeles	No change
13	Connect Del Rey Stress-Free BEN Corridor	City of Los Angeles	No change
<b>14</b>	<b>Santa Monica to Westwood Stress-Free BEN Corridor</b>	<b>City of Los Angeles</b>	<b>Modified programming year</b>
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# 2022 MSP Project List Update Timeline

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- COG Board Approval today – June 9, 2022
- Metro Staff Review – June 10-August 10, 2022
- Metro Board – September 14, 2022 (P&P Committee);  
September 22, 2022 (Regular Board Meeting)



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** Metro Mobility Concept Plan for the 2028 Olympic and Paralympic Games

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**Recommended Action**

Approve the WSCCOG’s recommended projects for the Metro Mobility Concept Plan for the 2028 Olympic and Paralympic Games.

**Background**

During the May 2022 WSCCOG Transportation Working Group meeting, Metro staff presented on the agency’s Mobility Concept Plan (MCP) for the 2028 Olympic and Paralympic Games. Among other goals, the MCP aims to enable spectators and workers to access Games venues by public transit, walking, or cycling. There are four venues associated with the Games within the WSCCOG boundary, including (1) Santa Monica Beach, (2) Riviera Country Club in Pacific Palisades, (3) Pauley Pavilion on the UCLA campus, and (4) the Athletes’ Village on the UCLA campus (refer to **Attachment A**). As part of the MCP, Metro drafted a list of 209 projects that may help enable an accessible and equitable Games in 2028 (refer to **Attachment B**). This project list includes the Measure M projects I-405 ExpressLanes and Lincoln Blvd BRT, as well as WSCCOG Mobility Study priorities including Venice Blvd BRT and first-last mile enhancements (FLM) to Metro Rail stations along the E Line (Expo) and D Line (Purple). Following the Metro staff presentation, WSCCOG Transportation Working Group members suggested adding Sepulveda Blvd BRT, Wilshire Blvd BRT, and a combined La Cienega/Jefferson BRT as described in the 2021 WSCCOG Strategic Project List. As a result, WSCCOG staff recommends that the WSCCOG Board approve the following list of projects as the subregion’s top transportation priorities the 2028 Olympic and Paralympic Games. Once approved, the WSCCOG staff will submit this list to the LA2028 Games Task Force.

- Express Lanes
  - I-405 ExpressLanes
- Mobility Hubs
  - Purple (D Line) Stations First Last Mile (FLM) and Mobility Hubs
  - Expo (E Line) Stations First Last Mile (FLM) and Mobility Hubs
- Bus Rapid Transit (BRT)
  - La Cienega Blvd/Jefferson Blvd BRT
  - Lincoln Blvd BRT
  - Sepulveda Blvd BRT
  - Wilshire Blvd BRT
  - Venice Blvd BRT

**Attachments**

- A. LA 2028 Games Venues Map
- B. Metro 2028 Draft Project List - January 2022

# The LA28 Games Plan

## HIGHLIGHTS

- Use of world-class venues
- No permanent venue infrastructure
- Multiple regional sport parks
- 10-15M tickets across 800+ events



#	Project Name	Project Description	Project Status	Subregion	Estimated Cost Range	Draft 2028 Games Funding Parameter Category	Funding Status?	Acceleration Needs?	Potential Project Lead	STEP 1:	STEP 2:			STEP 3:
										If fully funded, can project be complete & in operations by 2028?	Criteria #1: Provides Permanent/ Legacy Benefits After the Games	Criteria #2: Provides Potential Benefits During the 2028 Games	Criteria #3: Serves the Needs of & Enhances Quality of Life for DACs	Tier Grouping
<b>ACTIVE TRANSPORTATION/FIRST-LAST MILE</b>														
1	<b>A Line Station FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of Artesia, Downtown Long Beach, Grant/LATTC, and Pico stations.	Planning	Gateway Cities	\$\$	First/Last Mile	None	-	Local City	Y	High	High	High	1
2	<b>E Line FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of Santa Monica, Culver City, Crenshaw, Vermont, and USC stations.	New	Westside Cities	\$\$	First/Last Mile	None	-	Local City	Y	High	High	Medium	1
3	<b>Inglewood Transit Connector</b>	Fully elevated, automated, fixed transit system with three stations connecting Metro K Line to Inglewood's new activity centers.	Design	South Bay	\$\$\$\$	First/Last Mile	Partial	Expedited project delivery	Metro/ Local City	Y	Medium	High	High	1
4	<b>K Line Station FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of Fairview Heights, Downtown Inglewood, and Aviation/96th stations.	Planning	South Bay	\$\$	First/Last Mile	None	-	Local City	Y	High	Medium	High	1
5	<b>Metro Active Transportation (MAT) Approved Projects</b>	Corridor projects include Avalon-MLK-Gage, Randolph, Redondo Beach, 1st-Riggin-Potrero Grade, Huntington-Main/Fremont. FLM projects include Hollywood/ Highland, Hollywood/Vine, East LA Civic Center, LAX/Aviation, Olympic/26th, Western/Slauson, Sepulveda, Downtown Long Beach, and Santa Monica/La Brea.	Planning	Countywide	\$\$\$	First/Last Mile	Funded	-	Local City	Y	High	High	Medium	1
6	<b>Metro Bike Share Expansion</b>	Expansion of the Metro Bike Share systems/locations near venues and along the Games Route Network.	New	Countywide	\$\$	First/Last Mile	TBD	-	Metro	Y	High	Medium	Medium	1
7	<b>Protected Bike Lanes/Cycle Tracks Parallel to GRN</b>	Installation of Class IV bike routes/paths that parallel the Games Route Network to promote biking to the venues.	Planning	Central LA	\$\$\$	First/Last Mile	None	-	Local City	Y	High	Medium	Medium	1
8	<b>Stations/Venues Wayfinding and Circulation Improvements</b>	Improved signage and communications system for navigation between mobility options and venues.	New	Countywide	\$\$	First/Last Mile	None	-	Metro/ Local City/ Venues	Y	High	High	High	1
9	<b>Countywide Safe Routes to School Program**</b>	Establish a countywide Safe Routes to School Program aimed at bringing safety improvements to streets connecting to the highest need schools.	New	Countywide	\$\$\$	First/Last Mile	None	Expedited funding allocation	Local City	Y	Medium	Medium	High	2
10	<b>Countywide Vision Zero Program**</b>	Establish a countywide Vision Zero program aimed at reducing the occurrence and severity of collisions, prioritizing highest need areas.	New	Countywide	\$\$\$	First/Last Mile	None	Expedited funding allocation	Local City	Y	Medium	Medium	High	2
11	<b>D Line Station FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of Westwood/VA and Westwood UCLA stations.	Planning	Westside Cities	\$\$	First/Last Mile	TBD	-	Local City	Y	High	Medium	Medium	2
12	<b>Eastside Access Improvements</b>	Project includes crosswalk improvements at 23 intersections, new bike lanes, sidewalk widening, and tree planting along 5 miles of city streets.	Construction	Central LA	\$\$\$	First/Last Mile	Funded	-	Metro	Y	Medium	Medium	Medium	2
13	<b>Metro Bike Hub Improvements</b>	Enhancements to amenities and bike parking, and increased staffing at bike hubs.	New	Countywide	\$	First/Last Mile	None	-	Metro	Y	High	Medium	Low	2
14	<b>Figueroa Street Open Street</b>	Open and car-free streets to create non-motorized mobility options between USC, LA Live, and Grand Park.	New	Central LA	\$\$	First/Last Mile	None	-	Local City	Y	Low	High	Low	2
15	<b>G Line Station FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of Balboa, Woodley, and Sepulveda stations.	Design	San Fernando Valley	\$\$	First/Last Mile	TBD	-	Local City	Y	High	Medium	Medium	2
16	<b>J Line Harbor Gateway Transit Center Mobility Hub/Park &amp; Ride</b>	Walking, biking, and mobility infrastructure with park and ride between Harbor Gateway Transit Center and South Bay Sports Park.	New	South Bay	\$\$	First/Last Mile	None	-	Metro	Y	Low	High	Medium	2
17	<b>L Line Station FLM Improvements and Mobility Hubs</b>	Walking, biking, and mobility infrastructure within 1/2 mile radius of San Dimas, La Verne, and Memorial Park stations.	Planning	San Gabriel Valley	\$\$	First/Last Mile	None	-	Local City	Y	High	Medium	Low	2
18	<b>LA River Path</b>	Proposed walking/bicycling path to close an existing 8-mile gap in the active transportation network along the LA River.	Environmental	Central LA	\$\$\$\$	First/Last Mile	Partial	Expedited permitting	Metro	Y	High	Medium	High	2

Attachment D - Metro's DRAFT Initial Project List

#	Project Name	Project Description	Project Status	Subregion	Estimated Cost Range	Draft 2028 Games Funding Parameter Category	Funding Status?	Acceleration Needs?	Potential Project Lead	STEP 1:	STEP 2:			STEP 3:
										If fully funded, can project be complete & in operations by 2028?	Criteria #1: Provides Permanent/ Legacy Benefits After the Games	Criteria #2: Provides Potential Benefits During the 2028 Games	Criteria #3: Serves the Needs of & Enhances Quality of Life for DACs	Tier Grouping
19	<b>LA Union Station Forecourt and Esplanade Improvements</b>	Reconstruct Alameda and Los Angeles Streets along the frontage of Union Station with widened sidewalks for pedestrian and bike paths.	Design	Central LA	\$\$\$	First/Last Mile	Funded	-	Metro	Y	Low	Medium	Medium	2
20	<b>Metro Active Transportation (MAT) Waitlist Projects</b>	Waitlisted projects include Florence, Van Nuys/Vanowen, Fountain (Hayworth-Harper), San Monica-Greenacre, Fairfax, Santa Monica-Poinsettia, and Santa Monica-Hayworth.	Planning	Countywide	\$\$\$	First/Last Mile	None	-	Local City	Y	Medium	Medium	Medium	2
21	<b>Metro Bike Share Subsidy</b>	Increased subsidy for 500,000 bike share rides.	New	Countywide	\$\$	First/Last Mile	None	-	Metro	Y	Medium	Medium	Low	2
22	<b>Metro Bike Share TAP Enhancements</b>	Develop free transfers and improved security for cash payments for bike share trips.	Planning	Countywide	\$	First/Last Mile	TBD	-	Metro	Y	Low	Medium	Low	2
23	<b>Metro Micro Expansion</b>	Expansion of existing Metro Micro program to the Games venues.	New	Countywide	\$\$	First/Last Mile	Partial	-	Metro	Y	High	Medium	Low	2
24	<b>Rail to River Segment B</b>	Proposed walking/bicycling path between the A Line Slauson Station to the LA River.	Planning	Gateway Cities	\$\$	First/Last Mile	Partial	-	Local City	Y	Low	Medium	High	2
25	<b>Bicycle Valet</b>	Free and safe bicycle parking for events to encourage and enable cycling to events where parking for bikes is scarce, non-existent, and prone to theft.	New	Countywide	\$	First/Last Mile	None	-	Metro	Y	Low	Low	Low	3
26	<b>I-710 LA River Bike Path</b>	Proposed walking/bicycling path along the LA River, specifically along I-710, which connects Maywood to Long Beach.	Environmental	Gateway Cities	\$\$\$	First/Last Mile	Partial	Expedited permitting	Local City	Y	Medium	Low	Medium	3
27	<b>LA River SFV Bike Path</b>	Proposed walking/bicycling path along the LA River in the San Fernando Valley.	Environmental	San Fernando Valley	\$\$\$	First/Last Mile	Partial	Expedited permitting	Local City	Y	Medium	Low	Low	3
28	<b>Metro Bike Hub Expansion</b>	Implement Bike Hubs at key locations near Games venues.	New	Countywide	\$	First/Last Mile	TBD	-	Metro	Y	High	Low	Low	3
29	<b>Ocean Boulevard Open Street</b>	Open and car-free streets to create non-motorized mobility options between Long Beach Civic Center and Long Beach Pier.	New	Gateway Cities	\$\$	First/Last Mile	None	-	Local City	Y	Low	Medium	Low	3
30	<b>Transit to Parks CBO Outreach and Partnership</b>	Partnering with CBOs to increase awareness among park-poor communities of transit connections to the Games venues that are park facilities.	Planning	Countywide	\$\$	First/Last Mile	TBD	-	Metro	Y	Medium	Medium	Low	3
31	<b>Universal Station Mobility Hub</b>	Dedicated mobility hub to provide residents additional options for accessing the B Line, bus lines, and other transit service	Planning	San Fernando Valley	\$\$	First/Last Mile	TBD	-	Metro	Y	Medium	Medium	Low	3



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<b>BUS</b>														
32	<b>Broadway BRT</b>	New BRT service along Broadway consistent with Board-adopted standards and design guidelines, such as dedicated running ways and BRT stations.	Planning	Central LA	\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	Y	High	Medium	Medium	1
33	<b>Bus Headway/Frequency Management Program</b>	Dynamic scheduling wherein the rider can expect a bus on a given line or corridor at a regular interval as opposed to arrivals at specific published scheduled times.	New	Countywide	\$\$\$	ITS	TBD	-	Metro	Y	Low	High	High	1
34	<b>Bus Priority Enhancements and Improvements along GRN</b>	Speed up service along key bus routes on Games Route Network by creating bus-only lanes, bulb-outs, and transit signal priority, including bus stop amenities like lighting, real-time info, and shelter/shade canopies.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro/ Local City	Y	High	High	High	1
35	<b>Connecting C Line and Metrolink Norwalk Station</b>	New express shuttle service between C Line Norwalk Station and Metrolink Norwalk Station to close existing transit gap.	Planning	Gateway Cities	\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	High	Medium	1
36	<b>G Line Improvements</b>	Upgrade the G Line with two grade separations, better signal priority technology, electronic bus connectivity, and a four-quadrant gating system.	Construction	San Fernando Valley	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	Medium	Medium	1
37	<b>J Line Electrification Project</b>	Install 40 charging stations and infrastructure at Division 18 and 10 en-route charging stations to enable uninterrupted zero emission bus service.	Planning	Central LA	\$\$\$	Zero Emission	Partial	Expedited funding allocation	Metro	Y	Low	High	Medium	1
38	<b>Local Municipal Operators Call for Projects</b>	Placeholder for potential projects and operations for local municipal transit operators through a call for projects.	New	Countywide	\$\$\$	Core Capacity	None	-	Municipal Operators	Y	High	High	High	1
39	<b>NoHo to Pasadena BRT</b>	New BRT service that provides high-capacity, fast connection between the San Fernando and San Gabriel Valleys.	Environmental	Arroyo Verdugo/ San Fernando Valley	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	Medium	Medium	1
40	<b>North SFV BRT</b>	New BRT service providing improved speed, reliability, and frequency for San Fernando Valley transit riders, including CSUN.	Environmental	San Fernando Valley	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	Medium	Medium	1
41	<b>Vermont Transit Corridor (BRT Alternatives)</b>	New BRT service that provides high-capacity, fast connection between Koreatown and South LA. BRT to supplement and not preclude future rail corridor.	Planning	Central LA	\$\$\$\$	Core Capacity	Funded	Expedited project delivery	Metro	Y	High	High	High	1
42	<b>Zero Emission Bus Master Plan - Phase 2</b>	Procurement of Zero Emission Bus vehicles for local, rapid, shuttle, and express routes. Conversion of "dependent" Divisions (Divisions 1, 2, 3, 5, 7, and 13) from CNG to battery charging.	Planning	Countywide	\$\$\$\$\$	Zero Emission	None	Expedited funding allocation	Metro	Y	Low	High	High	1
43	<b>Zero Emission Bus Master Plan - Phase 3*</b>	Procurement of Zero Emission Bus vehicles for local, rapid, and express routes. Conversion of Divisions 8, 9, 15, and 18 from CNG to battery charging.	Planning	Countywide	\$\$\$\$\$	Zero Emission	None	Expedited funding allocation	Metro	NO	Low	High	High	1
44	<b>All-Door Boarding Expansion</b>	All door boarding expansion along higher volume Games-impacted routes.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	High	2
45	<b>Atlantic BRT</b>	New BRT service along Atlantic consistent with Board-adopted standards and design guidelines, such as dedicated running ways and BRT stations.	Planning	Gateway Cities	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	Low	Medium	2
46	<b>Camera Bus Lane Enforcement</b>	Implement camera-based technology to enforce bus-only lane use along key BRT and bus-only lane corridors.	Planning	Countywide	\$\$\$	ITS	TBD	-	Metro	Y	High	Medium	Medium	2
47	<b>Cesar Chavez/Sunset to Glendale BRT</b>	New BRT service along Cesar Chavez, Sunset, and Glendale consistent with Board-adopted standards and design guidelines, such as dedicated running ways and BRT stations.	Planning	Arroyo Verdugo	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	Low	Medium	2

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48	Event Parking and Fueling Facilities	Additional parking and fueling infrastructure for approximately 1,000 event buses during the games.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	Medium	2
49	Frequent Bus Interior Cleaning	Increase routine cleaning for high-frequency buses with high ridership to improve cleanliness.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	Medium	2
50	La Cienega BRT	New BRT service along La Cienega consistent with Board-adopted standards and design guidelines, such as dedicated running ways and BRT stations.	Planning	Central LA	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	Low	Low	2
51	LAX to Sports Park Express Bus Service	Enhanced and express bus service between LAX and the venues/hotels within the four sports parks during the Games.	Planning	Central LA	\$\$	Congestion Management	None	-	Metro	Y	Low	Medium	Medium	2
52	Lincoln Blvd BRT	New BRT service along Lincoln Blvd. consistent with Board-adopted standards & design guidelines, such as dedicated running ways & BRT stations.	Planning	Westside Cities	\$\$\$\$	Core Capacity	Future	Expedited funding allocation	Metro	Y	High	Low	Low	2
53	Bus Terminal Improvements	Implements speed and reliability improvements at terminal stations to ultimately allow buses to run every 5 to 10 minutes.	Design	Countywide	\$\$\$\$	Core Capacity	Partial	-	Metro	Y	High	Medium	Medium	2
54	San Gabriel Valley Transit	Depending on the result of the study, this assumes BRT service within the San Gabriel Valley to replace the Eastside Transit Corridor Route 60 Alternative.	Planning	San Gabriel Valley	\$\$\$\$	Core Capacity	None	Expedited project delivery	COG	Y	High	Low	Medium	2
55	Systemwide Bus Layover Improvements**	Bus layover improvements for faster turnaround time for improved service and reliability.	New	Countywide	\$\$	Core Capacity	None	-	Metro	Y	Medium	Medium	Medium	2
56	Venice Boulevard BRT	New BRT service along Venice Blvd. consistent with Board-adopted standards and design guidelines, such as dedicated running ways and BRT stations	Planning	Westside Cities	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	Low	Low	2
57	Arbor Vitae Bus Lane	Add eastbound bus lane for dedicated route between I-405 and So-Fi Stadium.	New	South Bay	\$\$	Core Capacity	None	-	Local City	Y	Medium	Medium	Low	3
58	Bus Operator Backup Staff	Increases bus driver staffing levels to prevent missed assignments. Current labor shortages affect this estimate.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	Medium	Low	3
59	Bus Stop Safety Relocation	Speed up service, increase pedestrian safety by relocating bus stops from nearside to farside of intersections along the Games Route Network.	New	Countywide	\$\$	Core Capacity	None	-	Metro	Y	Low	Low	Low	3
60	G Line Power & Communications Systems Upgrades	Upgrade critical systems (CTS, fiber, and UPS) to power and provide enough bandwidth for communication services for the G Line.	New	San Fernando Valley	\$\$\$	Core Capacity	None	-	Metro	Y	Low	Low	Low	3
61	Hawthorne/La Brea Bus Lanes	Add bus lanes on La Brea Avenue (from Market St. to Century Blvd.), and on Hawthorne Boulevard (from Century Blvd. to Hawthorne/Lennox Station).	New	South Bay	\$\$	Core Capacity	None	-	Local City	Y	Medium	Medium	Low	3
62	I-110 Freeway Bus Stops	Restore abandoned bus stops on I-110 freeway to avoid congestion in the downtown core.	New	Central LA	\$\$	Core Capacity	None	-	Metro	Y	Medium	Low	Low	3
63	Prairie Avenue Bus Lanes	Add bus lanes on Prairie Avenue between the K Line and C Line.	New	South Bay	\$\$	Core Capacity	None	-	Local City	Y	Medium	Medium	Low	3

Attachment D - Metro's DRAFT Initial Project List

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<b>CONGESTION REDUCTION</b>														
64	<b>Arterial Games Route Network Traffic Signal Analytics</b>	Implement location-based services to measure the performance of intersection traffic signals at critical locations along the arterial segments of the GRN.	Planning	Countywide	\$\$	ITS	None	-	Metro	Y	Low	High	High	1
65	<b>ATSAC Operations Enhancements</b>	Improvements to the Automated Traffic Surveillance and Control (ATSAC) Center, which manages real-time detector loops between and at intersections, and changes the signal timing as traffic conditions change. ATSAC also supports LA Metro's ability to move its trains and buses faster.	New	Countywide	\$\$\$	ITS	None	-	Local City	Y	High	High	High	1
66	<b>Business Planning/Promotion of TDM</b>	This is a placeholder project to allow for stakeholder engagement directly with local businesses to help them plan for the games to help decrease traffic on the network.	New	Countywide	\$\$	TDM	None	-	Metro	Y	Low	High	Medium	1
67	<b>Congestion Pricing Study</b>	Study to explore a new approach to reduce traffic by managing travel demand through congestion pricing and providing more high-quality transportation options.	Planning	Countywide	\$\$\$	Congestion Management	TBD	Expedited project delivery	Metro	Y	Medium	High	Medium	1
68	<b>I-10 Extension ExpressLanes</b>	Convert existing HOV lane to single HOT lane along I-10 between I-605 and the San Bernardino County line.	Environmental	San Gabriel Valley	\$\$\$\$	Congestion Management	None	Expedited funding allocation	Metro	Y	High	Medium	High	1
69	<b>I-105 ExpressLanes</b>	Add HOV lane and convert to dual HOT lanes along I-105 between I-405 and I-605.	Design	South Bay	\$\$\$\$	Congestion Management	Partial	Expedited project delivery	Metro	Y	High	Medium	High	1
70	<b>I-405 ExpressLanes</b>	Convert existing HOV lane to single HOT lane along I-405 between I-10 and US-101.	Environmental	Westside Cities	\$\$\$\$	Congestion Management	Funded	Expedited environmental clearance	Metro	Y	High	High	Medium	1
71	<b>Incentives for Households to Drive Less During Games</b>	Pay households to drive less during Games by depositing funds in mobility wallets if they agree to reduce car use with accountability.	New	Countywide	\$\$\$	TDM	None	-	Metro	Y	Low	High	High	1
72	<b>Mega Event Customer Experience Analysis</b>	Analysis to understand potential overcrowding and crush loads at stations and transit vehicles.	New	Countywide	\$	Core Capacity	None	-	Metro	Y	Low	High	High	1
73	<b>Games Park and Ride Strategy</b>	Identify parking lots that link to major transit lines to encourage mode shift.	New	Countywide	\$	TDM	None	-	Metro	Y	High	High	Low	1
74	<b>GRN Enabling Treatments and Spot Improvements</b>	Study to investigate all minor GRN treatments (low cost/temporary) that enable more efficient games operations such as pavement, signage, traffic signals, and minor civil works.	New	Countywide	\$	Core Capacity	None	-	Metro/ Caltrans/ Local City	Y	Low	High	High	1
75	<b>Regional Incident Management Program and Tools</b>	Implementation of a regional incident management program and associated tools to streamline, coordinate, and improve the management and handling of roadway incidents.	New	Countywide	\$\$	ITS	None	-	Metro/ Caltrans/ Local City	Y	High	High	Low	1
76	<b>Regional Traffic Management Network &amp; Information Exchange</b>	Enhance multi-jurisdictional traffic signal operations by enhancing local traffic signal control system connectivity and interoperability.	Planning	Countywide	\$\$	ITS	None	-	Metro/ Caltrans/ Local City	Y	Medium	High	Medium	1
77	<b>TDM Campaign</b>	Placeholder project to provide solutions and communication strategies using the following mechanisms: reduce the need to travel; re-mode using alternative transportation; reroute to avoid congestion; and re-time to avoid the peak hours.	New	Countywide	\$\$	TDM	TBD	-	Metro	Y	Low	High	Medium	1
78	<b>Business-as-Usual Network Planning (Non-Games Routes)</b>	Plan the non-games network, identify preferred routes and interventions/upgrades needed, determine operational principles during the Games.	New	Countywide	\$	TDM	None	-	Metro	Y	Low	High	Medium	2
79	<b>HOV 3+ Policy Implementation</b>	Convert existing HOV lane occupancy to three or more persons per vehicle countywide.	Planning	Countywide	\$\$	Congestion Management	TBD	-	Caltrans	Y	Low	Medium	High	2

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80	I-405 South Bay Curve	Adds segments of auxiliary lanes in each direction to improve traffic flow at on/off ramps for ten miles from Florence Avenue to I-110.	Planning	South Bay	\$\$\$\$	Congestion Management	Partial	Expedited funding allocation	Metro	Y	Low	Medium	High	2
81	I-710 Integrated Corridor Management	Deploy multi-jurisdictional integrated corridor management solutions on I-710 between SR-91 to SR-60.	Design	Gateway Cities	\$\$\$	ITS	Funded	-	Metro	Y	Medium	Low	High	2
82	LAX Congestion Pricing Study	Study to explore a new approach to reduce traffic at LAX by managing travel demand through congestion pricing.	Planning	Westside Cities	\$\$	Congestion Management	None	-	LAWA	Y	Low	High	Low	2
83	Sports Park Transportation Performance Monitoring Network	Traffic signal controller and cabinets upgrades and the installation of fiber optic communication infrastructure to provide a redundant high bandwidth network in LA, Long Beach, Inglewood, Santa Monica, Carson, & Pasadena.	New	Countywide	\$\$	ITS	None	-	Metro/ Local City	Y	Low	High	High	2
84	SR-710 Mobility Improvements Program	Local mobility improvements between Alhambra and Pasadena on the existing transportation system to reduce traffic bottlenecks.	Design	San Gabriel Valley	\$\$\$\$\$	Congestion Management	Funded	Expedited project delivery	Local City	Y	Medium	Medium	High	2
85	US-101 HOV Lanes between SR-134 and I-110*	Adding HOV Lanes along US-101 that is part of the Games Route Network between the International Broadcast Center and Downtown Sports Park.	New	Central LA	\$\$\$\$	Congestion Management	None	Expedited project delivery	Caltrans	NO	Medium	Medium	High	2
86	Arroyo Seco Safety and Operational Enhancements	Project to reduce collisions and improve reliability on SR-110 (Arroyo Seco Parkway) from I-5 to its terminus in South Pasadena.	Environmental	Arroyo Verdugo	\$\$\$	Congestion Management	None	Expedited funding allocation	Caltrans	Y	Low	Low	Low	3
87	Aviation/LAX Parking Study	Capacity analysis of parking at Aviation/LAX station.	New	South Bay	\$	Congestion Management	None	-	Metro	Y	Low	Low	Low	3
88	Curbspace Management Projects	Coordination with SCAG's Curbspace Management Study to fund and implement recommendations to the most congested & complicated curb space locations.	Planning	Countywide	\$\$\$	Congestion Management	None	-	Local City	Y	Medium	Medium	Low	3
89	I-110 ExpressLanes Extension to I-110/I-405 Interchange*	Extend existing I-110 ExpressLanes to I-405/I-110 interchange.	Planning	South Bay	\$\$\$\$	Congestion Management	Future	Expedited project delivery	Metro	NO	Low	Medium	Medium	3
90	I-405 Active Traffic Management & Integrated Corridor Management Strategies	System management approaches to make best use of existing roadway capacity to improve operations on I-405 from Rosecrans Avenue to SR 90.	Planning	Westside Cities	\$\$	ITS	Funded	-	Caltrans	Y	Medium	Low	Low	3
91	I-405/I-110 Interchange and HOV Ramps*	Operational improvements to the I-405/I-110 interchange with HOV ramps.	New	South Bay	\$\$\$\$	Congestion Management	Future	Expedited project delivery	Metro	NO	Low	Low	Medium	3
92	I-605 Hot Spots Projects	Projects to improve mobility and relieve congestion, capacity constraints, and other related deficiencies on I-605, which include Valley, Beverly, South, and SR-60/7th.	Design	Gateway Cities	\$\$\$\$	Congestion Management	Funded	-	Metro	Y	Low	Low	High	3
93	Metro Vanpool	Increased subsidy for 1,000 vanpools at \$600 per van per month.	New	Countywide	\$	TDM	None	-	Metro	Y	Low	Low	Medium	3
94	Games Autonomous Vehicles Demonstration	Deployment of autonomous vehicles to support transportation needs during Games.	New	Countywide	\$\$\$	ITS	None	-	Local City	Y	Low	Low	Low	3
95	Ridematch.info Enhancements	Enhancements for Events Module and Carpool Matching.	New	Countywide	\$	TDM	None	-	Metro	Y	Low	Low	Low	3
96	SR-91 Improvements (Westbound SR-91 Connector, Atlantic to Cherry, Central to Acacia)	These projects are part of Metro's SR-91/I-605 "Hot Spots" Measure R Program in the Gateway Cities to reduce traffic congestion.	Design	Gateway Cities	\$\$\$\$	Congestion Management	Funded	-	Metro	Y	Low	Low	High	3
97	Station Parking Improvements**	Projects include parking facility valet assist for up to 20 facilities, parking guidance system enhancements, parking kiosks, and parking pre-sale reservation system.	New	Countywide	\$	Congestion Management	Partial	-	Metro	Y	Low	Medium	Low	3

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<b>GOODS/FREIGHT MOVEMENT</b>														
98	Freight TDM	Placeholder project for engaging directly with freight businesses to help them plan for the games and help decrease traffic on the network.	New	Countywide	\$\$	TDM	None	-	Metro	Y	Low	High	Medium	1
99	Alameda Corridor Terminus Enhancements	New Cerritos channel rail bridge and supporting connections throughout Port of LA.	Planning	South Bay	\$\$\$\$	TDM	None	Expedited project delivery	Port	Y	Medium	Medium	Medium	2
100	Terminal Way Grade Separation	New grade separation to replace at-grade crossing to improve freight traffic flow.	New	South Bay	\$\$\$\$	TDM	None	Expedited project delivery	Local City	Y	Low	Medium	Medium	2
101	Clean Truck Infrastructure	Install charging infrastructure throughout LA County for zero emissions trucks.	Planning	Countywide	\$\$\$\$	Zero Emission	Partial	-	Metro/Port	Y	Low	Low	Medium	3
102	I-5 North County Enhancements	Widen I-5 for approximately 17 miles between SR-14 and Parker Road Interchange.	Construction	North County	\$\$\$\$	Congestion Management	Funded	-	Metro	Y	Low	Low	Low	3
103	Montebello Grade Separation Project	New bridge at the UP crossing at Montebello Boulevard and at Olympic Boulevard, creating a roadway underpass at both.	Planning	Gateway Cities	\$\$\$\$	TDM	Partial	Expedited funding allocation	COG	Y	Medium	Low	Medium	3
104	Pier 400 On Dock Rail Modernization	On-dock railyard expansion to accommodate electric operated rail-mounted gantry cranes.	Environmental	South Bay	\$\$\$\$	TDM	None	Expedited project delivery	Local City	Y	Low	Low	Medium	3
105	San Pedro Waterfront Access	Improves traffic operations on key arterial connecting San Pedro to I-110 & SR-47.	New	South Bay	\$\$	TDM	Partial	-	Local City	Y	Low	Low	Medium	3
106	SR-47/Navy Way Interchange	Improves traffic operations/safety on SR-47 between Vincent Thomas Bridge and Gerald Desmond Bridge.	New	South Bay	\$\$\$	TDM	Partial	-	Local City	Y	Low	Low	Medium	3
107	SR-57/SR-60 Interchange Improvements	Project includes building multiple on- and off-ramps, widening Grand Avenue and reconstructing the Grand Avenue bridge overcrossing.	Design	San Gabriel Valley	\$\$\$\$	Congestion Management	Funded	Expedited project delivery	Metro	Y	Low	Low	Low	3
108	Terminal Island Transfer Facility Modernization	On-dock railyard expansion to accommodate electric operated rail-mounted gantry cranes.	Environmental	South Bay	\$\$\$\$	TDM	None	Expedited project delivery	Local City	Y	Low	Low	Medium	3
109	Turnbull Canyon Road Grade Separation	Separate the roadway and the Union Pacific Railroad tracks on Turnbull Canyon Road.	New	San Gabriel Valley	\$\$\$\$	TDM	Partial	Expedited funding allocation	COG	Y	Medium	Low	Medium	3
110	West Basin Container Terminal Railyard Modernization	On-dock railyard expansion to accommodate electric operated rail-mounted gantry cranes.	Environmental	South Bay	\$\$\$\$	TDM	None	Expedited project delivery	Local City	Y	Low	Low	Medium	3
111	Zero Emission Commercial Loading Zones	Install, enforce, monitor, and evaluate new Zero Emission Delivery Zones within the Games Sports Parks.	New	Countywide	\$\$\$	Zero Emission	None	-	Local City	Y	Low	Low	Low	3

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<b>RAIL</b>														
112	<b>7th/Metro Center Comprehensive Station Upgrade</b>	Holistic station refurbishment including station finishes, lighting, wayfinding, audio/security systems, restroom installation and other customer amenities.	Planning	Central LA	\$\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	Medium	High	Medium	1
113	<b>Airport Metro Connector</b>	New light rail station, bus plaza, bicycle parking, customer service center, passenger pick-up and drop-off area, providing a direct connection to the future LAX APM.	Construction	Westside Cities	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	Medium	High	Medium	1
114	<b>Arcadia Power Substation Upgrade</b>	Arcadia Substation improvements to allow A and E Line to operate with 5-minute service during the games.	New	Central LA	\$\$\$	Core Capacity	None	-	Metro	Y	Medium	High	Medium	1
115	<b>B Line Extension for NoHo to Burbank Airport*</b>	Extension of the B Line from North Hollywood to Burbank Airport.	New	San Fernando Valley	\$\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	NO	High	High	Low	1
116	<b>C Line Station Platform Extensions and Reliability Upgrades</b>	Replace 25-year old high-voltage traction power substations and extend station platforms at Redondo Beach, Mariposa, Douglas, and LAX/Aviation stations to accommodate three-car trains.	Planning	South Bay	\$\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	High	Medium	High	1
117	<b>Comprehensive Union Station Improvements</b>	Improvements include redundant elevator and stairways, ADA/accessibility enhancements, wayfinding improvements to help visitors find their way through the station, new L Line operator restrooms, and general SOGR to the facility.	New	Central LA	\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	High	High	Low	1
118	<b>Crenshaw/LAX Transit Corridor</b>	New light rail transit service between the E Line at Expo/Crenshaw Station to merge with C Line at Aviation/LAX Station.	Construction	South Bay	\$\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	High	High	1
119	<b>Crenshaw Northern Extension*</b>	Project would fill a major gap in the Metro Rail network and create an important north-south link.	Environmental	Central LA	\$\$\$\$\$	Core Capacity	Partial	Expedited funding allocation	Metro	NO	High	Medium	High	1
120	<b>East San Fernando Valley Transit Corridor</b>	Project is a north-south street running light rail transit corridor in the middle of Van Nuys Boulevard between the G Line and San Fernando Road and includes 11 at-grade stations along with the maintenance facility.	Design	San Fernando Valley	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	Y	High	Medium	High	1
121	<b>Eastside Transit Corridor Phase 2*</b>	Proposed 9-mile light rail transit extension of the L Line further east from its current terminus at Pomona Boulevard and Atlantic Boulevard. The proposed alignment includes at-grade, aerial, and below grade configurations.	Environmental	Gateway Cities	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	NO	High	Medium	High	1
122	<b>Flower Street A &amp; E Line Improvements</b>	Add pedestrian islands for pedestrian crossing at Flower Street, separate crossings into roadway crossing and track crossing.	Planning	Central LA	\$\$\$	Core Capacity	None	-	Metro	Y	Medium	Medium	High	1
123	<b>Foothill Gold Line Extension Phase 2B (Pomona)</b>	Extension of the L Line beyond the current end point in Azusa, and add stations in the cities of Glendora, San Dimas, La Verne, and Pomona.	Construction	San Gabriel Valley	\$\$\$\$\$	Core Capacity	Funded	-	Construction Authority	Y	High	High	High	1
124	<b>K Line Traction Power Substation Enhancements</b>	Add new traction power substations to accommodate three-car trains and more frequent service.	New	South Bay	\$\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	Medium	High	High	1
125	<b>Light Rail Speed Improvements</b>	Potential grade separations at key locations, reevaluate speed commands/block design, upgrade train control system to integrate with traffic signals, gate technology for pre-emption.	Planning	Countywide	\$\$\$\$	ITS	TBD	Expedited project delivery		Y	High	High	Medium	1
126	<b>Pico Station Improvements</b>	Expand Pico Station with a second platform and prevent queuing issues at station.	New	Central LA	\$\$\$	Core Capacity	None	-	Metro	Y	High	High	High	1
127	<b>Regional Connector</b>	New rail line that will provide riders a seamless journey from Azusa to Long Beach, and from East Los Angeles to Santa Monica, through the downtown LA core.	Construction	Central LA	\$\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	High	Medium	1
128	<b>Sepulveda Transit Corridor*</b>	High-capacity rail line that connects the San Fernando Valley, the Westside and LAX. Options being considered are heavy rail transit (HRT) and monorail transit (MRT) and is being pursued as a potential P3 through PDA contracts.	Environmental	San Fernando Valley	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	NO	High	High	High	1

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129	South Bay C Line Extension to Torrance	Proposed light rail transit extension of the C Line (Green) along a 4-mile segment of the Harbor subdivision corridor from the existing Redondo Beach Station to the under-construction Torrance Transit Park and Ride Regional Terminal in Torrance.	Environmental	South Bay	\$\$\$\$	Core Capacity	Funded	Expedited project delivery	Metro	Y	High	Medium	High	1
130	Vermont Transit Corridor: (Rail Alternatives)*	New rail corridor that provides high-capacity, fast connection between Wilshire/Vermont to 120th Street.	Planning	Central LA	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	NO	High	High	High	1
131	Washington Wye Junction Improvement	Restriction of certain traffic movements and limited redesign/modifications to the junction.	Planning	Central LA	\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	High	High	Medium	1
132	West Santa Ana Branch Transit Corridor*	New 19-mile light rail transit corridor connecting downtown Los Angeles, Huntington Park, Bell, Cudahy, South Gate, Downey, Bellflower and Artesia.	Environmental	Gateway Cities	\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	NO	High	Medium	High	1
133	Westside Purple Line Extension Section 1	Section 1 of the D Line extension will add three new stations: Wilshire/La Brea, Wilshire/Fairfax and Wilshire/La Cienega.	Construction	Central LA	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	High	Medium	1
134	Westside Purple Line Extension Section 2	Section 2 of the D Line extension will add two new stations: Wilshire/Rodeo and Century City/Constellation.	Construction	Westside Cities	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	High	High	Medium	1
135	Westside Purple Line Extension Section 3	Section 3 of the D Line extension will add two new stations: Westwood/UCLA and Westwood/VA Hospital.	Construction	Westside Cities	\$\$\$\$	Core Capacity	Funded	Expedited project delivery	Metro	Y	High	High	Medium	1
136	D Line Extension from VA to Ocean Avenue*	Extension of the D Line from end of Section 3 to Ocean Avenue in Santa Monica.	New	Westside Cities	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	NO	High	Medium	Low	2
137	Division 20 Portal Widening and Turnback Facility	Build a new turnback facility and readjust rail storage tracks to support the D Line extension and frequencies.	Construction	Central LA	\$\$\$\$	Core Capacity	Funded	-	Metro	Y	Medium	Medium	Low	2
138	Elevator and Escalator Improvements	Improve elevator and escalator operations without down time through improved monitoring and repair implementation of systems reaching failure modes prior to scheduled manufacturer recommended maintenance and replacements.	New	Countywide	\$\$	Core Capacity	None	-	Metro	Y	Low	Medium	Medium	2
139	Expo Park-Watt Way Roadway	Close off Watt Way across tracks and convert Watt Way entrance to right-in/right-out to eliminate vehicle movement across tracks.	New	Central LA	\$	Core Capacity	TBD	-	Metro	Y	Low	Medium	Low	2
140	Expo/Crenshaw Transfer Station Improvements	Portal entrance on southwest side of Expo/Crenshaw Station and other improvements to better facilitate transfers between both lines. Walking and biking infrastructure improvements derived from Metro Board-adopted FLM Plan.	Planning	Central LA	\$\$\$\$	Core Capacity	TBD	-	Local City	Y	Medium	Medium	Medium	2
141	Frequent Train Interior Cleaning	More routine cleaning of Metro rail vehicles with high ridership to improve cleanliness.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	Medium	2
142	Hawthorne/Lennox Station Improvements	Station amenities and widen sidewalks to improve queuing and station access from buses.	New	South Bay	\$	Core Capacity	None	-	Metro	Y	Medium	High	Medium	2
143	Memorial Park Station Improvements	Station amenities and improvements. Close off Holly Street at Arroyo Parkway in front of station.	New	San Gabriel Valley	\$	Core Capacity	None	-	Metro	Y	Low	High	Low	2
144	Metro Red Line Segment Traction Power Substation and Auxiliary Power Replacements	Replace 25-year old station power distribution system (MCCs) such as lighting, escalator/elevator power, public communication systems power, fire alarm power and similar, and replace 30-year old high voltage traction power substations.	Planning	San Fernando Valley	\$\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	Low	Medium	Medium	2
145	New L Line Interlocks	Add two new interlocks between Lincoln/Cypress and Heritage Square, and Memorial Park and I-210.	New	San Gabriel Valley	\$\$\$	Core Capacity	TBD	-	Metro	Y	High	Medium	Low	2
146	New Siding and Crossover between Degan and 7th Avenue	Adding a new siding on the Track 4 side between Degan Ave. and 7th Ave. with a single crossover on the east to accommodate a three-car train.	New	Central LA	\$\$\$	Core Capacity	TBD	-	Metro	Y	Medium	Medium	Medium	2
147	Rail Communications Systems Upgrades**	State of good repair across the system to upgrade communications systems for the rail lines such as CTS, fiber, and UPS.	New	Countywide	\$\$\$	TDM	None	-	Metro	Y	Low	Medium	Medium	2
148	Transit Passenger Information System Upgrades	Upgrade the existing transit passenger information system for seamless integration between public address and visual messaging signs.	New	Countywide	\$\$	TDM	TBD	-	Metro	Y	Medium	Medium	Low	2

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149	<b>Video Management System Upgrades</b>	Upgrade the existing video management system for better support for CCTV cameras, intrusion detection systems and access control systems.	New	Countywide	\$\$\$	TDM	None	-	Metro	Y	Low	Medium	Medium	2
150	<b>12th Street/Flower Street Closure</b>	Permanently close off 12th Street to east/west traffic and prohibit left turns coming from southbound Flower Street on to 12th Street eastbound across the ROW.	New	Central LA	\$	Core Capacity	None	-	Metro	Y	Low	Medium	Low	3
151	<b>Arts District/6th Street Station</b>	New Metro rail station to serve the Arts District, Boyle Heights, and surrounding communities.	Environmental	Central LA	\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	Low	Low	Medium	3
152	<b>Blue Light Call Boxes and Help Points</b>	Add universal blue light call boxes at all rail platforms for passengers to summon police/fire/EMS. Upgrade existing emergency, passenger and gate telephones to Metro blue light help points.	New	Countywide	\$\$\$	Core Capacity	TBD	-	Metro	Y	Low	Medium	Low	3
153	<b>Centinela Grade Separation Project</b>	Convert the at-grade crossing at Centinela and Florence to an above-grade crossing along the K Line.	Planning	South Bay	\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	Y	Low	Medium	Medium	3
154	<b>Downtown Long Beach Platform Optimization</b>	Use 1st Street station as drop-off only, Downtown Long Beach Station as pick-up only during the games.	New	Gateway Cities	\$	Core Capacity	None	-	Metro	Y	Low	Low	Low	3
155	<b>E Line Expo Park/Vermont/USC Station Improvements</b>	Extend trench past Vermont; consolidate Vermont and USC stations to a single large multi-train center platform station with entrances at both ends. Construct pedestrian overpass or underpass to access station and/or cross over ROW.	New	Central LA	\$\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	Low	Medium	Low	3
156	<b>Fire Alarm Upgrades</b>	Replace fire alarm system for rail lines.	New	Countywide	\$\$	Core Capacity	TBD	-	Metro	Y	Low	Medium	Low	3
157	<b>Foothill Gold Line Extension Phase 2B (Montclair)</b>	Extension of the L Line beyond Pomona to Claremont and Montclair.	New	San Gabriel Valley	\$\$\$\$	Core Capacity	None	Expedited funding allocation	Construction Authority	Y	Low	Low	Low	3
158	<b>I-210 Barrier Replacement</b>	Safety improvements by increasing the barrier height between the L Line and I-210 freeway for Phases 1 and 2.	Design	San Gabriel Valley	\$\$\$\$	Core Capacity	Partial	Expedited funding allocation	Metro	Y	Low	Medium	Low	3
159	<b>L Line System and Reliability Upgrades</b>	Replacement and upgrade of 20-year old OCS weight poles, air brake system, fire alarm system, and communications (CTS, fiber, UPS) systems along the Pasadena segment of the L Line.	Planning	San Gabriel Valley	\$\$\$	Core Capacity	None	Expedited funding allocation	Metro	Y	Low	Medium	Low	3
160	<b>North Hollywood Maintenance-of-Way Access</b>	Provide maintenance-of-way high-rail access ramp at North Hollywood Station.	New	San Fernando Valley	\$\$\$	Core Capacity	TBD	-	Metro	Y	Low	Low	Low	3
161	<b>Platform Screen Doors (PSD) or Platform Edge Doors (PED)</b>	Separate the platform from the tracks with PSD or PED at key stations to support the games.	New	Countywide	\$\$\$	Core Capacity	TBD	-	Metro	Y	Low	Medium	Low	3
162	<b>Radio Stations UPS Upgrade</b>	Upgrade UPS systems to power all radio equipment for four hours as per MRDC.	New	Countywide	\$\$	Core Capacity	TBD	-	Metro	Y	Low	Medium	Low	3
163	<b>Rail Line Fencing</b>	Reinforce and improve right-of-way fencing along at-grade rail lines for safety purposes.	New	Countywide	\$\$\$	Core Capacity	TBD	Expedited project delivery	Metro	Y	Low	Medium	Low	3
164	<b>Safety Intrusion Detection Systems</b>	A physical layer track level intrusion detection system to detect objects or people on the track and unauthorized areas.	New	Countywide	\$\$\$	Core Capacity	None	Expedited project delivery	Metro	Y	Low	Low	Low	3
165	<b>Station Emergency Coordination</b>	Provide station maps for first responders via smartphone scan.	New	Countywide	\$\$	Core Capacity	None	-	Metro	Y	Low	Low	Low	3
166	<b>Systemwide Emergency Tunnel Ventilation Fan and Damper Replacement**</b>	Replace existing emergency fans and dampers with new energy saving fans and dampers to enhance safety.	New	Countywide	\$\$\$	Core Capacity	TBD	Expedited funding allocation	Metro	Y	Low	Medium	Medium	3
167	<b>Wilshire/Vermont Passenger Notification System</b>	Create a passenger notification system of train arrivals, which is difficult given the split and stacked platform configuration at the Wilshire/Vermont station.	New	Central LA	\$	TDM	None	-	Metro	Y	Low	Low	Low	3



Attachment D - Metro's DRAFT Initial Project List

#	Project Name	Project Description	Project Status	Subregion	Estimated Cost Range	Draft 2028 Games Funding Parameter Category	Funding Status?	Acceleration Needs?	Potential Project Lead	STEP 1:	STEP 2:			STEP 3:
										If fully funded, can project be complete & in operations by 2028?	Criteria #1: Provides Permanent/ Legacy Benefits After the Games	Criteria #2: Provides Potential Benefits During the 2028 Games	Criteria #3: Serves the Needs of & Enhances Quality of Life for DACs	Tier Grouping
<b>REGIONAL RAIL (TO BE CONFIRMED WITH METROLINK)</b>														
168	<b>Antelope Valley Line Improvements</b>	The Antelope Valley Line (AVL) Capacity and Service Improvement will improve service frequency and reliability along the 76.6-mile long corridor between Lancaster and downtown Los Angeles.	Environmental	North County	\$\$\$\$	Core Capacity	Funded	-	Metrolink	Y	High	Medium	High	1
169	<b>Link US Phase A</b>	The Link US project proposes the integration of new run-through tracks on an elevated viaduct over the US-101 freeway to improve operational flexibility and expand capacity at Union Station.	Design	Central LA	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	Y	High	High	High	1
170	<b>Link US Phase B*</b>	The Link US project proposes the integration of new run-through tracks on an elevated viaduct over the US-101 freeway to improve operational flexibility and expand capacity at Union Station.	Design	Central LA	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	NO	High	High	High	1
171	<b>Metrolink SCORE Program Phase 1</b>	\$10 billion capital improvement program – grade crossing, station and signal improvements as well as track additions and work that accelerates progress toward Metrolink’s zero-emissions future.	Design	Regional/Inter-County	\$\$\$\$\$	Core Capacity	Funded	Expedited project delivery	Metrolink	Y	High	Medium	High	1
172	<b>Metrolink SCORE Program Phase 2*</b>	\$10 billion capital improvement program – grade crossing, station and signal improvements as well as track additions and work that accelerates progress toward Metrolink’s zero-emissions future.	Planning	Regional/ Inter-County	\$\$\$\$\$	Core Capacity	Partial	-	Metrolink	NO	High	Medium	High	1
173	<b>Metrolink Strategic Satellite Intercept Parking Locations</b>	Creation or enhancement of parking lot locations on the Metrolink System, such as: Angel Stadium and LA County Fairgrounds.	New	Regional/Inter-County	\$\$	Congestion Management	None	-	Metrolink	Y	Low	High	Low	2
174	<b>Brighton to Roxford Double Track</b>	Project proposes adding a second mainline track along the Valley Subdivision, new and upgraded traffic and pedestrian crossings between Hollywood Way in Burbank and Roxford Street in Sylmar.	Design	San Fernando Valley	\$\$\$\$	Core Capacity	Funded	Expedited funding allocation	Metro	Y	Low	Low	Medium	3
175	<b>Doran Street Grade Separations</b>	Replace at-grade railroad crossings at Doran Street and West Broadway/Brazil Street with above-grade crossings.	Design	Arroyo Verdugo	\$\$\$\$	TDM	Partial	Expedited funding allocation	Metro	Y	Low	Low	Medium	3
176	<b>High Desert Corridor*</b>	High-speed rail service between the California High-Speed Rail project in the Antelope Valley to the Brightline project in Victorville.	Planning	North County	\$\$\$\$\$	Core Capacity	Partial	Expedited project delivery	Metro	NO	High	Low	Medium	3
177	<b>Lone Hill to White Double Track</b>	Second mainline track along a 4-mile segment between Lone Hill Avenue in San Dimas and White Avenue in La Verne along the San Gabriel Subdivision.	Design	San Fernando Valley	\$\$\$\$	Core Capacity	Partial	Expedited funding allocation	Metro	Y	Low	Low	Medium	3
178	<b>Metrolink Downtown Burbank and Burbank Stations Improvements</b>	Network integration and station enhancements at these key transfer stations to support increased passengers at Burbank Airport.	New	San Fernando Valley	\$\$	Core Capacity	None	-	Metrolink	Y	Medium	Medium	Low	3
179	<b>Metrolink Norwalk/Santa Fe Springs Station Improvements</b>	Modifying current station so that it has a center platform and track slot capacity allowing more trains along corridor and other station improvements for increased passenger demand.	New	Gateway Cities	\$\$	Core Capacity	None	-	Metrolink	Y	Medium	Medium	Low	3
180	<b>Metrolink Passenger Information System Upgrade</b>	Ensure the ability to effectively inform Games travelers using Metrolink.	New	Countywide	\$\$	TDM	None	-	Metrolink	Y	Low	Low	Low	3
181	<b>Metrolink River Park Station</b>	New Metrolink station at G2 Park/Taylor Yard serving the Cypress Park, Glassell Park, and Elysian Valley communities.	New	Central LA	\$\$\$	Core Capacity	None	-	Metrolink	Y	Low	Low	Low	3
182	<b>Metrolink Van Nuys Station Improvements</b>	Network integration and station enhancements at these key transfer stations to support increased passengers at this location.	New	San Fernando Valley	\$\$	Core Capacity	None	-	Metrolink	Y	Medium	Medium	Low	3
183	<b>Rehabilitation of Metrolink Train Sets/Locomotives</b>	Rehabilitation of Metrolink equipment as spare in order for Metrolink to maximize use of existing equipment.	New	Regional/Inter-County	\$\$\$	Core Capacity	None	-	Metro	Y	Low	Low	Low	3
184	<b>Rosecrans/Marquardt Avenue Grade Separation</b>	Project proposes to convert the at-grade railroad crossing at Rosecrans and Marquardt Avenues in Santa Fe Springs to an above-grade crossing.	Construction	Gateway Cities	\$\$\$\$	TDM	Funded	-	Metro	Y	Low	Low	Medium	3

Attachment D - Metro's DRAFT Initial Project List

#	Project Name	Project Description	Project Status	Subregion	Estimated Cost Range	Draft 2028 Games Funding Parameter Category	Funding Status?	Acceleration Needs?	Potential Project Lead	STEP 1:	STEP 2:			STEP 3:
										If fully funded, can project be complete & in operations by 2028?	Criteria #1: Provides Permanent/ Legacy Benefits After the Games	Criteria #2: Provides Potential Benefits During the 2028 Games	Criteria #3: Serves the Needs of & Enhances Quality of Life for DACs	Tier Grouping
<b>SYSTEMWIDE</b>														
185	<b>Big Data Procurement</b>	Purchase big data (such as cellphone movement data) and license to share and use within Metro and by partner agencies to understand real-time travel patterns.	New	Countywide	\$\$	ITS	None	-	Metro	Y	High	High	Medium	1
186	<b>Cybersecurity and Data Security</b>	Securing of sensitivity data to and from Metro systems to prevent disruptions.	New	Countywide	\$\$	ITS	None	-	Metro	Y	Medium	High	High	1
187	<b>Emergency Security Operations Center (Center Street Project)</b>	Facility in the Arts District that will provide a central location for Metro's security operations, dispatch and emergency coordination.	Construction	Central LA	\$\$\$	ITS	Funded	-	Metro	Y	High	High	High	1
188	<b>Increased Rail/Bus Service**</b>	Increased rail/bus service on targeted routes impacted by Games travelers.	New	Countywide	\$\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	High	1
189	<b>Metro Clean Program</b>	Increased capacity (staffing/equipment) for additional pressure washing of rail platforms, bus stations, bus stops focused on stations near Games.	New	Countywide	\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	Medium	1
190	<b>Metro Rail/BRT/Bus Mobile Wayfinding Application</b>	Facilities navigation application for customers with disabilities and other customers. Digital beacon/phone technology that provides audio read outs for passengers who are blind/low vision.	New	Countywide	\$\$	First/Last Mile	TBD	-	Metro	Y	High	High	High	1
191	<b>Metro Rail and BRT Stations Improvements**</b>	Providing required maintenance upgrades to Metro Rail and BRT Stations near Games venues, transfer, and terminals that are at least a decade old.	New	Countywide	\$\$\$\$	Core Capacity	None	-	Metro	Y	High	High	High	1
192	<b>Metro Rail/BRT ADA Tactile Guidance Systems</b>	Tactile guidance system for customers with blindness/visual impairments and other customers with disabilities.	New	Countywide	\$\$\$	First/Last Mile	None	-	Metro	Y	High	High	Medium	1
193	<b>Mobility Wallet Development (MAAS)</b>	Implementation of mobility wallet in TAPforce which allows users to pay for multiple public and private mobility services.	Planning	Countywide	\$	ITS	TBD	-	Metro	Y	High	High	Medium	1
194	<b>Systemwide ADA Accessibility Improvements**</b>	Upgrade system accessibility elements as needed to meet current California Title 24 accessibility/MRDC.	New	Countywide	\$\$\$	First/Last Mile	None	-	Metro	Y	High	High	Medium	1
195	<b>TDM Integration with Transit APP</b>	Integration of TDM programs and Park & Ride into Transit APP.	Planning	Countywide	\$	First/Last Mile	None	-	Metro	Y	Medium	High	Low	1
196	<b>Transit Integrated Network Study</b>	Study best approach to establishing transit network with Metro, Metrolink, and local municipal operators and games events.	Planning	Countywide	\$	TDM	None	-	Metro	Y	Low	High	High	1
197	<b>Universal Fare Integration</b>	Improvements to fare integration technology to enable single source of payment among all municipal transit providers and shared mobility companies.	New	Regional/ Inter-County	\$\$\$	ITS	None	-	Metro	Y	High	High	Medium	1
198	<b>ATMS2 Upgrade</b>	Upgrade CAD/AVL system to improve, service quality, safety, and security.	New	Countywide	\$\$\$	ITS	TBD	-	Metro	Y	Medium	Medium	Medium	2
199	<b>Data Management &amp; Analytics</b>	Secure, integrate new transportation data sets to support improve management of transportation to and from Games venues.	New	Countywide	\$\$	ITS	None	-	Metro	Y	Medium	Medium	Medium	2
200	<b>HASTUS Upgrade</b>	Upgrade HASTUS software to allow automated scheduling of single track, EV buses, deviations, restricting fallbacks, and managing delays.	New	Countywide	\$\$	ITS	TBD	-	Metro	Y	Medium	High	Low	2
201	<b>Multilingual Blue Shirts/ Ambassadors Expansion Program</b>	Expansion of multilingual blue shirts/ambassador staffing to assist Games travelers who are unfamiliar with the system.	New	Countywide	\$\$	First/Last Mile	None	-	Metro	Y	Low	High	Low	2
202	<b>Open Loop Payment</b>	Replace card scanners/readers with ones that are open loop in that they can accept payment from credit cards, debit cards, payment apps etc.	Design	Countywide	\$\$\$	ITS	TBD	-	Metro	Y	Medium	Medium	Medium	2
203	<b>Regional Special Event Data Exchange and Distribution (ATIS)</b>	Implementation of a regional event management system to collect and distribute data/information.	New	Countywide	\$\$	ITS	None	-	Metro	Y	Medium	High	Medium	2
204	<b>Rider Alert System</b>	SMS text-based system that allows riders to subscribe for alerts on particular lines.	New	Countywide	\$\$	TDM	TBD	-	Metro	Y	Medium	Medium	Low	2
205	<b>Station Restrooms</b>	Add restrooms at key stations near Games venues.	New	Countywide	\$\$\$\$	Core Capacity	None	-	Metro	Y	Low	High	Low	2
206	<b>Temporary Elevator Attendant Program</b>	Attendants at select elevators in the Metro system to keep them clean and safe for seniors, people with disabilities and travelers with luggage.	New	Countywide	\$\$	TDM	None	-	Metro	Y	Low	Medium	Medium	2
207	<b>Temporary Systemwide Signage</b>	Temporary signage and printed info at key bus stops and rail stations - welcome signs in multiple languages, wayfinding guidance to Games venues and lodging, etc.	New	Countywide	\$\$	First/Last Mile	None	-	Metro	Y	Low	High	Low	2
208	<b>Ticketing Integration</b>	TAP enhancements to integrate with the Games ticketing process for travel choices.	New	Countywide	\$\$	ITS	None	-	Metro	Y	Low	High	Low	2
209	<b>Vehicle Wayfinding</b>	Install improved wayfinding on Metro bus and train vehicles, such as ground wayfinding in the event of crush loading during peak periods.	New	Central LA	\$\$	First/Last Mile	None	-	Metro	Y	Medium	Medium	Medium	2

**Footnotes**

- \* Indicates project did not pass Step 1 screening
- \*\* Indicates bundled projects that require further analysis and prioritization of individual assets

**Disclaimers**

- This list is prepared by Metro and is the initial compilation of projects for consideration in Metro’s Mobility Concept Plan.
- Project list scoring completed by members of Metro’s internal Task Force team and Metro’s consultant team.
- This list has not been reviewed by the Games Mobility Executives.
- Cost analysis was not conducted at this time to preserve a project’s ability for potential consideration of funding. Cost and funding analysis will be completed in the next update.
- A safety/security assessment aligning with National Special Security Event requirements was not conducted at this time. This assessment will be completed in the next update.

**Project List Comments**

- Project list is sorted first by mode, then tier, and then alphabetically.
- Acceleration needs are based on the acceleration factors described in Attachment B – Draft 2028 Games Funding Parameters.
- Stakeholder engagement will be done in next few months to verify, refine, and prioritize the list.
- Except for the “Step 1” screening, no projects have been eliminated regardless of tier.

**Cost Range**

<i>Cost Symbol</i>	<i>Approximate Cost Range</i>
\$	less than \$1 million
\$\$	between \$1 million and \$9 million
\$\$\$	between \$10 million and \$99 million
\$\$\$\$	between \$100 million and \$999 million
\$\$\$\$\$	greater than \$1 billion

**Acronyms and Abbreviations**

ADA	Americans with Disabilities Act	EV	electric vehicle	PDA	preliminary development agreement
APM	automated people mover	FLM	first and last mile	PSD	platform screen door
APP	application	GRN	Games Route Network	ROW	right-of-way
ATIS	Advanced Traveler Information System	HOT	high-occupancy toll	SCAG	Southern California Association of Governments
ATSAC	Automated Traffic Surveillance and Control	HOV	high-occupancy vehicle	SCORE	Southern California Optimized Rail Expansion
AVL	Antelope Valley Line	HRT	heavy rail transit	SFV	San Fernando Valley
BRT	bus rapid transit	LATTC	Los Angeles Trade Technical College	SMS	short message service
CAD/AVL	computer-aided dispatch/automatic vehicle location	LAX	Los Angeles International Airport	SOGR	state-of-good-repair
CBO	community based organization	MAAS	mobility as a service	TAP	transit access pass
CCTV	closed circuit television	MAT	Metro Active Transportation	TDM	transportation demand management
CNG	clean natural gas	MCC	motor control center	UCLA	University of California Los Angeles
CSUN	California State University Northridge	MLK	Martin Luther King Jr.	UP	Union Pacific Railroad
CTS	communication and tracking system	MRDC	Metro Rail Design Criteria	UPS	uninterruptible power supply
DAC	Disadvantaged Communities	MRT	monorail rapid transit	USC	University of Southern California
DTLA	Downtown Los Angeles	OCS	overhead contact system	VA	Veterans Administration



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** County Homelessness Grant for Cities Innovation Fund Contract Amendment

### **Recommended Action**

Approve the proposed scope of work and funding for the FY 2022-23 County grant for Regional Homelessness Coordination and Cities Innovation Fund, and delegate authority to the WSCCOG Executive Director to execute the contract amendment with the County.

### **Background**

The County makes an annual investment of Measure H Strategy E7 funding to the COGs for Regional Homelessness Coordination. The County also invested \$6.0 million through the 2020 COG Innovation Fund program to facilitate a regional approach in preventing and combatting homelessness in Los Angeles County. The WSCCOG received \$685,827 from the 2020 COG Innovation Fund program, which the eligible cities Beverly Hills, Culver City, Santa Monica, and West Hollywood opted to use the funds for motel vouchers, emergency rental assistance programs, and housing support staff.

Building on the success of these programs, the County provided an additional allocation of funding to the COGs based on the previous homeless count for Regional Homelessness Coordination and Innovation Fund Program for FY 2021-22. The WSCCOG received \$15,000 to continue regional homelessness coordination and \$450,000 for the WSCCOG Cities Innovation Fund program for the period between April 22, 2022 through June 30, 2023. The Cities Innovation Fund program was distributed evenly in the amount of \$112,500 to the cities of Beverly Hills, Culver City, Santa Monica, and West Hollywood for programs listed in **Attachment A**.

The County is currently in the process of programming additional funding for FY 2022-23 and is working with the COGs on a contract amendment for \$30,000 to continue regional homelessness coordination and \$900,000 for the WSCCOG Cities Innovation Fund program for the period between July 1, 2022 through June 30, 2023. In April, the WSCCOG staff worked with the Westside cities and the County to provide revisions to the scope of work for the new funding. Refer to the newly added programs and proposed budget amendment in **Attachment B**.

### **Attachments**

- A. FY 2021-22 Scope of Work for the Contract between WSCCOG and the County for Regional Homelessness Coordination and Cities Innovation Fund
- B. FY 2022-23 Proposed Revisions to the Scope of Work

**FY 2021-22 SCOPE OF WORK**  
**WESTSIDE CITIES COUNCIL OF GOVERNMENTS**  
(Executed April 22, 2022)

**I. Overview**

Homelessness is a regional crisis. As such, one of the top priorities of the Chief Executive Office's Homeless Initiative (CEO-HI) is to continue strengthening the collaboration between the County and diverse stakeholders, including the 88 cities in Los Angeles County. Since cities have jurisdiction over planning/land use activities and have the insight to support locally specific solutions, cities play a unique role in our countywide efforts to prevent and combat homelessness. The Councils of Governments (COGs) have a unique and important role in facilitating a regional approach with their member cities to address homelessness.

The Westside Cities Council of Governments (WSCCOG) is a joint powers authority created by the cities of: Beverly Hills, Culver City, Los Angeles, Santa Monica, and West Hollywood (located in Supervisorial Districts 2 and 3).

On July 13, 2021, the Board of Supervisors unanimously approved the Fiscal Year (FY) 2021-22 Homeless Initiative Funding Recommendations, which included funding for COGs in Homeless Initiative Strategy E7: Strengthen the Coordinated Entry System, for (1) Regional Homelessness Coordination and (2) Innovation. These funds are intended to be used to support COGs and cities for activities that align with the approved Homeless Initiative Action Plan to Prevent and Combat Homelessness. On April 20, 2021, the Board directed the CEO-HI to reassess the Measure H strategies and make recommendations to improve or modify existing strategies to address the ever-changing homeless crisis. This SOW may be modified based on the outcomes of the re-assessment process.

Dependent on funding availability, additional funds may be recommended in future Homeless Initiative Funding Recommendation processes for both cities and COGs to continue their work to address homelessness.

This Statement of Work (SOW) is in two parts:

- **Part I: Information on the required deliverables for Regional Homelessness Coordination Funds.** The WSCCOG will conduct the activities to support the member cities in regional engagement and city plan implementation. The WSCCOG will receive \$15,000 in Regional Homelessness Coordination Funds.
- **Part II. Information on the required deliverables for Innovation Funds.** COGs should use these funds to support cities to implement activities that align with the approved Homeless Initiative Action Plan to Prevent and Combat Homelessness. These tasks are to be separate from and not duplicative of work funded for Regional Homelessness Coordination. The WSCCOG will receive \$450,000 in Innovation Funds.

Innovation Funds Methodology: The WSCCOG will distribute the Innovation Funds equally among its four (4) member cities, excluding the County and City of Los Angeles, to implement the activities in Section III The member cities are Beverly Hills, Culver City, Santa Monica, and West Hollywood.

The maximum contract amount is not to exceed \$465,000.

## II. Objective

WSCCOG will use this funding to manage the tasks described below, including coordinating with cities to participate in interjurisdictional activities and meetings and facilitating a regional approach to prevent and combat homelessness in Los Angeles County.

## III. Tasks/Deliverables

### Part 1: Regional Homelessness Coordination Services

<b>Task 1: Administration</b>		
<b>Program Description:</b> Manage the invoicing and reimbursements of County homelessness-related funds, including the County COG Innovation Funds and prepare quarterly progress reports.		
	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>1.a</b>	Prepare monthly invoices and process reimbursements to the cities from the Innovation Funds in a timely manner.	Monthly
<b>1.b</b>	Prepare quarterly progress reports.	Quarterly

<b>Task 2: Regional Coordination</b>		
<b>Program Description:</b> Coordinate with the WSCCOG Homelessness Working Group in a regional response to homelessness.		
	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>1.a</b>	Prepare agendas and conduct monthly convenings with the WSCCOG Homelessness Working Group to (1) coordinate efforts in implementing the WSCCOG Homelessness Strategic Plan implementation; and (2) share and disseminate information to the cities related to homelessness resources and grant funding opportunities.	Monthly
<b>1.b</b>	Implement activities and actions identified in the WSCCOG Homelessness Strategic Plan to be completed by June 2023.	By June 2023

### Part 2: Innovation Funds

<b>Task 1: Beverly Hills Rent Subsidy Program</b>		
<b>Program Description:</b> The City contemplates rent increases resulting from both the City imposed rent increase moratorium, the mandatory seismic retrofit ordinance and the increase in the Consumer Price Index (CPI). The rent increase moratorium, enacted in March 2020, in part, to offset the impacts of COVID-19 to keep constituents housed, is anticipated to end shortly, resulting in multiple rent increases to as much as a 7% increase to tenants. The City anticipates that owners may pass-through a portion of their earthquake retrofit costs to tenants in the form of a rent pass-through. Both programs and the increase in the CPI index will increase rents. This program provides a subsidy to households, in units that are subject to the Rent Stabilization Ordinance, to cover increases in rent resulting from multiple rent increases, the pass-through retrofit costs from the property owners to tenants and the increase in CPI. The rent subsidy program promotes public safety, helps reduce the rent burden for low-income households, and helps prevent homelessness for the City's most vulnerable residents. The program will target households with an income at or below 80% of the area median income (AMI) with priority given		

to households at 30% through 50% AMI, as well as households with a senior member, disabled members, and families with minor children.

	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>1.a.</b>	Provide a monthly subsidy of \$200 to cover tenant pass-through cost related to the City's seismic retrofit ordinance for up to 46 households for up to 12 months.	Monthly
<b>1.b.</b>	80% of individuals and family members (households) served are prevented from becoming homeless.	Monthly

**Task 2: Culver City Motel Voucher Program**

**Program Description:** Secure motel rooms for use as temporary safe sheltering options for people experiencing homelessness.

	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>2.a.</b>	Provide motel vouchers, transportation, and meal assistance to five-seven (5-7) families and/or individuals (households) for up to 90 days at a motel.	Quarterly
<b>2.b.</b>	Of the households served, 80% of the households will be linked/referred to: Permanent Housing, Permanent Supportive Housing, Rapid Rehousing, Housing (Family or friends), or Other Permanent Housing.	Quarterly
<b>2.c.</b>	Of the households referred to Permanent Housing, 80% of the households are to be placed in Permanent Housing, Permanent Supportive Housing, Rapid Rehousing, Housing (Family or friends), or Other Permanent Housing.	Quarterly

**Task 3: Culver City Housing Liaison**

**Program Description:** The Housing Liaison identifies affordable housing resources, and coordinates with housing staff to support securing housing services for participants.

	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>3.a.</b>	Manage a database of 50+ units of varying bedroom size.	Quarterly
<b>3.b.</b>	Assist seven (7) households experiencing homelessness to conduct housing search(es) with use of Affordable Housing Database.	Yearly
<b>3.c.</b>	Assist three (3) households experiencing homelessness with securing housing units with the use of a Section 8 Turnover Voucher.	Yearly
<b>3.d.</b>	Provide permanent housing for three (3) households experiencing homelessness through the rapid re-housing program at St. Joseph Center.	Yearly
<b>3.e.</b>	Match two (2) participants experiencing homelessness with property owners participating in the City Homeless Accessory Dwelling Unit Incentive Program.	Yearly

<b>Task 4: Santa Monica Permanent Housing Operations and Supportive Services Program</b>		
<b>Program Description:</b> This program provides move-in costs for people moving into permanent housing, including furniture, household goods, security deposits, application fees, and utility costs.		
	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>4.a.</b>	Support 33 households in supportive services costs for up to three (3) months. This may include: (1) Furniture and household goods costs of up to \$2,000 per one-bedroom unit; and (2) Move-in costs of up to \$2,600 to cover security deposit and application fees, and utility costs.	Yearly

<b>Task 5: Santa Monica Preventive Assistance Program</b>		
<b>Program Description:</b> This program provides flexible funds for short-term rental assistance, utility assistance, problem solving resources for people facing eviction for costs not covered by state.		
	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>5.a.</b>	Assist and provide financial support to 20 households to prevent them from falling into homelessness for up to three (3) months.	Yearly
<b>5.b.</b>	80% of individuals and family members served (households) are prevented from becoming homeless.	Yearly

<b>Task 6: West Hollywood Guaranteed Income Pilot Program</b>		
<b>Program Description:</b> Guaranteed income is a monthly cash payment given directly to individuals experiencing economic inequality and instability. The goals of the guaranteed income pilot program are homelessness prevention and to empower recipients to address their most urgent needs and strengthen their financial safety net. This program will provide a poverty reduction intervention to LGBT older adults who struggle with financial security due to historical and societal inequities.		
	<b>Deliverables/Performance Targets</b>	<b>Timeline</b>
<b>6.a</b>	Support 25 individuals with \$1,000 per month for 12 months.	Yearly
<b>6.b</b>	80% of individuals and family members served (households), are prevented from becoming homeless.	Yearly



<b>REGIONAL HOMELESSNESS COORDINATION PROGRAM BUDGET</b>	
Regional Homelessness Coordination	<b>\$15,000</b>
<b>INNOVATION FUNDS PROGRAM BUDGET*</b>	
<b>OPERATIONS COSTS</b>	
Beverly Hills Rent Subsidy Program	\$112,500
Culver City Housing Liaison	\$48,000
Culver City Motel Voucher Program	\$64,500
Santa Monica Permanent Housing Operations and Supportive Services	\$56,250
Santa Monica Preventative Assistance Program	\$56,250
West Hollywood Guaranteed Income Pilot Program	\$112,500
INNOVATION FUNDS SUBTOTAL	<b>\$450,000</b>
<b>TOTAL CONTRACT SUM</b>	
	<b>\$465,000</b>

**FY 2022-23 SCOPE OF WORK  
WESTSIDE CITIES COUNCIL OF GOVERNMENTS  
(Proposed Revisions)**

The summary of proposed amendments to the FY 2022-23 Statement of Work by jurisdiction:

- **City of Beverly Hills**
  - Change program name from “Rental Subsidy Program’ to “Housing Assistance Program”.
  - Funding Allocation
    - Allocate an additional \$225,000 to the Housing Assistance Program.
  
- **City of Culver City**
  - Added Program
    - Safe Parking Program: The Safe Parking is a programmatic intervention that connects vehicle dwellers with case management services, secure overnight parking, and basic sanitation.
  - Added Staffing
    - Culver City Housing Analyst: The Housing Analyst will oversee the implementation and monitoring of the Culver City Project Homekey Interim and Permanent Supportive Housing Program.
  - Funding Allocation
    - Shift \$58,250 in total funding from the Motel Voucher Program and from Housing Liaison Staff to fund the new Housing Analyst.
    - Allocate \$225,000 to the Safe Parking Program.
  
- **City of Santa Monica**
  - Added Program
    - SAMOSHEL Modifications – Interim Housing: This program will support the on-going operation of SAMOSHEL (SAnTa MONica SHELter) and enhance the interim housing system by allowing 24/7 intakes. Funds will provide capital improvements and one-time operational supplies (equipment, etc).
  - Funding Allocation
    - Allocate an additional \$56,250 to the Permanent Housing Operations and Supportive Services and \$168,750 to the SAMOSHEL Interim Housing program.
  
- **City of West Hollywood**
  - No changes to existing programs
  - Funding Allocation
    - Allocate an additional \$225,000 to Guaranteed Income pilot program

Summary of revised funding allocations to the existing and new programs/staffing:

Program	FY 2021-22		FY 2022-23
	<i>Approved</i>	<i>Proposed Revision</i>	<i>Proposed</i>
<b>Regional Homelessness Coordination</b>	\$15,000	\$15,000	\$30,000
<b>Cities Innovation Funds</b>			
Beverly Hills Housing Assistance Program	\$112,500	\$112,500	\$225,000
Culver City Motel Voucher Program	\$48,000	\$33,276	\$0
Culver City Housing Liaison	\$64,500	\$20,874	\$0
Culver City Safe Parking Program	\$0	\$0	\$225,000
Culver City Housing Analyst	\$0	\$58,350	\$0
Santa Monica Permanent Housing Operations and Supportive Services	\$56,250	\$56,250	\$56,250
Santa Monica Preventative Assistance Program	\$56,250	\$56,250	\$0
SAMOSHEL Modifications – Interim Housing	\$0	\$0	\$168,750
West Hollywood Guaranteed Income Pilot Program	\$112,500	\$112,500	\$225,000
<b>Innovation Funds Totals</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$900,000</b>



**DATE:** June 6, 2022  
**TO:** Westside Cities Council of Governments Board  
**FROM:** Westside Cities Council of Governments Staff  
**SUBJECT:** Adoption of Annual Work Plan for FY 2022-23

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**Recommended Action**

Adopt the proposed WSCCOG Annual Work Plan for FY 2022-23.

**Background**

The WSCCOG staff drafted the Annual Work Plan for FY 2022-23 for WSCCOG Board's consideration that reflects the planned activities to advance the subregional priorities related to transportation, homelessness, and affordable housing.

**Attachment**

- A. WSCCOG Proposed Annual Work Plan for FY 2022-23

## WSCCOG Proposed Annual Work Plan for FY 2022-23

This annual work plan contains the activities to support the WSCCOG's priorities for FY 2022-23.

### Transportation Strategic Initiative

#### **1. Conduct Annual Updates to the WSCCOG's Measure M's Multi-Year Subregional Program (MSP)**

In 2021, the WSCCOG Board and Metro adopted the WSCCOG's Measure M's Multi-Year Subregional Program (MSP) 5-Year Plan and list of projects. In the Q1 2022, the WSCCOG staff engaged with Fehr & Peers to conduct activities for its first annual update to the MSP. WSCCOG staff will continue to work with Metro, the Westside cities, and Fehr & Peers to update the WSCCOG's MSP for this fiscal year. These activities will include the following:

- Coordinate with Fehr & Peers and the Westside cities on the annual update for the Metro Board to approve by Q3 2022
- Manage the invoice and reimbursement process for consultant services related to the annual updates
- Draft and submit progress and expenditure reports to Metro
- Initiate the next annual update in Q1 2023

#### **2. Develop a Project List for the WSCCOG Subregional Equity Program (SEP)**

In 2021, the WSCCOG approved a 25 percent allocation, or roughly \$40 million, of Metro's Westside Subregional Equity Program (SEP) funds to the Crenshaw Northern Extension Project. The WSCCOG staff will continue to work with the WSCCOG's Transportation Working Group to develop the criteria and equitable process to prioritize a list of projects for the remaining SEP funds to submit to the WSCCOG Board for consideration in this fiscal year based on Metro's SEP guidelines by Q4 2022 or Q1 2023.

#### **3. Convene the WSCCOG Transportation Working Group**

WSCCOG staff will continue to coordinate and facilitate monthly meetings with the WSCCOG Transportation Working Group. Activities include the following:

- Draft agenda items and meeting notes
- Coordinate and facilitate discussion topics relevant to the subregion
- Organize presentations from public agencies
- Develop key actions and recommendations to policies and programs for the WSCCOG Board for consideration

#### **4. Participate in Regional Coordination with Metro and SCAG**

WSCCOG staff is often invited by public agencies to participate in meetings to provide input on transportation-related proposed plans, programs, and funding, such as the following:

- Quarterly Metro's Policy Advisory Council (PAC) meetings
- Monthly Subregional meetings with Metro CEO Stephanie Wiggins

- Metro Active Transportation Strategic Plan (ATSP) Subregional Technical Working Group
- I-405 Comprehensive Multimodal Corridor Plan (CMCP) Advisory Committee

## 5. Advocacy and Funding Opportunities

Advance the WSCCOG's transportation project and investment priorities identified in the [2020 WSCCOG Mobility Study](#) and the 2021 Strategic Unfunded Project List through the following activities:

- Draft support letters for local, state, and federal funding
- Monitor eligible grant and funding opportunities for the Westside member cities

## Homelessness Strategic Initiative

### 1. WSCCOG Subregional Homelessness Strategic Work Plan

In April 2022, the WSCCOG Board adopted the [WSCCOG Subregional Homelessness Strategic Work Plan](#). The WSCCOG staff will work with the Westside cities and relevant stakeholders to implement the goals and activities for the following key strategies outlined in the work plan:

- Prevent Westside residents from falling into homelessness
- Expand services and programs related to behavioral health and homelessness
  - Initiate regional coordination for the rollout of the 9-8-8 crisis hotline in Q3 2022
  - Convene a regional meeting and invite Be Well OC for a presentation to the WSCCOG Board and staff in Q3 2022 to initiate discussions regarding establishing a mental health facility and expanding services in the Westside
- Improve data Collection and Information Sharing
  - Obtain HMIS access for Westside Cities by Q4 2022
- Support high road career pathways & training for outreach workers
- Develop workforce opportunities for people experiencing homelessness
- Build affordable and supportive housing
  - Complete the Regional Early Action Planning (REAP) studies by Q2 2023

### 2. County Grant for Regional Coordination and Cities Innovation Funds

Since 2019, the WSCCOG serves as the contract administrator for the County Measure H yearly grant funding for regional coordination and cities' innovation to address homelessness. The WSCCOG staff will continue conducting the following activities to administer the grant:

- Process monthly invoices and reimbursements to the member cities for programs funded by the Cities Innovation Fund
- Draft quarterly reports to the County on the activities and status of the regional coordination and programs funded by the grant
- Work with the County Chief Executive Office (CEO) to execute necessary contract amendments for additional funding proposed in FY 2022-23, including coordinating with cities on program and budget revisions

- Provide input to the County CEO on the process and outcomes of future funding opportunities for cities and COGs related to homelessness

### **3. Convene the WSCCOG Homelessness Working Group**

WSCCOG staff will continue to coordinate and facilitate monthly meetings with the WSCCOG Homelessness Working Group. Activities include the following:

- Draft agenda items and meeting notes
- Coordinate and facilitate discussion topics relevant to the subregion and activities outlined in the WSCCOG Subregional Homelessness Strategic Work Plan
- Organize presentations from public agencies and community organizations
- Develop key actions and recommendations to policies and programs for the WSCCOG Board for consideration

### **4. Advocacy and Funding Opportunities**

Advance the subregion's homelessness program and priorities identified in the 2022 WSCCOG Subregional Homelessness Strategic Work Plan through the following activities:

- Draft support letters for local, state, and federal funding
- Monitor eligible grant and funding opportunities for the Westside member cities
- Continue to communicate and advocate for successful regional coordination and improve services, such as:
  - Multi-year, flexible funding at the City and Council of Governments (COG) level
  - Meaningful, consistent engagement with, and Representation of, Cities and COGs
  - Improved data access, transparency, and coordination
  - Clear regional governance and accountability

## **Housing Strategic Initiative**

### **1. Regional Early Action Planning (REAP) 1.0**

In late 2021 and early 2022, the WSCCOG staff worked with SCAG and the consultant teams to kick off following two (2) studies funded under REAP 1.0:

- Westside Development Constraints Cost and Land Use Regulation Policy Actions – Led by ARUP
- Westside Subregional Affordable Housing Funding Program – Led by ECONorthwest

WSCCOG staff will serve as the project manager for these REAP studies and work with SCAG to manage the consultant team to complete the projects by Q3 2023, including the following:

- Assist the consultant team to gather information and provide information relevant to the REAP studies
- Coordinate necessary meetings between the consultant team and the Westside Cities

- Process invoices and draft quarterly progress reports to SCAG
- Review deliverables and provide comments to the consultant
- Report back to the Housing Working Group and the WSCCOG Board on the status of the REAP studies

WSCCOG staff will also lead the following study funded by REAP 1.0 and will complete the project by Q3 2023:

- Affirmatively Furthering Fair Housing Framework – Led by WSCCOG staff

Upon the completion of all three (3) REAP studies, WSCCOG will work with the cities to prepare next steps to implement the recommendations from the REAP studies for FY 2023-24.

## **2. Regional Early Action Planning (REAP) 2.0**

In 2021, the State allocated \$246 million to SCAG to support transformative and innovative projects that implement a region’s Sustainable Communities Strategy and help achieve goals of more housing and transportation options that reduce reliance on cars. WSCCOG staff will support SCAG by providing input on the funding process and program development activities. WSCCOG staff will participate in outreach meetings with SCAG to identify programs and partners to develop the REAP 2.0 application by the end of December 2022. Once the REAP 2.0 application is finalized, WSCCOG staff will coordinate with the Westside cities to identify regional projects to consider under the program in 2023.

## **3. WSCCOG Housing Working Group**

WSCCOG staff will continue to coordinate and facilitate meetings with the WSCCOG Housing Working Group. Activities include the following:

- Draft agenda items and meeting notes
- Organize presentations from public agencies and community organizations on topics related to housing
- Develop key actions and recommendations to housing policies and programs for the WSCCOG Board for consideration
- Monitor legislation related to the Housing Element Compliance and Regional Housing Needs Assessment (RHNA) reform

### **Administrative Activities**

All administrative activities, with the exception of the Treasurer’s duties, will be performed by the WSCCOG Executive Director team. The WSCCOG staff may utilize cities’ staff when necessary. Administrative responsibilities and activities will include the following:

- Conduct all other administrative activities as stipulated in the Executive Director contract
- Facilitate bi-monthly WSCCOG Board Meetings, including producing board agenda packets and providing agenda briefings to member cities’ staff
- Serve as the filing officer for the California Fair Political Practices Commission Statement of Economic Interests Form 700
- Develop the draft annual work plan and budget
- Serve as principal liaison with key federal, state, regional, and local agency entities and officials
- Monitor upcoming appointments and facilitate elections for WSCCOG representatives



- Update and maintain the content on the WSCCOG website, such as board agendas, news updates, upcoming events
- Coordinate with other COG subregional directors on regional activities and exchange information, including attending meetings with SCAG and Metro executive team
- Draft support letters for WSCCOG cities for local, state, and federal funding



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** Estolano Advisors Contract Renewal for WSCCOG Executive Director Services

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**Recommended Action**

Approve a contract extension with the firm Estolano Advisors to continue providing Executive Director services to the WSCCOG, effective July 1, 2022 through June 30, 2023.

**Background**

Since March 2014, Estolano Advisors, formerly Estolano LeSar Advisors, has served as the Executive Director of the WSCCOG and advanced various strategic initiatives including transportation, economic development, sustainability, and homelessness. For an overview of the Executive Director's activities, completed tasks, and upcoming tasks (see **Attachment A**).

Estolano Advisors proposes amend the WSCCOG Executive Director contract for an extension of one-year to take into effect on July 1, 2022 until June 30, 2023 (see **Attachment B**). This reflects the work that Estolano Advisors will continue to oversee the grant activities that will expire on June 30, 2023, including regional homelessness coordination and the SCAG Regional Early Action Planning (REAP) projects.

**Attachments**

- A. WSCCOG Executive Director FY 2021-22 Year in Review
- B. Estolano Advisors WSCCOG Executive Director Contract Amendment (FY 2022-23)

**WSSCOG Executive Director Year in Review**  
 July 2021 – June 2022

ONGOING ACTIVITIES	KEY MILESTONES/ACCOMPLISHMENTS
<p><b>Administrative</b></p> <ol style="list-style-type: none"> <li>1. Conduct WSSCOG Board Meetings and conduct agenda briefings with member cities’ staff</li> <li>2. Manage appointments for WSSCOG representatives on various committees (SCAG, Metro, etc.)</li> <li>3. Serve as the Filing Officer for Form 700s</li> <li>4. Participate in quarterly SCAG Subregional Executive Director Meetings</li> <li>5. Participate in monthly subregional COG meetings</li> <li>6. Maintain website content</li> <li>7. Draft the annual budget and work plan</li> <li>8. Work with the WSSCOG Treasurer to complete the FY 2021-22 audit</li> </ol>	<ol style="list-style-type: none"> <li>1. Coordinated with WSSCOG Boardmembers to file their Form 700s in a timely manner, including Assuming and Leaving Office statements</li> <li>2. Released call for nominations of various appointments of COG representatives in a timely manner to avoid gaps in service</li> <li>3. Managed updates on Twitter and the WSSCOG website</li> <li>4. Completed the FY 2021-22 WSSCOG audit in Q1 2022</li> <li>5. Organized the first in-person WSSCOG board meeting since the pandemic in Q2 2022</li> <li>6. Conducted one-on-one meetings between the WSSCOG Executive Director and WSSCOG Board Members in Q2/Q3 2022</li> </ol>
<p><b>Transportation</b></p> <ol style="list-style-type: none"> <li>1. Prepare and conduct monthly Transportation Working Group meetings</li> <li>2. Measure M Multi-Year Subregional Program (MSP) Annual Update</li> <li>3. Advance the priorities and projects outlined in the 2020 WSSCOG Mobility Study and the WSSCOG Unfunded Strategic Project List</li> </ol>	<ol style="list-style-type: none"> <li>1. Initiated the MSP annual update in Q1 2022</li> <li>2. Drafted support letters for cities to obtain state and federal funding for their projects</li> <li>3. Coordinated with the cities and Metro to finalize the Subregional Equity Program (SEP), including facilitating an ongoing process with the Westside cities to prioritize a list of projects to be funded under SEP</li> <li>4. Provided feedback to Metro on the SEP guidelines</li> <li>5. Submitted a preliminary list of projects for the I-405 Comprehensive Multimodal Corridor</li> <li>6. Engaged in a regional discussion with the South Bay Cities and San Fernando Valley COG regarding coordinated planning efforts for projects along the I-405</li> <li>7. Submitted a statement to Metro regarding recommendations for the Sepulveda Transit Corridor Project</li> </ol>
<p><b>Homelessness</b></p> <ol style="list-style-type: none"> <li>1. Prepare and conduct monthly Homelessness Working Group meetings</li> </ol>	<ol style="list-style-type: none"> <li>1. Drafted and submitted the following correspondence letters:</li> </ol>

<ol style="list-style-type: none"> <li>2. Attend meetings and conferences related to homelessness</li> <li>3. Processed and manage reimbursements for the County Homeless Initiative</li> <li>4. Prepare quarterly progress reports to the County on the status of the grant activities</li> </ol>	<ol style="list-style-type: none"> <li>a. County Department of Mental Health to advocate for funding and expanded services</li> <li>b. Blue-Ribbon Commission on Homelessness on recommendations for regional governance</li> <li>c. County CEO on Measure H funding priorities for the new fiscal year</li> <li>d. US Interagency Council on Homelessness on recommendations for the federal strategic plan on homelessness</li> </ol> <ol style="list-style-type: none"> <li>2. Attended the Blue-Ribbon Commission on Homelessness meeting to report back to the WSCCOG cities</li> <li>3. Finalized the WSCCOG Subregional Homelessness Strategic Work Plan in Q2 2022</li> <li>4. Drafted the scope of work and list of programs under the cities innovation fund</li> <li>5. Executed the County contract and grant for regional coordination and innovation funds</li> <li>6. Coordinated early funding for cities innovation funds in Q1 2022</li> <li>7. Drafted support letters for cities to obtain funding for their programs</li> </ol>
<p><b>Housing</b></p> <ol style="list-style-type: none"> <li>1. Prepare and conduct monthly Homelessness Working Group meetings</li> <li>2. Prepare quarterly progress reports to SCAG on the status of the grant activities</li> </ol>	<ol style="list-style-type: none"> <li>1. Worked with SCAG to finalize the scope and request for proposals for REAP 1.0 projects in 2021</li> <li>2. Kicked off REAP projects with consultants ARUP in Q4 2021 and ECONorthwest Q1 2022</li> <li>3. Kicked off the REAP project on affirmatively furthering fair housing framework in Q2 2022</li> <li>4. Coordinated with cities and Raimi Associates for technical assistance in housing-related ordinances in Q2 2022</li> <li>5. Reviewed draft deliverables for REAP Project #1 submitted by ARUP in Q2 2022</li> <li>6. Participated in peer-to-peer meetings with other COGs and cities on REAP projects</li> <li>7. Participated in the SCAG Housing Working Group meetings and provided preliminary input on the development of REAP 2.0</li> <li>8. Monitored legislation related to housing element compliance and RHNA reform to report back to cities</li> </ol>

**NINTH AMENDMENT TO EXECUTIVE DIRECTOR SERVICES  
AGREEMENT**

This ninth Amendment to the EXECUTIVE DIRECTOR SERVICES AGREEMENT (“Agreement”) is made and entered on this 11<sup>th</sup> day of June, 2022 by and between the WESTSIDE CITIES COUNCIL OF GOVERNMENTS (“WSCCOG”), a California Joint Powers Authority and ESTOLANO ADVISORS, a California corporation (“CONTRACTOR”).

**RECITALS**

A. WSCCOG and CONTRACTOR entered into a Services Agreement (hereinafter the “Agreement”) as of February 25, 2014, providing for CONTRACTOR to provide Executive Director services to WSCCOG, as amended on March 31, 2015, March 10, 2016, May 12, 2016, May 18, 2017, May 17, 2018, June 13, 2019, June 11, 2020, and June 10, 2021.

B. The parties now desire to again modify the Agreement.

**NOW, THEREFORE**, in consideration of the foregoing, the parties mutually agree as follows:

1. Section 2 Term of the Agreement is amended in its entirety to read as follows:

This Agreement commenced on February 25, 2014, and was renewed on March 31, 2015, March 10, 2016, May 12, 2016, May 18, 2017, May 17, 2018, June 13, 2019, June 11, 2020, and June 10, 2021. Unless extended by mutual written agreement of the parties or earlier terminated as provided below, this Agreement shall terminate on June 30, 2023.

2. The scope of work and hourly rates set forth in Exhibit A for Additional Services beyond the services set forth in Exhibit A shall be amended as follows:

## **EXHIBIT A**

### Work Plan and Budget:

- Annual Work Plan: Contractor shall lead and manage the objectives outlined in the FY 2022-23 Annual Work Plan as approved by the WSCCOG Board.
- Advocacy and Outreach: Contractor shall organize and provide advocacy efforts to further WSCCOG's programs and objectives. Contractor shall serve as liaison with key federal, state, regional, and local agency entities and officials to further WSCCOG's programs and priorities.
- Contractor shall enhance outreach efforts to member cities and surrounding communities regarding WSCCOG efforts. This shall include maintaining and updating the WSCCOG website and social media with any relevant information.
- Contractor shall develop the meeting schedule for WSCCOG Board meetings for the duration of this agreement.
- Contractor shall schedule Transportation Working Group, Housing Working Group, and Homelessness Working Group meetings, as needed during the duration of this agreement.
- Contractor shall develop policy priorities and objectives for the following fiscal year.
- Contractor shall develop an internal implementation plan to ensure that key objectives are being met and that WSCCOG leadership is informed of key milestones and benchmarks.

### Administrative Support:

- Contractor shall hire, supervise and manage all related consultant services to achieve WSCCOG's goals and objectives.
- Contractor shall provide administrative support for all WSCCOG Board meetings and conference calls (i.e. agendas, minutes, etc.).
- Contractor shall provide any necessary assistance to Board members, city staff and other committees and working groups to ensure that various projects are completed in a timely and satisfactory manner.
- Contractor shall provide strategic advice and recommendations to the WSCCOG Governing Board, and shall work closely with key WSCCOG members such as City Managers and staff to advance WSCCOG initiatives.

- Contractor shall serve as the WSCCOG Filing Officer for the California Fair Political Practices Commission- Statement of Economic Interests Form 700 as required from Governing Board Members and Treasurer.
- Contractor shall manage and process invoices, reimbursements, and progress reports for grant programs related to housing, homelessness, and transportation.

Compensation:

- Additional Services shall be performed with prior approval of the Board and shall be compensated based on Estolano Advisor’s hourly rates for that year:

Except as herein amended, in all other respects the Agreement is reaffirmed and is in full force and effect.

**IN WITNESS THEREOF**, the parties hereto have executed this Agreement on the day and year first shown above.

**ESTOLANO ADVISORS**

By: \_\_\_\_\_  
Cecilia V. Estolano, CEO

Date: \_\_\_\_\_

**WESTSIDE CITIES COUNCIL OF GOVERNMENTS**

By: \_\_\_\_\_  
WSCCOG Chair

Date: \_\_\_\_\_

**ATTEST:**

By: \_\_\_\_\_  
WSCCOG Secretary

Date: \_\_\_\_\_

By: \_\_\_\_\_  
WSCCOG Attorney

Date: \_\_\_\_\_



**DATE:** June 6, 2022  
**TO:** Westside Cities Council of Governments Board  
**FROM:** Westside Cities Council of Governments Staff  
**SUBJECT:** Determination of Dues and Annual Budget for FY 2022-23

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**Recommended Action**

(1) Waive the 60-day notice requirement for the determination of member dues and adopt member dues for FY 2022-23; (2) Adopt the proposed WSCCOG Annual Budget for FY 2022-23.

**Annual Member Dues**

The WSCCOG By-Laws require that the COG members be advised sixty (60) days in advance of the date of a meeting at which dues are to be determined. The due amount has not changed, and the notice has passed the 60-day notice requirement. The WSCCOG staff requests that the Board approve to waive the 60-day notice requirement and keep the dues at \$23,000 paid by each member.

**Proposed Annual Budget**

The WSCCOG By-Laws also require the adoption of an Annual Budget by July 1 of each calendar year. The proposed FY 2022-23 Annual Budget (see **Attachment A**) corresponds to the work detailed in the proposed FY 2022-23 Annual Work Plan.

- FY 2020-21 (Actuals)
  - The budget shows the actuals for FY 2020-21 based on the final audited financial statements ending June 30, 2021.
  - The WSCCOG was able to reduce expenses for travel, lunch, and printing costs in 2020-2021 due to the transition to virtual meetings due to the pandemic.
  - The ended assets as of June 30, 2021 show a positive balance of \$90,077.
  
- FY 2021-22 (Estimated)
  - The budget shows the estimated revenues and expenditures as of June 6, 2022.
  - The WSCCOG was able to reduce expenses for travel, lunch, and printing costs in 2021 due to the transition to virtual meetings due to the pandemic. However, the WSCCOG Board began to convene in-person as of April 2022, which incurred additional expenses for lunch and agenda printing.
  - The budget reflects following new and additional funding:
    - Additional funding from the County for regional homelessness coordination and innovation funds. The WSCCOG executed a contract with County on April 22, 2022 for \$465,000. This budget shows estimated revenue and expenditures based on past and projected planning activities eligible for reimbursement from this grant.



- WSCCOG is now eligible to reimburse funding from SCAG for the Regional Early Action Planning (REAP) program and the budget reflects the work and activities eligible for reimbursements during the fiscal year.
    - The WSCCOG initiated its first annual update for the Measure M MSP and the budget reflects the work and activities eligible for reimbursements during the fiscal year.
  - For additional cost savings, the WSCCOG staff paid for an annual subscription for Zoom meeting and webinar services in October 2021 to continue conducting meetings and other business matters virtually during the pandemic. This subscription service will expire in October 2022.
  - The estimated ended assets as of June 30, 2022 show a positive balance of 91,698
- FY 2022-23 (Proposed)
  - The budget shows the estimated revenues and expenditures based on forthcoming board meetings and projected planning activities eligible for reimbursement from existing grants.
  - The budget reflects new and additional funding from the following.
    - Additional funding from the County for regional homelessness coordination and innovation funds, including the proposed addition of \$930,000 in the new fiscal year
  - The estimated ended assets as of June 30, 2023 show a positive balance of 116,413, although it is important to note the following:
    - The estimate cost for the FY 2021-22 audit assumes the same cost of \$12,000. The WSCCOG staff will work with the City of Beverly Hills (WSCCOG Treasurer) to search for an auditor that can meet within this budget range.
    - Current grant funding fully covers the planned activities for the County Homelessness Coordination and Cities Innovation, Measure M MSP Annual Update, and the REAP projects. However, the current membership dues of \$138,000 do not fully cover the administrative expenses for the new fiscal year, which is 138,796.

**Attachment**

A. Proposed FY 2022-23 Annual Budget



**WSCCOG PROPOSED ANNUAL BUDGET (PROPOSED)**  
**FISCAL YEAR 2022-2023**

	FY 2020-21 <i>Actual</i>	FY 2021-22 <i>Estimated</i>	FY 2022-23 <i>Proposed</i>
<b>BEGINNING NET ASSETS AS OF JULY 1st</b>	<b>85,903</b> <sup>1</sup>	<b>90,077</b>	<b>117,209</b>
<b>REVENUES</b>			
Member Dues	138,000 <sup>2</sup>	138,000 <sup>2</sup>	138,000 <sup>2</sup>
Grants			
Regional Homelessness Coordination and Innovation Funds	683,123 <sup>3</sup>	288,382 <sup>3</sup>	1,195,714 <sup>3</sup>
Metro Multi-Year Subregional Program	33,947 <sup>4</sup>	12,000 <sup>4</sup>	12,000 <sup>4</sup>
SCAG Regional Early Action Program	-	10,000 <sup>9</sup>	79,167 <sup>8</sup>
<b>TOTAL REVENUES</b>	<b>855,070</b>	<b>448,382</b>	<b>1,424,881</b>
<b>TOTAL ASSETS AS OF JULY 1st</b>	<b>940,973</b>	<b>538,459</b>	<b>1,542,090</b>
<b>EXPENDITURES</b>			
Contract Services			
Contract for Executive Director Services	120,000 <sup>5</sup>	120,000 <sup>5</sup>	120,000 <sup>5</sup>
Metro Deputy Shared Salary	1,832 <sup>6</sup>	1,832 <sup>6</sup>	1,832 <sup>6</sup>
Administrative			
Travel and Conferences	80	-	60
Board Agenda Printing	-	500 <sup>7</sup>	1,500 <sup>10</sup>
Board Luncheon	-	900 <sup>7</sup>	2,700 <sup>10</sup>
Website and Virtual Meeting Services	1,063 <sup>8</sup>	947 <sup>8</sup>	504 <sup>8</sup>
Audit Services	7,000	12,000	12,000
Bank Fees	197	200	200
Grants			
Regional Homelessness Coordination and Innovation Funds	682,631	288,382	1,195,714
Metro Multi-Year Subregional Program	38,093	12,000	12,000
SCAG Regional Early Action Program	-	10,000	79,167
<b>TOTAL EXPENDITURES</b>	<b>850,896</b>	<b>446,761</b>	<b>1,425,677</b>
<b>CHANGE TO FUND BALANCE</b>	<b>4,174</b>	<b>1,621</b>	<b>(796)</b>
<b>ENDING ASSETS AS OF JUNE 30th</b>	<b>90,077</b>	<b>91,698</b>	<b>116,413</b>
Required Contingency Reserve (15%)	128,261	67,257	213,732
Net Assets in Excess of Reserve Requirement	(38,183)	24,441	(97,319)

<sup>1</sup> Actuals based on the FY 2021-21 audited financial statements.

<sup>2</sup> Dues based on \$23,000 for each WSCCOG member jurisdiction.

<sup>3</sup> County grant for WSCCOG Regional Coordination and Cities Innovation Fund Program per fiscal year. Allocation of \$801,273 for FY 19/20 through FY 20/21; Allocation of \$465,000 in April 2022; Proposed allocation of \$930,000 in FY 2022/23. Estimated revenue and expenditures are based on projected activities eligible for reimbursement per fiscal year.

<sup>4</sup> Based on a \$94,989 funding agreement with Metro for the WSCCOG Multi-Subregional Program (MSP) Planning Activities and Annual Updates. Allocation of \$89,000 for FY 18/19 through FY 20/21 and allocation of \$11,989 in FY 21/22. Estimated revenue and expenditures are based on projected activities eligible for reimbursement per fiscal year.

<sup>5</sup> Based on a 1-year contract with Estolano Advisors for Executive Director consulting services.

<sup>6</sup> WSCCOG's portion of the Metro Board Southwest Corridor Deputy Staff's salary based on an agreement with Metro and the South Bay Cities COG.

<sup>7</sup> Includes annual subscription services for the WSCCOG website and virtual meetings.

<sup>8</sup> Budget for up to two (2) in-person board meetings.

<sup>9</sup> Based on a \$89,167 funding agreement with SCAG for the Regional Early Action Planning (REAP) program for admin, project management, and the Regional Fair Housing Strategy study for FY 21/22 through FY 22/23. Projected revenue and expenditures are based on projected activities eligible for reimbursement per fiscal year.

<sup>10</sup> Budget for up to six (6) in-person board meetings.



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** Election of WSCCOG Board Officers for FY 2022-23

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**Recommended Action**

(1) Chair calls for nominations for the position of Chair, Vice Chair, Secretary, and Treasurer; (2) Close the nominations; (3) and call for the vote or declare the election by acclamation.

**Background**

The WSCCOG Joint Powers Agreement and By-laws prescribe that the officer position of Chair, Vice Chair, and Secretary shall be elected at the WSCCOG annual meeting. The term shall commence on July 1, 2022 and expire June 30, 2023. The duties and responsibilities of the officers are as follows:

- |                   |  |
|-------------------|--|
| <b>Chair</b>      | The role of the Chair of the Governing Board shall conduct all meetings of the Governing Board and perform other such duties and functions as required by provisions of applicable law, the By-laws, or by the direction of the Governing Board.   |
| <b>Vice Chair</b> | The role of Vice Chair shall serve as Chair (in the absence of the Chair) and shall perform such duties as may be required by provisions of applicable law, the By-laws, or by the direction of the Governing Board or the Chair.  |
| <b>Secretary</b>  | The role of Secretary shall keep a record of all proceedings and perform the usual duties of such office.  |
| <b>Treasurer</b>  | The Treasurer shall have custody of all funds and have the powers of, and shall perform those functions required by Government Code sections 6505, 36505.5 and 6505.6, as may be subsequently amended, and shall have such other duties as may be prescribed by other applicable laws and regulations, the Agreement, these By-Laws or by the direction of the Governing Board. The Treasurer shall ensure strict accountability of all funds and reporting of all receipts and disbursements of the WSCCOG. The Treasurer shall annually cause an independent audit to be made in accordance with Government Code section 6505. |

The Treasurer of one of the Members shall serve as Treasurer of the WSCCOG for a term of three (3) years. Upon expiration or earlier termination of the term, the Treasurer of the Member entity whose representative then serves as the Chair of the Governing Board shall serve as the Treasurer for the WSCCOG. Should that person have just served as Treasurer or otherwise

not be available, then the Treasurer of the Member entity whose representative then serves as Vice Chair shall serve as the Treasurer.

**WSCCOG Previous Board Officers**

The position of these officers has been filled by the following elected officials in the previous years:

**2021-22**

**Chair:** Sepi Shyne, West Hollywood  
**Vice Chair:** Robert Wunderlich, Beverly Hills  
**Secretary:** Alex Fisch, Culver City  
**Treasurer:** City of Beverly Hills

**2020-21**

**Chair:** Kevin McKeown, Santa Monica  
**Vice Chair:** John Heilman/Lauren Meister, West Hollywood  
**Secretary:** Robert Wunderlich, Beverly Hills  
**Treasurer:** City of Beverly Hills

**2019-20**

**Chair:** Meghan Sahli-Wells, Culver City  
**Vice Chair:** Kevin McKeown, Santa Monica  
**Secretary:** John Heilman, West Hollywood  
**Treasurer:** City of Beverly Hills

**2018-19**

**Chair:** John Mirisch, Beverly Hills  
**Vice Chair:** Meghan Sahli-Wells, Culver City  
**Secretary:** Kevin McKeown, Santa Monica  
**Treasurer:** City of Beverly Hills

**2017-18**

**Chair:** Lauren Meister, West Hollywood  
**Vice Chair:** John Mirisch, Beverly Hills  
**Secretary:** Meghan Sahli-Wells, Culver City  
**Treasurer:** City of Beverly Hills

**2016-17**

**Chair:** Kevin McKeown, Santa Monica  
**Vice Chair:** Lauren Meister, West Hollywood  
**Secretary:** John Mirisch, Beverly Hills  
**Treasurer:** City of West Hollywood

**2015-16**

**Chair:** Jeffrey Cooper, Culver City  
**Vice Chair:** Kevin McKeown, Santa Monica  
**Secretary:** William Brien, M.D., Beverly Hills  
**Treasurer:** City of West Hollywood



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** Executive Director's Report

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### **Summary of Activities**

The WSCCOG convened monthly Working Group meetings related to Transportation, Housing, and Homelessness strategic initiatives (refer to **Attachment A** for the meeting agendas). WSCCOG milestones since the last board meeting include the following:

- Transportation
  - Worked with the cities to provide feedback to Metro on the Subregional Equity Program guidelines
  - Worked with Fehr & Peers in coordinating with the cities and Metro to prepare and gather materials WSCCOG's Measure M Multi-Subregional Program (MSP) annual update
  - Met with Metro staff to solicit and provide feedback related to the 2028 Olympic and Paralympic Games
  
- Homelessness
  - Executed the contract with the County for the FY 21-22 grant for Regional Coordination and Cities Innovation Fund
  - Worked with the cities on the revised scope of work and funding allocation for FY 22-23 County Homelessness grant
  - Coordinated with the County CEO-Homelessness Initiative team to provide feedback on the County's funding process for additional homelessness funding for local jurisdictions
  - Initiated the process with LAHSA for the cities to obtain HMIS data access
  - Initiated discussions with the cities regarding a special meeting on a discussion regarding a regional mental health facility in the Westside
  
- Housing
  - Reviewed draft materials for the Westside Development Constraints Cost and Land Use Regulation Policy Actions projects from the ARUP consultant team
  - Began discussion with cities regarding technical assistance needs for drafting and/or amending housing-related ordinances

- Kicked off the REAP Project for the Westside Subregional Affordable Housing Funding Program study with ECONorthwest to refine the project timeline and project goals and objectives
- Kicked off the work for the Affirmatively Furthering Fair Housing (AFFH) Framework and Action project by reviewing each cities fair housing goals and needs
- Met with SCAG to provide feedback on the REAP 2.0 framework including potential projects and programs that we could use the funding for in meeting the following objectives:
  - COVID Economic Recovery
  - Accelerating Infill Housing Development
  - Reduce Vehicle Miles Travelled
  - Affirmatively Further Fair Housing

## WSCCOG Transportation Working Group

### Agenda for Tuesday, April 26, 2022

1. WSCCOG Updates
  - a. Metro Subregional Equity Program (SEP) Guidelines
  - b. Metro MSP Annual Update Next Steps
2. Metro Updates
  - a. State Active Transportation Program (ATP) Cycle 6 - Assistance from Metro [\[Link\]](#)
  - b. LA28 (Olympics) Presentation to Westside/Central Service Council [\[Link\]](#)
  - c. Measure Up (Metro Arterial Performance Measurement Program) [\[Link\]](#)
  - d. Westside/Central Service Council Recap
3. SCAG Updates
  - a. Regional Data Platform [\[Link\]](#)
  - b. Regional Transit Lanes Study [\[Draft Report\]](#) and [\[Comment Platform\]](#)

### Agenda for Tuesday, May 24, 2022

1. Presentation
  - a. Metro Olympics (LA28) Presentation
  - b. Metro I-405 Comprehensive Multimodal Corridor Plan (CMCP) Update
2. WSCCOG Updates
  - a. Metro MSP Annual Update Next Steps
  - b. Planning for WSCCOG Board approval in June
3. Metro Updates
  - a. State Active Transportation Program (ATP) Cycle 6 - Assistance from Metro [\[Link\]](#)
  - b. Westside/Central Service Council Recap
4. Regional Updates
  - a. SCAG Regional Transit Lanes Study [\[Mapping Tool\]](#), and [\[Comment Platform\]](#)
  - b. SCAG Sustainable Communities Program (SCP) Info Sessions [\[Link\]](#)
    - i. Includes updates to new SCP call for applications focused on Civic Engagement, Equity & Environmental Justice
  - c. Mobile Source Air Pollution Reduction Review Committee (MSRC) Funding Available [\[Flyer\]](#) and [\[Program Opportunity Notice\]](#)

## WSCCOG Homelessness Working Group

### Agenda for Wednesday, April 27, 2022

1. LAHSA (15 min)
  - A. HMIS Access – Meredith Berkson and Takita Salisbury
  - B. Legislative Update – Maggie Turner
2. County CEO-HI (10 min)
  - A. FY 21-22 Innovation Fund Update and FY 22-23 Amendment
  - B. County Board Motion additional \$10M funding available with opportunity for Cities and COGs to directly access the funds
3. WSCCOG (20 min)
  - A. Special WSCCOG Board meeting (TBD) regarding discussions on establishing a new Mental Health Campus Facility in the Westside
4. Blue-Ribbon Commission on Homelessness (15 min)
  - A. [Final report](#) and recommendations
5. Upcoming Working Group Meeting
  - B. Presentation on the [WIN app](#) from [Our Community LA](#)

### Agenda for Wednesday, May 25, 2022

1. WSCCOG (20 min)
  - A. Reminder to submit County Innovation Fund Invoices by Monday, June 6
  - B. Special WSCCOG Board meeting (TBD) re: Mental Health Campus Facility and request presentation from [Be Well Orange County](#)
  - C. Encampment Clean-up Protocols
  - D. DMH RFPs for Mobile Crisis Outreach Teams Services and 988 Crisis Call Center Services [\[Link\]](#)
2. Presentation (10 min)
  - A. [WIN app](#) from [Our Community LA](#)
3. County CEO-HI (30 min)
  - A. input on County funding opportunities for local jurisdiction re: [Board Motion](#)
  - B. Goal, regional coordination, and outcomes
4. Upcoming Working Group Meeting
  - A. Prep for WSCCOG special meeting re: Mental health Campus Facility
  - B. Upcoming July meeting re: 988 Crisis Call regional coordination



## WSCCOG Housing Working Group

### Agenda for Tuesday, May 3, 2022

1. Legislation (4 min)
  - A. Update re: Housing Element
  - B. RHNA Reform
2. Housing Element (20 min)
  - A. Updates from Cities
3. REAP 1.0 Projects (35 min)
  - A. Project #1: Development Cost Analysis and Housing Production Policy
  - B. Draft Deliverables due Fri. 5/27
  - C. 1:1 meetings with Walker (Raimi Associates) re: TA housing ordinance (June 2022-June 2023)
4. Project #3: Subregional Housing Funding Program Study
  - A. Kick-off meeting with ECONorthwest
5. Project #2: Furthering Fair Housing Framework
  - A. Review and discuss scope to launch project
6. REAP 2.0 Feedback (1 min)
  - A. Meeting with SCAG on Tues. May 31 @ 10am



**DATE:** June 6, 2022

**TO:** Westside Cities Council of Governments Board

**FROM:** Westside Cities Council of Governments Staff

**SUBJECT:** Westside Development Constraints Cost and Land Use Regulation Policy Action Presentation by ARUP

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**Background**

The SCAG Regional Council authorized funding under the Regional Early Action Planning (REAP) grant program to be allocated to the Subregional Partnership Program to support Councils of Governments (COGs) subregional planning activities that will accelerate housing production and facilitate compliance in implementing the 6<sup>th</sup> Cycle of Regional Housing Needs Allocation (RHNA). The WSCCOG staff and the WSCCOG Housing Working Group developed a scope of work for a consultant to assist our cities in understanding and addressing the barriers to housing production in the Westside subregion.

In late 2021, the WSCCOG and SCAG the ARUP consultant team, which includes Veronica Tam and Raimi & Associates, to develop the following deliverables and provide technical assistance to our cities (refer to **Attachment A** for further details):

1. Comprehensive Development Costs Database, including soft and hard costs and land costs
2. Development Constraints Analysis
3. Housing Production Policy Best Practices
4. On-Call Technical Assistance for Drafting New and/or Amending Existing Ordinances

The consultant team has completed the draft of the first three deliverables, which were prepared by ARUP and Veronica Tam. ARUP will present the findings and proposed recommendations to the WSCCOG Board on June 9. A copy of the presentation will be made available on or before June 9<sup>th</sup> as the consultant team continues to incorporate feedback from the cities on the draft deliverables.

The WSCCOG staff also worked with Raimi & Associates to kick off the on-call technical assistance (TA) services with the Westside cities in May, which will continue through June 2023. To date, we have identified the following TA needs on drafting new and/or amending housing-related ordinances:

- City of Beverly Hills – Multi-family residential regulations and address SB 234 requirements
- City of Santa Monica on R1 zoning ordinance to incorporate SB9 requirements with local modifications.

Raimi & Associates and the WSCCOG staff will continue to work with the cities of Culver City and West Hollywood to identify potential TA needs to support the final and implementation of their city housing elements.

**ARUP**

## Task 1.1 Project Management

**Scope:**

- Regular Check-In Meetings with the PM Team.
- Two workshops with the WSCCOG Housing Working Group.

**Deliverables:**

- Meeting agendas, meeting minutes, and meeting presentations.

**Team:** Arup

**Timeline:** February – June 2023

1

**ARUP**

## Task 1.2 Comprehensive Development Costs Database

**Scope:** Arup will review the costs of development, including land costs, soft costs, and hard costs for each individual city and Council Districts 5 and 11 (Los Angeles).

Development Costs Database

	Land Costs	Soft Costs	Hard Costs
Costs to be Reviewed	Land Prices Property Taxes	Impact Fees Permitting and Service Fees Financing Fees Linkage Fees Design Fees	Type 5 Construction (low to midrise buildings) Type I Construction (high-rise buildings) Prefab modular Shipping container Motel conversion Accessory dwelling units (ADUs) Mass Timber
Data Collection	Beverly Hills Culver City Santa Monica West Hollywood Los Angeles Council District 5 Los Angeles Council District 11 Los Angeles County	Beverly Hills Culver City Santa Monica West Hollywood Los Angeles	LA County Southern California Region California
Sources	CoStar Suite County Assessor	City Planning & Building Departments Architecture Partners	RSMeans Data BNI Cost Books NEC ENR Reports Whitestone (CBRE) Department of Labor
Output	Comparison matrix of land costs across the cities Excel Workbook with an individual sheet of land costs by City	Excel Workbook with a separate sheet of costs for each City	Excel sheet of hard construction costs by construction type

2

ARUP

## Task 1.2 Comprehensive Development Costs Database

**Deliverables:** Database of development costs

1. **Land Costs:** Excel Workbook with an individual sheet of land costs by jurisdiction and a comparison matrix of land costs.
2. **Soft Costs:** Excel Workbook with an individual sheet of development and permitting costs for each city.
3. **Hard Costs:** Excel Workbook with the construction costs per square foot based on prototype and materials.

**Team:** Arup

**Timeline:** February – June 2022

3

ARUP

## Task 1.3 Development Constraints Analysis

**Scope:** Review the local policies and procedures that are affecting the costs of development.

1. For each city, we will conduct a desktop review of the:
  - Existing zoning codes and allowable density;
  - Existing parking requirements;
  - Existing inclusionary housing requirements;
  - Role of CEQA; and
  - Other existing local policies, programs, and administration procedures.
2. Conduct five interviews with stakeholders.

4

## Task 1.3 Development Constraints Analysis

ARUP

### **Deliverables:**

- Analysis memo detailing existing constraints and specific policy recommendations & actions.
- Feasibility Scorecard of Policy Actions for individual cities and the WSCCOG subregion.

**Team:** Arup, Veronica Tam

**Timeline:** February – June 2022

5

## Task 1.4 Housing Production Policy Best Practices

ARUP

**Scope:** Identify case studies of other cities that are accelerating housing production and review their techniques to provide policy recommendations.

### **Deliverables:**

- Analysis memo detailing specific policy recommendations from best practices research.
- Feasibility Scorecard of Policy Actions for individual cities and the WSCCOG subregion.

**Team:** Arup, Veronica Tam

**Timeline:** February 2022 – June 2022

6

ARUP

## Task 1.5 On-Call TA for Drafting New and/or Amending Existing Ordinances

**Scope:** Amend or draft new ordinances to incorporate policy actions that promote housing. Technical assistance may include support for the following ordinances:

- ADU Incentives
- Reviewing constraints on multi-family development
- Density Bonus research
- Zoning Regulation revisions

7

ARUP

## Task 1.5 On-Call TA for Drafting New and/or Amending Existing Ordinances

### **Deliverables**

- Work plan and schedule for Technical Assistance for interested cities.
- Draft ordinances ready for adoption for the specific city.

**Team:** Raimi + Associates, Veronica Tam

**Timeline:** April 2022 – June 2023

8



TO: WESTSIDE CITIES COG BOARD OF DIRECTORS  
 FR: JEFF KIERNAN, LEAGUE OF CALIFORNIA CITIES  
 RE: CAL CITIES UPDATE FOR 6/9/2022 MEETING (AS PREPARED JUNE 1)

### LEGISLATIVE UPDATE

The Legislature is currently focused on passing the FY22-23 State Budget by the June 15 deadline. Below is the League of California Cities budget request and an update on some of the bills that have been the subject of action alerts recently.

1. **2022-23 State Budget Request:** Cal Cities is calling on lawmakers to draw on the state's estimated \$97 billion surplus and allocate \$1.6 billion for programs that achieve shared city and state goals, as well as reimburse cities for state unfunded mandates.
  - **\$500 million for the creation of the Housing and Economic Development Program.**
    - i. What California needs now is a funding commitment to housing that matches the scale of this crisis. Cities urge the Governor and lawmakers to allocate \$500 million to create a state-local partnership to help finance housing projects, incentivize development, and kick start real progress toward housing production goals.
    - ii. This program would encourage partnerships between state and local agencies by providing matching funds to cities that adopt local tax increment financing tools to support affordable housing, upgrade essential infrastructure, and spur economic development.
    - iii. Existing tax increment financing tools help stimulate housing production and address important infrastructure needs, however they lack sufficient financial capacity — due in part to the absence of state participation — and are underutilized.
  - **\$933.5 million for unfunded state mandates.** [Amount Owed to LA County Cities.](#)
    - i. The state owes more than \$933.5 million to cities, counties, and special districts for costs related to state mandates incurred after 2004. Of that amount, \$466.6 million — not counting interest — is owed to cities.
    - ii. The pandemic demonstrated the vital role that cities play in California's economy and the important services they provide to the public.
    - iii. A strong city budget creates strong, resilient communities and this allocation would help ensure that cities can continue to meet shared local and state priorities.
  - **\$180 million for organic waste recycling.**
    - i. As a key player in the state's ability to achieve its solid waste management and recycling roles, cities are urging the state include \$180 million in the 2022-23 State Budget to help cities develop and implement SB 1383 (Lara, 2016) organic waste recycling programs.
    - ii. This funding will help local governments implement collection, education, outreach, edible food recovery, procurement activities, and capacity planning, and minimize the financial burden the cost of implementing these regulations could have on taxpayers.
  
2. **Housing:** Cal Cities is calling on lawmakers to **oppose** these bills which disregard local zoning and development standards, restrict local decision-making, and eliminate community input.



- [SB 897 \(Wieckowski\) Accessory Dwelling Units](#): Requires approval of an ADU in a residential or mixed-use zone within 60 days. Detached ADUs would be allowed a 16' height limit, a setback of 4', and a size limit of 800 square feet. [Senate Floor vote](#)
  - [AB 2011 \(Wicks\) Affordable Housing and High Road Jobs Act of 2022](#): Requires cities to ministerially approve, without condition or discretion, certain affordable and mixed-use housing developments in areas of a city where office, retail, or parking are principally allowed regardless of any inconsistency with a local government's general plan, specific plan, zoning ordinance, or regulation. [Assembly Floor Vote](#)
  - [AB 2097 \(Friedman\) Residential and Commercial Parking](#): Prohibits cities from enforcing minimum parking requirements for developments located within ½ mile of a major transit stop (15 minute headway during peak hours). [Assembly Floor Vote](#)
3. **Brown Act:** Cal Cities is working to modernize the open meeting laws to provide additional flexibility, however these bills are facing increasing opposition in the legislature. Please engage with your legislators if this is an important issue for your city.
    - [AB 1944 \(Lee\) Open & Public Meetings](#) – SUPPORT: Allows, until January 1, 2030, members of a legislative body of a local agency to use teleconferencing without identifying each teleconference location in the notice and agenda of the meeting and without making each teleconference location accessible to the public. Recently amended to require a quorum of the members to participate in city hall or another location within the jurisdiction that is open to the public. [Assembly Floor Vote](#)
    - [AB 2449 \(B. Rubio\) Open Meetings](#) – POSITION PENDING: Although Cal Cities had previously issued a support in concept position on this bill, it has been further amended and is no longer as helpful as AB 1944. It is similar to AB 1944 except that it sunsets in 2028 and now includes language that requires identification of all adults that are present with the member, requires audio and video throughout the meeting and *may* also require (our legal council is reviewing the language) simultaneous translation into additional languages. [Assembly Floor Vote](#)
  4. **Homelessness:** Cal Cities is calling on lawmakers to support [AB 2547 \(Nazarian\)](#), [SB 929\(Eggman\)](#), and [SB 1154 \(Eggman\)](#), which would increase data to improve access to behavioral health services — especially for unhoused residents — and provide housing subsidies for vulnerable populations who are either experiencing homelessness or at imminent risk of experiencing homelessness. Cal Cities is also considering action on additional bills in this issue area and will hopefully be able to announce those in the coming week.
  5. **Climate Resiliency:** Cal Cities is a proud co-sponsor of [AB 1985 \(R. Rivas\)](#), which would create an online database of organic waste products on the market so local governments can connect with local farmers and community members seeking their organic waste products and continue to explore needed changes to the procurement requirement in the SB 1383 (Lara, 2016) regulations.
  6. **Planning:** Cal Cities has issued an action alert in opposition to [SB 932 \(Portantino\)](#) which requires the circulation element of a general plan to include specific bicycle, pedestrian, and traffic calming plans. From the [Senate Floor Analysis](#): “SB 932 significantly expands local government liability for traffic collisions in 10 counties (including LA County) by creating a cause of action if cities and counties fail to fully implement the provisions of the bill, potentially making them liable for injuries that may result from the actions of third parties, such as motorists, and exposing local governments to significant costs in the process that might otherwise have gone to support the infrastructure that SB 932 seeks to encourage.” [Senate Floor Vote](#)

## Upcoming Events

### Virtual Roundtables:

- June 7 at 9 a.m. – [Parks and Recreation Roundtable](#)
- June 8 at 12 p.m. – [Mayors and Council Members Roundtable](#)
- June 14 at 11 a.m. – [Cannabis Roundtable](#)
- June 15 at 2 p.m. – [Broadband Roundtable](#)
- June 16 at 3 p.m. – [Solid Waste and Recycling Roundtable](#)
- June 21 at 2 p.m. – [ARPA Roundtable](#)
- June 22 at 1 p.m. – [Drought and Water Conservation Roundtable](#)

### Virtual Business Meetings:

- June 6 at 3 p.m. – [Fiscal Officers Business Meeting](#)
- June 8 at 10:30 a.m. – [Planning and Community Development Business Meeting](#)
- June 9 at 8 a.m. – [Fire Chiefs Business Meeting](#)
- June 16 at 4 p.m. – [Public Works Officers Business Meeting](#)
- June 28 at 3 p.m. – [Personnel and Employee Business Meeting](#)

August 4 at 6 PM: [Los Angeles County Division Annual Installation Ceremony and Dinner](#) (Diamond Bar Center, Diamond Bar). Registration now open.

September 7 – 9: [Annual Conference & Expo](#) (Long Beach Convention Center, Long Beach) – Registration is NOW OPEN; book ASAP if you intend to get a hotel room in Long Beach.

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